

# Fish, et al. vs. GreatBanc Trust Company

## Videotaped Deposition of ROBERT REILLY August 28, 2015

Media Included		
Exhibits	Transcript	Word Index

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<p>1 UNITED STATES DISTRICT COURT</p> <p>2 NORTHERN DISTRICT OF ILLINOIS</p> <p>3</p> <p>4 BONNIE FISH, CHRISTOPHER MINO, )</p> <p>5 MONICA LEE WOOSLEY, LYNDIA D. )</p> <p>6 HARDMAN, EVOLVE BANK &amp; TRUST, )</p> <p>7 an Arkansas bank and trust )</p> <p>8 company, )</p> <p>9 Plaintiffs, ) Case No.</p> <p>10 vs. ) 1:09-cv-01668</p> <p>11 GREATBANC TRUST COMPANY, an )</p> <p>12 Illinois corporation; MORGAN )</p> <p>13 FAMILY FOUNDATION, LEE MORGAN, )</p> <p>14 ASHA MORGAN MORAN, and CHANDRA )</p> <p>15 ATTIKEN, )</p> <p>16 Defendants. )</p> <p>17</p> <p>18 VIDEOTAPED DEPOSITION OF ROBERT F. REILLY</p> <p>19 Chicago, Illinois</p> <p>20 August 28, 2015</p> <p>21</p> <p>22</p> <p>23 Reported By:</p> <p>24 Donna M. Kazaitis</p> <p>25 CSR, RPR, CLR, CRR</p> <p>IL-CSR No. 084-003145</p> <p>Job No.: 10018085</p>	<p>1 UNITED STATES DISTRICT COURT</p> <p>2 NORTHERN DISTRICT OF ILLINOIS</p> <p>3</p> <p>4 BONNIE FISH, CHRISTOPHER MINO, )</p> <p>5 MONICA LEE WOOSLEY, LYNDIA D. )</p> <p>6 HARDMAN, EVOLVE BANK &amp; TRUST, )</p> <p>7 an Arkansas bank and trust )</p> <p>8 company, )</p> <p>9 Plaintiffs, ) Case No.</p> <p>10 vs. ) 1:09-cv-01668</p> <p>11 GREATBANC TRUST COMPANY, an )</p> <p>12 Illinois corporation; MORGAN )</p> <p>13 FAMILY FOUNDATION, LEE MORGAN, )</p> <p>14 ASHA MORGAN MORAN, and CHANDRA )</p> <p>15 ATTIKEN, )</p> <p>16 Defendants. )</p> <p>17</p> <p>18 Video-recorded deposition of ROBERT F. REILLY,</p> <p>19 taken at Willamette Management Associates, 8600</p> <p>20 West Bryn Mawr Avenue, Chicago, Illinois, before</p> <p>21 Donna M. Kazaitis, IL-CSR, RPR, CLR, and CRR,</p> <p>22 commencing at the hour of 9:00 a.m. on Friday,</p> <p>23 August 28, 2015.</p> <p>24</p> <p>25</p>
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<p>1 APPEARANCES:</p> <p>2</p> <p>3 ON BEHALF OF THE PLAINTIFFS AND THE WITNESS:</p> <p>4</p> <p>5 KELLER ROHRBACK LAW OFFICES</p> <p>6 BY: GARY A. GOTTO, ESQ.</p> <p>7 3101 North Central Avenue</p> <p>8 Suite 1400</p> <p>9 Phoenix, Arizona 85012-2600</p> <p>10 602.230.6322</p> <p>11 ggotto@kellerrohrback.com</p> <p>12</p> <p>13 ON BEHALF OF THE DEFENDANTS:</p> <p>14</p> <p>15 KEATING MUETHING &amp; KLEKAMP PLL</p> <p>16 BY: MICHAEL L. SCHEIER, ESQ.</p> <p>17 JACOB D. RHODE, ESQ.</p> <p>18 One East Fourth Street</p> <p>19 Suite 1400</p> <p>20 Cincinnati, Ohio 45202-3752</p> <p>21 513.579.6400</p> <p>22 mscheier@kmlaw.com</p> <p>23 jrhode@kmlaw.com</p> <p>24</p> <p>25 ALSO PRESENT:</p> <p>Aziz J. El-Tahch</p> <p>Jesse A. Ultz</p> <p>Gary D. Greenwald (Telephonically)</p> <p>James Porter (Legal Videographer)</p>	<p>1 INDEX</p> <p>2 PAGE</p> <p>3 ROBERT F. REILLY</p> <p>4 Examination by Mr. Scheier 6</p> <p>5</p> <p>6 EXHIBITS</p> <p>7 PAGE</p> <p>8 Exhibit 821 Engagement letter, 33</p> <p>9 RFR 00001 - 006</p> <p>10 Exhibit 822 Expert report of Robert F. 42</p> <p>11 Reilly, 4/20/15</p> <p>12 Exhibit 823 Marilyn Marchetti 3/8/12 54</p> <p>13 summary, RFR 01103 - 137</p> <p>14 Exhibit 824 Rebuttal report of Robert 57</p> <p>15 F. Reilly, 7/15/15</p> <p>16 Exhibit 825 7/5/05 e-mail, 165</p> <p>17 WISER 068339</p> <p>18 Exhibit 826 11/1/05 e-mail, 166</p> <p>19 WISER 103209</p> <p>20 Exhibit 827 8/3/05 e-mail, 167</p> <p>21 RFR 00316 - 318</p> <p>22</p> <p>23 PREVIOUSLY MARKED EXHIBITS</p> <p>24 PAGE</p> <p>25 Exhibit 653 6/13/05 e-mail, 161</p> <p>TAC-CC 0008206 - 216</p> <p>Exhibit 657 6/3/05 e-mail, 164</p> <p>WISER 068784 - 785</p>

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<p style="text-align: right;">Page 5</p> <p>1 THE VIDEOGRAPHER: The time on the  2 record is 9:00 o'clock a.m. Today's date is  3 August 28, 2015. My name is James Porter of  4 Aptus Court Reporting. The court reporter  5 today is Donna Kazaitis of Aptus Court  6 Reporting located at 600 West Broadway,  7 Suite 300, in San Diego, California.  8 This begins the video-recorded  9 deposition of Robert Reilly testifying in  10 the matter of Fish, et al., versus GreatBanc  11 Trust Company, et al., Case Number  12 09-cv-1688, taken at 8600 West Bryn Mawr  13 Avenue in Chicago, Illinois.  14 The video and audio recordings  15 will take place at all times during this  16 deposition unless all counsel agree to go  17 off the record. The beginning and end of  18 each video recording will be announced.  19 Will counsel please identify  20 yourselves and state whom you represent.  21 MR. SCHEIER: My name is Mike  22 Scheier. I represent the defendants Lee  23 Morgan, Asha Moran, Chandra Attiken, and the  24 Morgan Family Foundation.  25 MR. GOTTO: Gary Gotto, Keller</p>	<p style="text-align: right;">Page 6</p> <p>1 Rohrback, for the plaintiffs and the  2 witness.  3 THE VIDEOGRAPHER: Please swear in  4 the witness.  5 (Witness sworn.)  6 ROBERT F. REILLY,  7 having been first duly sworn, was examined and  8 testified as follows:  9 EXAMINATION  10 BY MR. SCHEIER:  11 Q. What's your name?  12 A. Robert Reilly.  13 Q. Mr. Reilly, you heard me introduce  14 myself just a moment ago. My name is Mike Scheier  15 and I represent several of the defendants in this  16 case, Lee Morgan, Asha Moran, Chandra Attiken, and  17 the Morgan Family Foundation.  18 As we proceed today, may I call you  19 "Robert"?  20 A. Yes, surely.  21 Q. And if you need to address me for  22 clarification or for any other reason, please feel  23 free to call me "Mike."  24 A. Thank you.  25 MR. SCHEIER: Gary, before we</p>
<p style="text-align: right;">Page 7</p> <p>1 start, I did want to say that we're going to  2 take Robert's testimony subject to the  3 motion we have pending before the court in  4 regard to his July report and the other  5 reports.  6 MR. GOTTO: I understand.  7 BY MR. SCHEIER:  8 Q. You're currently employed with  9 Willamette Management Associates; is that correct?  10 A. That's correct.  11 Q. And your title is managing director I  12 understand?  13 A. Yes.  14 Q. I had seen the CV you included with  15 your report, and I just wanted to confirm that  16 everything that was in it as of the date you  17 provided the report was accurate with regard to  18 professional and educational background.  19 A. I believe it is.  20 Q. Are you familiar with a firm known as  21 Duff &amp; Phelps?  22 A. Yes, I am.  23 Q. Are they a competitor with Willamette  24 Management?  25 A. I would say for many of the services</p>	<p style="text-align: right;">Page 8</p> <p>1 we provide, yes, they are.  2 Q. Have you worked with an individual  3 that at one time was a member of Duff &amp; Phelps,  4 Lee Bloom?  5 A. Yes.  6 Q. Were you able through your  7 interactions with Mr. Bloom to form an opinion  8 about his competency?  9 A. I would say so.  10 Q. And what is that opinion?  11 A. I've worked on transactions both on  12 the same side and on the other side as Lee many  13 times over the years and I've always found him to  14 be competent.  15 Q. And have you had any opportunity to  16 work with him on engagements where Mr. Bloom or  17 Duff was called upon to value the stock of an ESOP  18 company?  19 A. Yes.  20 Q. Have you ever heard of Craig Jackson  21 who is with Houlihan Lokey?  22 A. Yes, I have.  23 Q. Have you worked with Craig before?  24 A. I have, and I'm trying to think of  25 when, but yes, I have, and our firm has.</p>

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<p>Page 9</p> <p>1 Q. With enough frequency to form an</p> <p>2 opinion as to Craig's competency and</p> <p>3 professionalism, in particular with regard to</p> <p>4 valuations of ESOP companies?</p> <p>5 A. I would say so, in that with regard to</p> <p>6 both Lee and Craig, while we work with and against</p> <p>7 Houlihan, work with and against Duff, for those</p> <p>8 individuals it's always been ESOP related</p> <p>9 transactions and I've always found Craig to be</p> <p>10 competent.</p> <p>11 Q. I understand that in your position</p> <p>12 with Willamette Management, as you're doing today,</p> <p>13 you often give expert testimony in litigation.</p> <p>14 A. Yes, sir.</p> <p>15 Q. Does your work, at least in the last</p> <p>16 two or three years, include nonlitigation</p> <p>17 engagements?</p> <p>18 A. Yes. The overwhelming majority of my</p> <p>19 work is nonlitigation.</p> <p>20 Q. And what percentage of your work would</p> <p>21 you say in the last let's say three years, and</p> <p>22 just a ballpark, would be related to nonlitigation</p> <p>23 or transactional matters?</p> <p>24 A. I would say between 80 and 90 percent.</p> <p>25 Q. Do you keep time records when you are</p>	<p>Page 10</p> <p>1 serving as an expert witness in litigation?</p> <p>2 A. Yes.</p> <p>3 Q. Have you retained time records over</p> <p>4 the last two or three years for the engagements</p> <p>5 you've worked on as expert witness in litigation?</p> <p>6 A. Yes, I have.</p> <p>7 Q. I don't mean to pry unnecessarily into</p> <p>8 Willamette's business and I'll only have a</p> <p>9 question, maybe two, and so I apologize in</p> <p>10 advance, I hope I don't make it uncomfortable.</p> <p>11 And if you need to make this part of the</p> <p>12 transcript "Confidential," please let me know. I</p> <p>13 don't want to discomfort you in any way.</p> <p>14 But are you able to tell me as a</p> <p>15 percentage of Willamette's revenues in the last</p> <p>16 year how much of it was derived from your</p> <p>17 litigation related services?</p> <p>18 A. Just mine --</p> <p>19 Q. Yes, sir.</p> <p>20 A. -- or the firm's?</p> <p>21 Q. Initially just yours.</p> <p>22 A. Oh, I would say that's a really small</p> <p>23 part. On average per year maybe five percent of</p> <p>24 the firm's revenue are my litigation cases. And</p> <p>25 I'd say 10, again 10 to 20 percent, depending on</p>
<p>Page 11</p> <p>1 the year, sometimes we have a particularly big</p> <p>2 case, of the firm's revenue are litigation related</p> <p>3 cases. But I'm going to be a relatively small</p> <p>4 portion of our forensic practice, and our forensic</p> <p>5 practice by design is always a very small portion</p> <p>6 of our overall practice.</p> <p>7 Q. And, Robert, when you say "forensic</p> <p>8 practice," is that just a synonym for the</p> <p>9 litigation related work that you do?</p> <p>10 A. That's right. CPAs decided some years</p> <p>11 ago that we get higher billing rates if we call</p> <p>12 ourselves forensic analysts than litigation</p> <p>13 support experts.</p> <p>14 Q. And I suspect that you then call</p> <p>15 yourself that so you can get those higher rates?</p> <p>16 A. Ever since then I've been a forensic</p> <p>17 analyst.</p> <p>18 Q. Okay. I understand. Thank you very</p> <p>19 much.</p> <p>20 With respect to in general</p> <p>21 Willamette's revenues generated from litigation</p> <p>22 assignments, can you, again just a ballpark, give</p> <p>23 me a dollar figure let's say in the last year, if</p> <p>24 you can?</p> <p>25 A. Sure. So I would say year to date, in</p>	<p>Page 12</p> <p>1 our fiscal year -- well, I probably estimate the</p> <p>2 last 12 months, approximately our revenue is going</p> <p>3 to be \$18 million let's say in professional fees</p> <p>4 and 2 to 2 and a half million dollars of that will</p> <p>5 be litigation related cases.</p> <p>6 The overwhelming majority, the</p> <p>7 majority of the revenue will be transaction</p> <p>8 related, a good portion of the other revenue will</p> <p>9 be taxation related engagements, and then there</p> <p>10 will be some financial accounting and corporate</p> <p>11 planning and those types of engagements.</p> <p>12 Q. Which of those nonrevenue type</p> <p>13 engagements do you principally work on?</p> <p>14 A. Well, I try to work on all of the</p> <p>15 firm's engagements. So at any point in time or</p> <p>16 throughout the year my next engagement could be a</p> <p>17 transfer pricing engagement not related to</p> <p>18 litigation, it could be a gift and estate tax</p> <p>19 planning engagement, it could be an ESOP related</p> <p>20 transaction, it could be a nonESOP related</p> <p>21 transaction where we're offering a fairness</p> <p>22 opinion or a solvency opinion. It could be a</p> <p>23 purchase price allocation for fair value</p> <p>24 accounting purposes.</p> <p>25 So we perform valuation related</p>

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<p style="text-align: right;">Page 13</p> <p>1 services for I often say for a couple of handfuls  2 of different reasons, only one is litigation. So  3 I would say on average maybe one out of 10 cases I  4 work on is litigation related, and for the firm it  5 may be one out of 20 cases that we work on.  6 <b>Q. You mentioned nonlitigation ESOP</b>  7 <b>valuation services, Robert. What percentage of</b>  8 <b>your professional time is spent on nonlitigation</b>  9 <b>transactional related work on ESOP transactions?</b>  10 A. I would say -- it varies by year  11 because, you know, we could have a number and then  12 we could have one.  13 <b>Q. That's a good point. Let's say</b>  14 <b>ballpark the last five years.</b>  15 A. Sure. I would say, this is typical,  16 right now I'm working on two ESOP transactions for  17 our clients, and that would be pretty typical. On  18 average I probably have about two different cases  19 that are either the purchase or sale of one of our  20 ESOP clients.  21 So sometimes more, sometimes less.  22 So for my practice I would say that could be,  23 again, 10 to 20 percent of my time. For the firm  24 overall, it's probably about that, about 10 to  25 20 percent of the collective time.</p>	<p style="text-align: right;">Page 14</p> <p>1 <b>Q. And what you were just discussing, the</b>  2 <b>10 to 20 percent of yours and the firm's</b>  3 <b>collective time on ESOP related transactions, are</b>  4 <b>those typically valuation engagements?</b>  5 A. Indirectly. I mean the typical work  6 product is a fairness opinion. So right now we  7 have one case, one client, who we have performed  8 annual valuations for for many years who has  9 received an unsolicited tender offer, so we're  10 evaluating that. We'll ultimately be asked to  11 either issue or not issue a fairness opinion. And  12 obviously a valuation is one step of that.  13 We have another client, a large  14 grocery store, grocery store chain, that is  15 thinking about going from a minority ESOP to a  16 100 percent owned ESOP. So, again, ultimately our  17 work product will be a fairness opinion, but  18 obviously a valuation would be a component of  19 that.  20 <b>Q. In the 100 percent ESOP transaction</b>  21 <b>you just mentioned, who are you representing? Who</b>  22 <b>is your client in that particular matter?</b>  23 A. The ESOP trustee, the current ESOP  24 trustee.  25 <b>Q. Are you familiar with the party plan</b></p>
<p style="text-align: right;">Page 15</p> <p>1 <b>method of direct selling?</b>  2 A. Pretty much. I've worked on  3 engagements over the years for Mary Kay, for Avon,  4 for a couple of other direct selling companies.  5 So I've seen that before.  6 <b>Q. When did you work on a Mary Kay</b>  7 <b>engagement?</b>  8 A. That was, I'm pretty sure it was more  9 than five years ago, but it was certainly less  10 than 10. It was an employee dispute. There was  11 an employee that owned a block of stock who had  12 been terminated and then the question was what was  13 the value of that stock that was being purchased  14 back by the Mary Kay Company.  15 <b>Q. Other than that -- I think you did</b>  16 <b>mention one other company that --</b>  17 A. Well, I was thinking of Avon --  18 <b>Q. Okay.</b>  19 A. -- just because those are recognizable  20 names. We've worked for a lot of smaller  21 companies, but those are names that people think  22 of when they think of direct selling, having a  23 party in your house and demonstrating products.  24 <b>Q. And when you refer now to the party</b>  25 <b>and selling products in the home, do you</b></p>	<p style="text-align: right;">Page 16</p> <p>1 <b>understand that to be the party plan method of</b>  2 <b>direct selling?</b>  3 A. Yes.  4 <b>Q. What did you do for Avon?</b>  5 A. Avon was a while ago. It's got to be,  6 I want to say at least 10 years ago, maybe about  7 10 years ago. That was -- that wasn't a  8 litigation related, it was a transaction. And I  9 just don't recall if they were -- it was a foreign  10 transaction. They were either buying or selling  11 an international subsidiary because I remember we  12 had to travel for that. But it was a transaction  13 where we had to give an opinion. So it wasn't a,  14 it was not a litigation case.  15 <b>Q. What type of opinion were you asked to</b>  16 <b>give in that case, or in that transaction I should</b>  17 <b>say?</b>  18 A. It would be a fairness opinion that  19 they wanted some independent confirmation that the  20 transaction price was fair.  21 <b>Q. They were the buyer?</b>  22 A. I believe in that case I want to say  23 they were the seller, and the concern was the  24 board, or the legal -- the special counsel to the  25 special committee of the board's concern was they</p>



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<p style="text-align: right;">Page 17</p> <p>1 didn't want any stockholder to allege afterwards 2 that they had sold off their subsidiary at less 3 than a fair market value price. 4 <b>Q. Was the subsidiary in a business that</b> 5 <b>marketed its products through a party plan?</b> 6 A. Yes. It had been a business that they 7 had. It was their Avon business that they just 8 decided to spin off. They didn't want to continue 9 operating in that country. 10 <b>Q. Did they directly market the product</b> 11 <b>to the end consumer using independent contractor</b> 12 <b>consultants in the overseas, I'm talking about</b> 13 <b>solely the overseas subsidiary that was subject to</b> 14 <b>the transaction?</b> 15 A. Yes, exactly. 16 <b>Q. And did you come to learn in this case</b> 17 <b>that the Creative Memories division of Antioch was</b> 18 <b>also a party plan, that also used the party plan</b> 19 <b>method of selling to market its products to the</b> 20 <b>end user?</b> 21 A. Yes, I agree with that. And they 22 have, for the most part, independent contractors 23 as opposed to employed salespeople. 24 <b>Q. Other than the Avon engagement and the</b> 25 <b>Mary Kay engagement, can you identify any other</b></p>	<p style="text-align: right;">Page 18</p> <p>1 clients of Willamette over the last five to 10 2 years let's say who marketed their products to the 3 end user through a party plan method of sales? 4 A. I can't think of any. I could look 5 that up. I just can't think of any. I mentioned 6 those just because those are household name type 7 companies. 8 I'm pretty sure we performed work 9 for other similar companies. I just can't think 10 of any other names right now. 11 <b>Q. Can you think of the type of work you</b> 12 <b>performed for them?</b> 13 A. Well, you know, it would be pretty 14 typical. Our cases are either transaction, so 15 they're fairness opinions. It's some type of 16 litigation, so some type of damages analysis. 17 Very often we're performing a purchase price 18 allocation. That's a common assignment for us. 19 It could be the valuation of a division or 20 subsidiary that's either being purchased or sold. 21 <b>Q. You just don't remember one way or the</b> 22 <b>other on these smaller engagements that you're</b> 23 <b>kind of trying to dredge your memory now to see if</b> 24 <b>you can recall.</b> 25 A. Right, exactly.</p>
<p style="text-align: right;">Page 19</p> <p>1 <b>Q. Okay. On the Mary Kay, I'm sorry, can</b> 2 <b>you tell me whether that was a fairness opinion</b> 3 <b>engagement -- oh, no, I'm sorry. That was the</b> 4 <b>employee who was having, there was an employee</b> 5 <b>dispute and you were called in to do a stock</b> 6 <b>valuation.</b> 7 A. That's right. It never went -- it was 8 threatened litigation. I don't think it even went 9 to deposition. It certainly never went to trial. 10 But we were asked by the company to value this 11 block of stock. 12 It was one of these cases, which I 13 guess lawyers probably see more often than we do, 14 where an executive had a block of stock and when 15 she -- it was a she -- she left, it was going to 16 be purchased back at some term like fair value or 17 fair market value, some unidentified term in the 18 contract. 19 The employee leaves. Of course she 20 thinks the stock is worth \$100 million. The 21 company thinks it's worth \$10 million. Both sides 22 hire valuation analysts and we both issued 23 reports, and after a while the case settled. 24 <b>Q. Yes. Did the fairness opinion or</b> 25 <b>stock valuation rather that you were called upon</b></p>	<p style="text-align: right;">Page 20</p> <p>1 to do in that case require you to look at the 2 company's historical and projected sales in 3 conjunction with determining the value of the 4 stock? 5 A. Yes. 6 <b>Q. Both Mary Kay and Avon are private</b> 7 <b>companies as opposed to companies whose stock is</b> 8 <b>sold in public markets?</b> 9 A. At the time, I think they still are, 10 at the time Avon was public. And Mary Kay was and 11 is private. 12 <b>Q. Have you ever been engaged by a</b> 13 <b>company in a market similar to Creative Memories,</b> 14 <b>meaning scrapbooking services?</b> 15 A. I don't believe so. 16 <b>Q. How about engagements with direct</b> 17 <b>selling organizations who are in whole or in part</b> 18 <b>owned by an ESOP?</b> 19 A. I may have. I can't think of any 20 right now. 21 <b>Q. In either your Avon or Mary Kay</b> 22 <b>engagement or any of the smaller engagements that</b> 23 <b>you can't recall specifically right now, were you</b> 24 <b>ever called upon to analyze direct selling</b> 25 <b>organization specific KOIs?</b></p>

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<p>Page 21</p> <p>1 A. Well, not really to analyze that 2 separately. I mean typically every company that 3 we work for has their own set of what they would 4 consider key indicators. We're provided with that 5 and we perform due diligence of that and we 6 compare those key indicators for that company, for 7 that industry, to other companies in the industry, 8 to industry averages, to that company historically 9 and to that company's projections of their key 10 indicators. 11 So we often look at key indicators. 12 We're not asked to really opine on the key 13 indicators. What we're asked to do is opine on 14 value. But typically if there's an indicator of 15 some operational or financial metric that's 16 important to the company, it's probably important 17 to the valuation. 18 <b>Q. Do you recall ever analyzing KOI in 19 either of your direct selling organization 20 assignments that related to consultant or 21 independent contractor productivity?</b> 22 A. Well, I would say yes, but not only in 23 that context. I mean when you think about it, 24 sales per salesperson, whether they're independent 25 contractors or employee salespeople, is just a</p>	<p>Page 22</p> <p>1 really common metric. In just about, I won't say 2 every case, but in every case that's a marketing 3 type organization. And including professional 4 services firm like yours or mine, we're going to 5 analyze some measure, some metric, of sales or 6 revenue per salesperson. 7 <b>Q. And you had understood that to be the 8 productivity metric that Creative Memories had 9 tracked for several years while it was operating 10 as a direct selling organization?</b> 11 A. Yes. 12 <b>Q. And you, in fact, looked at that 13 metric as part of the report that you delivered in 14 this case; correct?</b> 15 A. Yes, I did. 16 <b>Q. In your prior engagements with Mary 17 Kay, Avon, or some of the smaller engagements that 18 you mentioned that you don't specifically recall, 19 had you been given an opportunity to analyze 20 consultant activity rates, as you understand that 21 term?</b> 22 A. Yes. And, again, it's not just 23 related to party plan direct selling companies -- 24 <b>Q. I do get that. I'm asking though 25 about in your party planning engagements.</b></p>
<p>Page 23</p> <p>1 A. Sure. 2 <b>Q. So I apologize for cutting you off. I 3 just wanted to be sure that you understand the 4 scope of the question.</b> 5 A. I would say yes in those cases, and, 6 again, in almost every engagement where it's 7 really a marketing oriented company we're going to 8 look at, particularly if they're outside 9 contractors versus employees, what percentage of 10 contractors of the salesforce sold this month 11 versus didn't sell this month, what number of 12 units they sold, what amount of gross and net 13 sales they sold. So those are really common 14 metrics. 15 <b>Q. Did you need to look at consultant 16 activity rates in your Mary Kay engagement in 17 determining the value of the stock that the 18 employee was tendering to the company upon his or 19 her resignation, just to the best of your 20 recollection?</b> 21 A. We had that data. When you say did we 22 look at it, I'm sure we looked at it because we 23 had that information. 24 <b>Q. Well, I'm asking if you analyzed it as 25 part of your valuation of the stock that was at</b></p>	<p>Page 24</p> <p>1 <b>issue in that particular engagement.</b> 2 A. My -- and, again, this goes back a 3 number of years. 4 <b>Q. More than 10 years?</b> 5 A. No, but more than five, I would say 6 five to 10. 7 <b>Q. Okay.</b> 8 A. I would say that's one of the factors 9 we considered, but we considered it within the 10 context of, and I'm saying I considered it, within 11 the context of a due diligence on the financial 12 projections that we received. 13 <b>Q. I'm not sure I follow.</b> 14 <b>Did you use it, for example, we're 15 now talking about consultant productivity, as a 16 metric to value the shares at issue in the Mary 17 Kay dispute?</b> 18 A. Not directly. 19 <b>Q. Did you use it to value the shares in 20 coming up with your fairness opinion in regard to 21 the Avon foreign subsidiary spinoff?</b> 22 A. Not directly. 23 Again, what I'm using it for is to 24 assess the reasonableness of a set of financial 25 projections that management provided to us.</p>

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<p style="text-align: right;">Page 25</p> <p>1 Q. What about consultant attrition, do</p> <p>2 you recognize that as a KOI in a direct selling</p> <p>3 organization?</p> <p>4 A. For most companies, yes.</p> <p>5 Q. Okay. In your experience looking</p> <p>6 at -- KOI is from direct selling organizations,</p> <p>7 again, you referenced Mary Kay and Avon. Did you</p> <p>8 ever recognize a relationship between national or</p> <p>9 regional unemployment rates and increases or</p> <p>10 decreases in the number of consultants or</p> <p>11 independent contractors that throw parties for</p> <p>12 purposes of selling a product directly to the end</p> <p>13 consumer?</p> <p>14 A. Well, there is a relationship.</p> <p>15 Q. What is that relationship?</p> <p>16 A. It's an inverse relationship. But</p> <p>17 we -- maybe I'm jumping ahead to your next</p> <p>18 question. We didn't use it directly as a</p> <p>19 valuation metric. But there is an inverse</p> <p>20 relationship as unemployment rates increase, then</p> <p>21 people switch from being employees because they</p> <p>22 are unemployed to becoming consultants and selling</p> <p>23 products as, you know, through all types of home</p> <p>24 demonstration and similar party plans.</p> <p>25 Q. Did you in preparing your report in</p>	<p style="text-align: right;">Page 26</p> <p>1 this case analyze Antioch's or Creative Memories'</p> <p>2 consultant count as it was increasing or</p> <p>3 decreasing relative to regional or national</p> <p>4 unemployment rates?</p> <p>5 A. Not specifically.</p> <p>6 Q. Is that a no, you did not or you did?</p> <p>7 A. I guess I would say no. I just don't</p> <p>8 remember looking at that specifically.</p> <p>9 Q. Have you or folks at your direction at</p> <p>10 Willamette ever run a discounted cash flow</p> <p>11 analysis with regard to a company that sells its</p> <p>12 products through a direct selling or party plan</p> <p>13 method?</p> <p>14 A. Yes. That would probably be the most</p> <p>15 common valuation method we would use.</p> <p>16 Q. And what engagements did you run a DCF</p> <p>17 other than this litigation related engagement for</p> <p>18 a party plan direct selling organization, which I</p> <p>19 guess would be either Avon or Mary Kay?</p> <p>20 A. Well, certainly for those and any</p> <p>21 other cases that I've worked on, it would</p> <p>22 certainly be more likely than not, it would be the</p> <p>23 exception not to perform an income approach and it</p> <p>24 would be the exception within the income approach</p> <p>25 not to perform a discounted cash flow valuation</p>
<p style="text-align: right;">Page 27</p> <p>1 method.</p> <p>2 Q. In the several publications that I saw</p> <p>3 in your CV, I didn't think I saw one that related</p> <p>4 to direct selling organizations or party plan.</p> <p>5 Did I miss something or; is that right?</p> <p>6 A. I think that's correct. I don't</p> <p>7 recall ever writing anything specifically about</p> <p>8 that.</p> <p>9 Q. Just moving topics, Robert. Do you</p> <p>10 recall serving as an expert witness in litigation</p> <p>11 several years ago where you were adverse to Gary</p> <p>12 Greenwald?</p> <p>13 A. Well, I would say I wasn't adverse to</p> <p>14 Gary Greenwald. He was the opposing counsel --</p> <p>15 Q. Okay, fair enough.</p> <p>16 A. -- on a case, on an ESOP related case,</p> <p>17 for the Tharaldson Motels, Inc. ESOP.</p> <p>18 Q. Do you recall seeing papers submitted</p> <p>19 in the case where Mr. Greenwald argued that your</p> <p>20 opinions are based upon reasoning and methodology</p> <p>21 which lacked the necessary intellectual rigor,</p> <p>22 testing, peer-reviewed publication, and general</p> <p>23 acceptance in the ESOP valuation community?</p> <p>24 A. I don't recall seeing those. But I</p> <p>25 would put that description you just gave me in</p>	<p style="text-align: right;">Page 28</p> <p>1 every sentence that starts with opposing counsel.</p> <p>2 So that's the job of opposing counsel, to make</p> <p>3 those assertions.</p> <p>4 Q. So is it your experience that in all</p> <p>5 cases where you served as an expert witness,</p> <p>6 opposing counsel submits briefs that say your</p> <p>7 methodologies were not reliable?</p> <p>8 A. I think it's pretty common in the</p> <p>9 cases I work on and the cases I've seen that we as</p> <p>10 Willamette don't work on that counsel on both</p> <p>11 sides make Daubert challenges for the experts on</p> <p>12 the other side.</p> <p>13 I mean in the last certainly five</p> <p>14 or 10 years, that's been more common than not in</p> <p>15 my experience.</p> <p>16 Q. Do you know how the court ultimately</p> <p>17 ruled on Mr. Greenwald's motion to exclude your</p> <p>18 opinions in that case?</p> <p>19 A. No, I don't specifically. I know I</p> <p>20 did testify, so I assume the court didn't</p> <p>21 reject -- well, I know the court didn't reject me</p> <p>22 because they allowed me to testify. So I don't</p> <p>23 know exactly what the legal exchange was.</p> <p>24 Q. In your experience have you ever had a</p> <p>25 court exclude your opinion or your testimony from</p>



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1 trial?

2 A. Not that I'm aware of, no.

3 Q. Have you ever based on your

4 recollection been in a case where a federal or

5 state court did not qualify you as an expert

6 witness?

7 A. No. I don't believe so.

8 Q. Before this case had you ever worked

9 for or against a party represented by Jim Dyer?

10 A. I don't believe so.

11 Q. In this particular engagement with

12 regard to Creative Memories and the Antioch

13 Company, was your principal attorney contact

14 Mr. Greenwald?

15 A. I'd agree with the phrase "principal

16 contact," but my recollection was, and we've

17 worked on this case, as you know, for six years,

18 almost every call that Greenwald was on Dyer was

19 also on. So I got the impression they worked as a

20 team.

21 Q. Prior to this case, had you ever

22 worked with Richard Weinstock before?

23 A. No.

24 Q. And prior to this particular

25 engagement, had you ever worked with Mr. Buchanan

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1 A. Well, certainly not at our direction.

2 What we would do is we would ask the, either the

3 trustee or the sponsor company for a repurchase

4 obligation study, if there was not one that was

5 performed internally or if there was not one that

6 was performed externally for a couple of years and

7 it was a mature ESOP. I mean if it's a brand new

8 ESOP, it may or may not be as important. But if

9 it's a mature ESOP, we'd ask for a repurchase

10 obligation study, and then it's up to the company

11 to decide who they hire and we just look at the

12 report and bake that into our valuation.

13 Q. I see. So when you would receive

14 repurchase obligation studies over the many years

15 of your engagements, occasionally a company or a

16 trustee would engage Ted Israel and you would then

17 receive the report through that means?

18 A. That's correct.

19 Q. My understanding, Robert, is that

20 you're engaged to give opinions on behalf of the

21 plaintiffs in this case. Is that your

22 understanding?

23 A. I believe that's correct, yes.

24 Q. All right. And I also have come to

25 understand that you, in fact, have formulated

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1 before?

2 A. No. I worked with Weinstock's firm.

3 I mean not worked with. We received over the

4 years a lot of ESOP repurchase obligation studies

5 from Weinstock's firm. But I had never worked

6 with him directly until this case.

7 Q. And who did you work with at his firm?

8 A. Ted Israel.

9 Q. Ted Israel?

10 A. Yes. I think that's his name. I mean

11 that's my recollection.

12 Q. Did you come to understand that

13 Mr. Israel has an expertise in analyzing ESOP

14 companies repurchase obligations?

15 A. I guess I would say that was my

16 understanding. We've received their reports in

17 the normal course of valuing employer corporation

18 stock. Not always, but typically we're going to

19 ask for a repurchase obligation study and we

20 receive it from a lot of different actuarial

21 providers but often from Weinstock's firm.

22 Q. So in those cases Weinstock and that

23 firm were not doing repurchase obligation studies

24 for the sponsor company or the trustee, they were

25 doing it at your direction?

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1 several opinions that you, on behalf of plaintiffs

2 in this case?

3 A. Yes, sir.

4 Q. I've also received from Mr. Gotto and

5 his colleagues two reports from you, one in April

6 and one in July. I presume you prepared those two

7 reports?

8 A. Yes, I did.

9 Q. Are all of the opinions you intend to

10 give in this case contained in those two reports?

11 A. As of now, unless something new comes

12 up after today. But I mean those really are my

13 opinions.

14 Q. And when you say "unless something new

15 comes up after today," what do you have in mind?

16 A. Well, unless there's a new expert

17 report that your side produces that I'm asked to

18 respond to. But after today I'm not planning to

19 do any additional work or conclude any additional

20 opinions. As far as I'm concerned, I'm finished

21 now.

22 Q. Okay. And the only exception you

23 leave yourself would be if counsel asked you to do

24 further work for one reason or another?

25 A. Yes, I mean exactly right.

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<p style="text-align: right;">Page 33</p> <p>1 Now, it may be counsel asks me  2 directly or indirectly. I mean if you ask me what  3 would happen if one of your analyses changed from  4 X to Y and I say well, it's going to take me a  5 couple days and counsel says let's perform that  6 analyses in response to your request, I'm  7 certainly willing to do that. But I'm not  8 planning on doing any more work until somebody  9 asks me to do more work.  10 (Deposition Exhibit 821 was marked  11 for identification.)  12 BY MR. SCHEIER:  13 <b>Q. Robert, Donna has been kind enough to</b>  14 <b>hand you Exhibit 821. And if you would just</b>  15 <b>please confirm after flipping through the few</b>  16 <b>pages -- and they're double sided you'll notice --</b>  17 <b>that this is, in fact, the engagement letter</b>  18 <b>between Willamette Management Associates and in</b>  19 <b>this case it appears to be signed by Mr. Greenwald</b>  20 <b>as plaintiffs' counsel? (Document tendered to the</b>  21 <b>witness.)</b>  22 A. Yes, it is. We had sent the  23 engagement letter to Mr. Dyer, but ultimately it  24 came back signed by Mr. Greenwald.  25 <b>Q. I was going to ask you about that, but</b></p>	<p style="text-align: right;">Page 34</p> <p>1 I appreciate that clarification, so I don't need  2 to ask you about it.  3 Now, I don't have very many  4 questions on this exhibit at all. The questions I  5 do though have relate to some remarks on Page 2 of  6 Exhibit 821.  7 A. Yes.  8 <b>Q. Specifically, Robert, if you'd please</b>  9 <b>turn your attention to the paragraphs under</b>  10 <b>"Purpose and Objectives of the Analysis" --</b>  11 A. Yes.  12 <b>Q. -- at the top. There are three</b>  13 <b>numbered paragraphs that follow that bold point</b>  14 <b>heading. The first one says that the objectives</b>  15 <b>of our analysis are threefold, the first being to</b>  16 <b>estimate fair market value of the Antioch common</b>  17 <b>stock just prior to the December 16, 2003 stock</b>  18 <b>purchase transaction.</b>  19 <b>Did I read that correctly?</b>  20 A. Yes.  21 <b>Q. And, in fact, in general, and we'll</b>  22 <b>talk about it more a little bit later, you</b>  23 <b>undertook such an analysis; correct?</b>  24 A. Yes. And it really was --  25 effectively, I think the three objectives were</p>
<p style="text-align: right;">Page 35</p> <p>1 reversed. I really performed the before and after  2 valuations within the context of reviewing the  3 Duff &amp; Phelps report, but ultimately I think I  4 performed all three objectives.  5 <b>Q. Yeah, I didn't ask you that, but I</b>  6 <b>appreciate that clarification. I was just</b>  7 <b>wondering if you had performed the first</b>  8 <b>objective.</b>  9 <b>The reason I asked, Robert, is I</b>  10 <b>was unclear what you meant by "fair market value."</b>  11 <b>Can you please explain that to the court?</b>  12 A. Sure. It's the typic ESOP ERISA IRS  13 definition, willing buyer, willing seller.  14 <b>Q. I had seen some references to</b>  15 <b>something called the fair value standard. Are you</b>  16 <b>familiar with that?</b>  17 A. Yes, yes.  18 <b>Q. How does that differ from the fair</b>  19 <b>market value standard?</b>  20 A. Well, there are actually -- that's  21 easier asked than answered because there are two  22 different fair value standards. Well, there are  23 two different categories of fair value standards.  24 The fair value is the standard of  25 value that analysts use for GAAP compliance</p>	<p style="text-align: right;">Page 36</p> <p>1 purposes. So it's defined by ASC accounting  2 standards codification 820 and has a number of  3 provisions in it that make it different in some  4 cases, not always, but often different than fair  5 market value. So there is the accounting fair  6 value.  7 Then there is the statutory fair  8 value that would apply in dissenting shareholder  9 appraisal rights cases and shareholder oppression  10 claims cases under state statutes. Those  11 definitions are generally consistent state by  12 state but often have some inconsistencies between  13 states. So you really have to look at the  14 statutes of that state to see what the definition  15 of "fair value" is for that specific legal  16 purpose.  17 <b>Q. Well, in general with regard to fair</b>  18 <b>value, what methodologies would you use, again, a</b>  19 <b>very general sense, in valuing stock using a fair</b>  20 <b>value standard that differ from valuing a stock</b>  21 <b>under a fair market value standard?</b>  22 A. Sure. And I would say for all fair  23 values on one hand fair market value on the other,  24 the approaches and methods are going to be the  25 same. You're going to have an income approach, a</p>

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<p style="text-align: right;">Page 37</p> <p>1 market approach, and an asset based approach,  2 you're going to have two or three methods under  3 each of those approaches.  4       So the approaches and methods will  5 be the same. It's not until you get down to the  6 third category of things you do which are called  7 procedures. The procedures will be different and  8 they'll be different depending upon which fair  9 value standard would be applicable to the  10 assignment.  11 <b>Q. Well, let's talk then initially about</b>  12 <b>the accounting fair value standard.</b>  13 <b>What procedures would be different</b>  14 <b>in the general analysis in valuing a stock under a</b>  15 <b>fair value standard as opposed to valuing the</b>  16 <b>stock under a fair market value standard?</b>  17 A. Sure. Effectively the definition of  18 fair market value is a hypothetical willing buyer  19 and a hypothetical willing seller both who are  20 unidentified. So that's a market value. In fact,  21 that's why the term "market" is in the definition.  22       The one word that's not in the term  23 fair value is "market." So we're really not  24 looking for a market value because under fair  25 value it's the price that the current owner would</p>	<p style="text-align: right;">Page 38</p> <p>1 pay to a seller. So now we have one of the  2 parties identified.  3       So we're looking at what's called,  4 under GAAP, an exit price, what would the current  5 owner pay, or accept, and what would the next  6 owner pay to the current owner.  7       So the individual valuation  8 variables are going to be more specific to the  9 current owner in a fair value case than they would  10 be in a fair market value case.  11       In a fair market value case, I'm  12 going to look at market derived discount rates,  13 capitalization rates, tax rates, and any other  14 specific valuation variable you can think of.  15       In a fair value for GAAP compliance  16 purposes, I'm going to look at the discount rates,  17 capitalization rates, tax rates, et cetera, of the  18 current company.  19 <b>Q. And you're not doing that in a fair</b>  20 <b>market value analysis.</b>  21 A. That's correct.  22 <b>Q. Okay.</b>  23 A. You know, I can go through different  24 examples, but basically it's the difference  25 between an unidentified willing buyer and willing</p>
<p style="text-align: right;">Page 39</p> <p>1 seller and in a case where you know who the seller  2 is, it's the current company, and then you simply  3 have to come up with a category or a class of  4 typical willing buyers.  5 <b>Q. And would that put Antioch in that</b>  6 <b>sort of category where you knew the seller, in</b>  7 <b>this case it would be the sponsor company, and you</b>  8 <b>would know a category of buyers, in that case the</b>  9 <b>employees, the ESOP participants, where you could</b>  10 <b>run a fair value analysis, for example, as opposed</b>  11 <b>to a fair market value analysis on the Antioch</b>  12 <b>stock?</b>  13 A. That's correct.  14 <b>Q. Okay.</b>  15 A. You could do that.  16 <b>Q. Okay, great.</b>  17 <b>What, Robert, would you have done</b>  18 <b>differently in your report in valuing Antioch's</b>  19 <b>stock prior to the transaction in a fair value</b>  20 <b>analysis as opposed to what I understand you did</b>  21 <b>which was a fair market value analysis?</b>  22 A. I don't know specifically. I mean I  23 just haven't thought about that.  24 <b>Q. Okay. Is it fair to say then that you</b>  25 <b>don't know one way or the other whether a fair</b></p>	<p style="text-align: right;">Page 40</p> <p>1 <b>value analysis of Antioch's shares would have</b>  2 <b>yielded a different value conclusion than you</b>  3 <b>reached using the fair market value analysis?</b>  4 A. I can't tell you in this case it  5 would. I can tell you typically it does.  6       We are often asked to perform, for  7 ESOP sponsored companies, fair market value  8 valuations and fair value valuations of the same  9 company on the same date.  10       And the reason for that is, as you  11 know, the DOL and the IRS require fair market  12 value valuations. Audited financial statements  13 and most plans have audited financial statements  14 audited in compliance with GAAS, and they have to  15 be presented in compliance with GAAP. The plan  16 has to represent or present the sponsor company  17 value at fair value for GAAP compliance purposes.  18       So not every client but some  19 clients will ask for both a fair value and a fair  20 market value. Sometimes fair value is higher,  21 sometimes it's lower. It's often different.  22 <b>Q. And is it sometimes equal to fair</b>  23 <b>market value?</b>  24 A. It could be.  25 <b>Q. Okay. Thank you.</b></p>

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<p style="text-align: right;">Page 41</p> <p>1           <b>What would you have done</b>  2 <b>differently in valuing Antioch's shares at fair</b>  3 <b>value than you did at valuing Antioch's shares at</b>  4 <b>fair market value, to the extent you know?</b>  5       A. I don't know. I mean I really just  6 haven't thought about that at all. In this case I  7 really started with the Duff &amp; Phelps fair market  8 value valuation and looked at what would I do  9 differently to adjust their fair market value  10 valuation.  11           So there was never, that I saw, a  12 fair value valuation on the table for me to  13 adjust. So I just never gave it any thought at  14 all.  15       <b>Q. Let's move to the meat of the matter,</b>  16 <b>and that is initially your April 2015 report. I</b>  17 <b>have bound a copy for you. I hope that makes it</b>  18 <b>easy for you to look through. That was my intent.</b>  19       A. Okay.  20       <b>Q. You don't mind using the copy I'm</b>  21 <b>going to present you now?</b>  22       A. No, whatever you want.  23       <b>Q. Okay, great. So I'm going to mark it</b>  24 <b>by putting the --</b>  25           MR. SCHEIER: I guess, Gary, should</p>	<p style="text-align: right;">Page 42</p> <p>1 I put the exhibit number on the front of the  2 binder or the front of the report. I didn't  3 think about that before I bound it.  4       MR. GOTTO: Well, I guess we put it  5 -- how would the court reporter deal with  6 it?  7       MR. SCHEIER: What do you think?  8       THE REPORTER: I would say on the  9 front.  10       MR. SCHEIER: Okay, done.  11       (Deposition Exhibit 822 was marked  12 for identification.)  13 BY MR. SCHEIER:  14       <b>Q. I'm handing you what's been marked as</b>  15 <b>Exhibit 822. And just initially if you would</b>  16 <b>identify that for the record as the report you</b>  17 <b>tendered in this case dated April 20, 2015?</b>  18 (Document tendered to the witness.)  19       A. Yes. This is my April expert report.  20       <b>Q. Thank you. Did you draft the entire</b>  21 <b>report?</b>  22       A. Yes, I did.  23       <b>Q. Did anyone at Willamette assist you in</b>  24 <b>drafting portions of the report?</b>  25       A. I would say in terms of typing, the</p>
<p style="text-align: right;">Page 43</p> <p>1 manager who worked on the case with me, Kevin  2 Zanni, typed parts of this and prepared the  3 exhibits for me. I am a terribly slow one-finger  4 typist but I do my best.  5       So there are sections that Kevin  6 and I sat down and discussed almost verbatim and  7 then I asked him to actually sit down and type  8 just because he's so much faster than I am. But  9 in terms of the actual language, I developed all  10 of the language. Of course, I take responsibility  11 for every word and every number in the report.  12       <b>Q. Okay. Thank you. That's helpful.</b>  13       <b>You also mentioned that Kevin Zanni</b>  14 <b>prepared the exhibits. Can you describe that</b>  15 <b>process a little bit, please, Robert?</b>  16       A. Sure. In each case -- and it's the  17 exhibits that start on Page 66 and I think it's  18 Exhibits 1 through 22. In each case I told Kevin  19 exactly what I wanted on each exhibit and he  20 prepared a draft for me and I reviewed it, and any  21 single number at all that I wanted to change I  22 would have changed it. But, again, since the  23 exhibits are primarily, if not exclusively, in  24 Excel, and he's just a faster typist than I am, it  25 was easier for him to prepare the exhibits than it</p>	<p style="text-align: right;">Page 44</p> <p>1 was for me.  2       But, again, I take full  3 responsibility for deciding what goes on the  4 exhibit and what the analysis does and certainly  5 what the conclusion is.  6       <b>Q. I take it from your answer though, I</b>  7 <b>need to ask it, that none of the attorneys who</b>  8 <b>engaged you drafted any portion of the report?</b>  9       A. No. They did not.  10       <b>Q. Did any of the attorneys who engaged</b>  11 <b>you edit any portion of the report?</b>  12       A. I wouldn't say "edit" in that they  13 made any changes. There may have been one or two  14 others. I can only think of one suggestion that  15 they made to add an additional description here or  16 there, and I wasn't opposed to that so I added an  17 additional description here or there.  18       <b>Q. And was that basically issues of a</b>  19 <b>factual nature?</b>  20       A. It was supplemental support I guess  21 where they -- in fact, I have to recall now  22 whether it was the original report or the rebuttal  23 report, but there was a suggestion from  24 Mr. Greenwald that --  25       MR. GOTTO: I'm going to interrupt</p>



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<p style="text-align: right;">Page 45</p> <p>1 you here. I just want to be sure we're 2 confining ourselves to the Rule 26(b) for 3 categories of properly discoverable 4 communications. 5 I'll admonish the witness that 6 it's limited to communications with respect 7 to your compensation, with respect to any 8 factual information provided to you by 9 counsel, or with respect to any assumptions 10 provided to you by counsel. 11 If that's fair, I think that's a 12 fair characterization of the rule. 13 MR. SCHEIER: I think, Gary, my 14 only issue would be if Mr. Reilly's 15 testimony is going to be that Mr. Greenwald 16 directed him to actually draft a portion of 17 the report in a certain way, I believe I'm 18 entitled to explore that. 19 MR. GOTTO: Well, I would say that 20 my understanding is it's within the confines 21 of the rule. If it was a direction through 22 providing factual matters or providing 23 assumptions, surely. And maybe it's 24 theoretical -- if you can answer the 25 question subject to that admonishment --</p>	<p style="text-align: right;">Page 46</p> <p>1 MR. SCHEIER: I hear your 2 instruction. 3 MR. GOTTO: -- let's see where it 4 goes from there. 5 MR. SCHEIER: Fair enough. 6 THE WITNESS: Maybe this might. It 7 wasn't to draft the narrative. It was a 8 request could you add a couple more 9 citations here, and I said yes, give me a 10 couple of days and I'll add a couple more 11 citations. 12 BY MR. SCHEIER: 13 <b>Q. Did Mr. Weinstock or Mr. Buchanan</b> 14 <b>receive drafts of your report before it was</b> 15 <b>delivered to the defendants --</b> 16 A. I don't believe -- 17 <b>Q. -- to the best of your knowledge?</b> 18 A. I don't believe so. I know I didn't 19 send them drafts. So unless legal counsel did, I 20 did not. 21 <b>Q. To the best of your recollection, you</b> 22 <b>didn't ask them to review portions of your report</b> 23 <b>where you relied on either Mr. Weinstock's or</b> 24 <b>Mr. Buchanan's analyses?</b> 25 A. That's correct.</p>
<p style="text-align: right;">Page 47</p> <p>1 <b>Q. Did you review their reports or drafts</b> 2 <b>of their reports in conjunction with your reliance</b> 3 <b>on their studies for purposes of your report?</b> 4 A. I wouldn't say that I reviewed drafts 5 of their reports. I did receive in both cases the 6 exhibits ahead of the narrative report just so I 7 had an extra couple of days to start baking their 8 numbers into my numbers. 9 But I wasn't asked to review, 10 comment, critique. I was just told these are the 11 exhibits that will go into the report for FTI or 12 for Weinstock and you'll get the full narrative 13 report a week from now. 14 <b>Q. And did you receive the full narrative</b> 15 <b>report of Weinstock and Buchanan prior to</b> 16 <b>finalizing your draft report?</b> 17 A. Yes, I. 18 <b>Q. Did your review of their narrative</b> 19 <b>reports cause you to change any aspect of your</b> 20 <b>report that's Exhibit 822, the April 2015 report?</b> 21 A. No. I don't believe so. 22 <b>Q. Robert, if you'd be so kind, can you</b> 23 <b>please, I see your binder is untabbed, but I'm</b> 24 <b>going to ask you to turn to your Appendix I.</b> 25 <b>Which maybe it'll make it easier, it's the very</b></p>	<p style="text-align: right;">Page 48</p> <p>1 last appendix. So it's probably just the last few 2 pages. 3 I probably should have tabbed it 4 for you. I apologize about that. Are you there? 5 A. I'm there. 6 <b>Q. Great. If you could take a moment and</b> 7 <b>flip through the few pages, the question is going</b> 8 <b>to be whether it's a complete list of the material</b> 9 <b>that you relied on in undertaking the analysis in</b> 10 <b>your report and in forming the opinions that are</b> 11 <b>contained in the report.</b> 12 A. I would say it is. The only thing -- 13 and I've reviewed the report a few days ago in 14 preparation for the deposition. The only thing 15 that I saw that was missing here that isn't in my 16 final workpaper file, in the final workpaper file 17 there are three depositions that I did rely upon. 18 Here I think I only mentioned two. I don't think 19 I mentioned the Attiken deposition. 20 <b>Q. Chandra Attiken's deposition?</b> 21 A. Yes. But that is in my final 22 workpaper file as a document that I relied upon. 23 I didn't specifically quote it in my report, so 24 that may be why I inadvertently left it off this 25 list.</p>



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<p style="text-align: right;">Page 49</p> <p>1 But this list really was intended</p> <p>2 to represent the -- of all the documents I looked</p> <p>3 at, this was the subset of documents that I</p> <p>4 selected as documents I'm going to rely upon and</p> <p>5 that set of documents included three depositions,</p> <p>6 I think I only mentioned the Hoskins deposition</p> <p>7 and the Marchetti deposition, but the workpapers</p> <p>8 do include the Attiken deposition as well.</p> <p>9 <b>Q. Actually, so we're clear, Robert, and</b></p> <p>10 <b>I might have missed something, I saw that you had</b></p> <p>11 <b>relied upon several exhibits from Mr. Hoskins'</b></p> <p>12 <b>deposition but I did not see that you relied upon</b></p> <p>13 <b>his testimony or that you had read his deposition.</b></p> <p>14 <b>So could you clarify that for me, please?</b></p> <p>15 A. I did. And I noticed that a few days</p> <p>16 ago. I could have been certainly more clear.</p> <p>17 I had said separate -- and it's</p> <p>18 simply a matter of actually the way I prepared</p> <p>19 this exhibit. These are separate manila file</p> <p>20 folders in a set of bankers boxes. But I did read</p> <p>21 his entire deposition, and I did rely on his</p> <p>22 entire deposition.</p> <p>23 <b>Q. Mr. Hoskins was deposed, believe it or</b></p> <p>24 <b>not, three separate times in the case. Do you</b></p> <p>25 <b>have any recollection which of his three</b></p>	<p style="text-align: right;">Page 50</p> <p>1 <b>depositions you read? Maybe it's the one to which</b></p> <p>2 <b>the exhibits you list here is associated?</b></p> <p>3 A. I'm pretty sure I received all three</p> <p>4 days. I recall two. As I'm sitting here, I only</p> <p>5 recall --</p> <p>6 <b>Q. I just want to be clear. There wasn't</b></p> <p>7 <b>three days of depositions. There were three</b></p> <p>8 <b>separate depositions at different points in time.</b></p> <p>9 A. Yeah.</p> <p>10 <b>Q. Okay.</b></p> <p>11 A. And I recall -- if you had asked me, I</p> <p>12 would have said two, but I think I did receive all</p> <p>13 three.</p> <p>14 <b>Q. And did you review the entire</b></p> <p>15 <b>transcript of all three?</b></p> <p>16 A. Yes, I did.</p> <p>17 <b>Q. And did you -- again, is that an</b></p> <p>18 <b>omission from the materials you relied upon in</b></p> <p>19 <b>Exhibit I?</b></p> <p>20 A. Yes. I certainly intended to mean</p> <p>21 when I reference his exhibits I merely simply</p> <p>22 should have said the Hoskins depositions and all</p> <p>23 of the exhibits. These are the ones that I had</p> <p>24 set up separate manila file folders for, but</p> <p>25 there's really nothing special about these</p>
<p style="text-align: right;">Page 51</p> <p>1 exhibits compared to the rest of the depositions.</p> <p>2 <b>Q. And I thought you might have</b></p> <p>3 <b>mentioned, Robert, another deposition you relied</b></p> <p>4 <b>upon that you inadvertently omitted from Exhibit</b></p> <p>5 <b>I?</b></p> <p>6 A. I think it's in here. It's the</p> <p>7 Marchetti deposition.</p> <p>8 <b>Q. Oh, yes. I did have a question about</b></p> <p>9 <b>that.</b></p> <p>10 <b>What I saw produced in your</b></p> <p>11 <b>production was a summary of Ms. Marchetti's</b></p> <p>12 <b>deposition. Is that what you're referencing in</b></p> <p>13 <b>Exhibit I, or did you read the actual transcript</b></p> <p>14 <b>of her deposition in the Fish case?</b></p> <p>15 A. No. I have the actual transcript.</p> <p>16 That's what I read. I received the summary from</p> <p>17 legal counsel, but actually I wanted to read the</p> <p>18 deposition itself.</p> <p>19 <b>Q. And I do see that listed. So I</b></p> <p>20 <b>apologize that I mentioned that I didn't see any</b></p> <p>21 <b>depos listed. I assumed reading it that it was a</b></p> <p>22 <b>summary, but now your recollection is you read her</b></p> <p>23 <b>entire transcript?</b></p> <p>24 A. Yes.</p> <p>25 <b>Q. And I apologize again if you said this</b></p>	<p style="text-align: right;">Page 52</p> <p>1 <b>and I missed it, but did you rely upon any portion</b></p> <p>2 <b>of Chandra Attiken's deposition in formulating</b></p> <p>3 <b>your opinions in this case, to the best of your</b></p> <p>4 <b>recollection?</b></p> <p>5 A. Not specifically. That may be why I</p> <p>6 inadvertently didn't include it in here. I don't</p> <p>7 quote her. I don't rely on her as a source for a</p> <p>8 specific fact. But why I put it, of all the</p> <p>9 depositions I put those three in the box,</p> <p>10 particularly Ms. Attiken's. It had a good factual</p> <p>11 history of how the process worked and who talked</p> <p>12 to who and who did what to who.</p> <p>13 So I would say I relied upon it for</p> <p>14 general background information, but I'm not using</p> <p>15 her as a source for any specific factual</p> <p>16 representation.</p> <p>17 <b>Q. Robert, other than Ms. Marchetti's</b></p> <p>18 <b>deposition, Mr. Hoskins' deposition, Ms. Attiken's</b></p> <p>19 <b>deposition, did you rely upon any other deposition</b></p> <p>20 <b>testimony given in the case by fact witnesses?</b></p> <p>21 A. I would say not specifically, no. I</p> <p>22 mean I did receive a lot of depositions. I</p> <p>23 skimmed through a lot of depositions. The</p> <p>24 assistant -- and at different points in time there</p> <p>25 were three different managers I had working for</p>

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<p style="text-align: right;">Page 53</p> <p>1 me, but the managers who I had working for me read 2 through a lot of depositions. But the ones that I 3 specifically I would say relied upon are the ones 4 I tried to mention in Appendix I. 5 <b>Q. Okay. So if it's not mentioned in</b> 6 <b>Appendix I or it's not Mr. Hoskins' deposition,</b> 7 <b>which you inadvertently omitted, you did not rely</b> 8 <b>on any other deposition testimony in this case in</b> 9 <b>formulating your opinions.</b> 10 A. That's correct. 11 <b>Q. Thank you.</b> 12 <b>Robert, again, I know it's a long</b> 13 <b>list and I'm not saying you purposefully failed to</b> 14 <b>list anything here, but because you inadvertently</b> 15 <b>left out the Hoskins transcript, I'm wondering are</b> 16 <b>there any documents you can think of now or that</b> 17 <b>came to mind while you were preparing for the</b> 18 <b>deposition that you relied upon but were not</b> 19 <b>listed in Exhibit I of your original report in</b> 20 <b>preparing your original report.</b> 21 A. I don't think so. It was hard to 22 compare. And the difference is -- I recall what 23 happened was. When I prepared Exhibit I, my 24 workpapers were actually in this order. So I 25 could simply go through and read the tab of each</p>	<p style="text-align: right;">Page 54</p> <p>1 manila file folder and that's how this list was 2 created. 3 <b>Q. I see.</b> 4 A. Since I issued my report, I've 5 reorganized the workpapers by category. So it was 6 easy for me to -- 7 <b>Q. My question was a simple one. Have</b> 8 <b>you been able to identify any documents you relied</b> 9 <b>upon in preparing Exhibit 822 that are not listed</b> 10 <b>in Exhibit I -- in Appendix I? I'm sorry.</b> 11 A. I don't believe so. 12 <b>Q. Okay. We'll of course get back to</b> 13 <b>Exhibit 822, Robert, throughout the day. I do</b> 14 <b>want to mark another exhibit for you at this</b> 15 <b>point, and it is 823.</b> 16 (Deposition Exhibit 823 was marked 17 for identification.) 18 BY MR. SCHEIER: 19 <b>Q. I just want to confirm that Exhibit</b> 20 <b>823 is the summary of Marilyn Marchetti's</b> 21 <b>deposition testimony that I think you said you</b> 22 <b>understood counsel prepared and provided to you.</b> 23 (Document tendered to the witness.) 24 A. Yes, it is. 25 <b>Q. And you reviewed this in addition to</b></p>
<p style="text-align: right;">Page 55</p> <p>1 <b>reviewing her actual transcript?</b> 2 A. Well, I did look at it, but, to tell 3 you the truth, after the first page or so there 4 was information on here that -- I mean I really 5 wanted to rely on the actual transcript. I don't 6 know why it was important to put on this summary 7 that Marilyn is 64 years old and not on medication 8 today. 9 So there's a lot of items that were 10 in this summary that I didn't think Marilyn wanted 11 me to know. So I'd rather rely on the actual, you 12 know, instead of someone else's summary of a 13 deposition, I'd rather rely on the entire 14 deposition. 15 So this was in the file. I didn't 16 ask for it. It was provided to me. I would say I 17 relied on the deposition itself. 18 <b>Q. All right. But you did review in</b> 19 <b>general the deposition summary that's now marked</b> 20 <b>as Exhibit 823, to the best of your recollection?</b> 21 A. Yes. 22 <b>Q. Okay. Since reviewing Exhibit 823,</b> 23 <b>has counsel provided you with an affidavit that</b> 24 <b>Marilyn Marchetti recently signed in this case?</b> 25 A. No. They have not.</p>	<p style="text-align: right;">Page 56</p> <p>1 <b>Q. Have they disclosed to you that she</b> 2 <b>has signed an affidavit based on an interview that</b> 3 <b>Mr. Gotto and others had with her in the last few</b> 4 <b>weeks?</b> 5 A. I understood that someone from 6 GreatBanc had issued an affidavit, and I could 7 have assumed it was Marilyn Marchetti. I don't 8 remember that either Mr. Gotto or Mr. Greenwald 9 specifically mentioned Marilyn Marchetti, but I 10 understand that there had been some new document 11 that had been produced. 12 <b>Q. Did you ask to review that affidavit</b> 13 <b>to see, to assure it's consistent with certain</b> 14 <b>positions taken in your report?</b> 15 A. No. I did not. 16 <b>Q. Will you?</b> 17 A. I certainly could. I mean I -- 18 <b>Q. I know you could. I'm asking as we</b> 19 <b>sit here today do you intend to?</b> 20 A. Well, the reason I didn't ask, I 21 assumed that if there was some inconsistency that 22 either Mr. Gotto or Mr. Greenwald would say you 23 ought to read this because there's some new 24 information that has come forward. And if there's 25 any reason to think there was new information, I</p>

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<p style="text-align: right;">Page 57</p> <p>1 certainly would want to look at it.</p> <p>2 <b>Q. And I will confirm with counsel of</b></p> <p>3 <b>course, but I would ask you to update your</b></p> <p>4 <b>disclosures in terms of what you reviewed and what</b></p> <p>5 <b>you relied upon if, in fact, you look at</b></p> <p>6 <b>Ms. Marchetti's deposition and rely on it for any</b></p> <p>7 <b>new opinions or for any other reason with regard</b></p> <p>8 <b>to the report.</b></p> <p>9 A. I understand.</p> <p>10 MR. GOTTO: You mean affidavit?</p> <p>11 MR. SCHEIER: I'm sorry. What did</p> <p>12 I say?</p> <p>13 MR. GOTTO: You said deposition.</p> <p>14 MR. SCHEIER: I'm sorry. Yeah,</p> <p>15 affidavit. Thank you, Gary.</p> <p>16 (Deposition Exhibit 824 was marked</p> <p>17 for identification.)</p> <p>18 BY MR. SCHEIER:</p> <p>19 <b>Q. I have now marked Exhibit 824, and I</b></p> <p>20 <b>would ask you to please identify that on the</b></p> <p>21 <b>record and confirm it is in fact what's titled</b></p> <p>22 <b>your "Rebuttal Report" dated July 15, 2015?</b></p> <p>23 (Document tendered to the witness.)</p> <p>24 A. Yes. This is the rebuttal report that</p> <p>25 I submitted in July of this year.</p>	<p style="text-align: right;">Page 58</p> <p>1 <b>Q. And you drafted the entire report</b></p> <p>2 <b>under the process similar to what you described</b></p> <p>3 <b>for the April report?</b></p> <p>4 A. Yes, I did.</p> <p>5 <b>Q. Did any lawyers edit or contribute to</b></p> <p>6 <b>the report?</b></p> <p>7 A. No, not to my knowledge.</p> <p>8 <b>Q. Now, I believe the documents you</b></p> <p>9 <b>relied upon in the report that we've now marked as</b></p> <p>10 <b>Exhibit 824 are listed in Tab 3. Did I get that</b></p> <p>11 <b>right?</b></p> <p>12 A. Well, it's Appendix B.</p> <p>13 <b>Q. Appendix B.</b></p> <p>14 A. It's Page 40.</p> <p>15 <b>Q. Okay. I missed that. Right. It's</b></p> <p>16 <b>your report, so I'm not surprised you know.</b></p> <p>17 <b>Can you confirm for the record that</b></p> <p>18 <b>the documents listed on Appendix B are, in fact,</b></p> <p>19 <b>the universe of documents you relied on or</b></p> <p>20 <b>considered in preparing the July report that's</b></p> <p>21 <b>Exhibit 824?</b></p> <p>22 A. Yes, I believe so. I can't recall any</p> <p>23 other documents that I relied on.</p> <p>24 <b>Q. Okay. Thank you.</b></p> <p>25 MR. SCHEIER: Let's take a short</p>
<p style="text-align: right;">Page 59</p> <p>1 break, please.</p> <p>2 THE VIDEOGRAPHER: Off the record</p> <p>3 at 10:09 a.m.</p> <p>4 (A recess was taken.)</p> <p>5 THE VIDEOGRAPHER: This begins Disk</p> <p>6 Number 2. Back on the record at 10:20 a.m.</p> <p>7 BY MR. SCHEIER:</p> <p>8 <b>Q. Welcome back, Robert.</b></p> <p>9 <b>Were you asked to formulate any</b></p> <p>10 <b>opinion in this case that, other than those you</b></p> <p>11 <b>just described, that you were unable to -- strike</b></p> <p>12 <b>that.</b></p> <p>13 <b>What I should say is were you asked</b></p> <p>14 <b>to form any opinion in this case other than the</b></p> <p>15 <b>ones that appear in both of your reports, Exhibits</b></p> <p>16 <b>822 and 824, that you felt you were incapable of</b></p> <p>17 <b>forming?</b></p> <p>18 A. No. I was not.</p> <p>19 <b>Q. And in your professional judgment,</b></p> <p>20 <b>have you reviewed all the materials that you deem</b></p> <p>21 <b>necessary in order to form the opinions that are</b></p> <p>22 <b>contained in Exhibits 822 and 824?</b></p> <p>23 A. Yes, I believe so.</p> <p>24 <b>Q. And do you hold any opinions that you</b></p> <p>25 <b>plan to testify to at trial in this case that are</b></p>	<p style="text-align: right;">Page 60</p> <p>1 <b>not found in Exhibits 822 and 824?</b></p> <p>2 A. No. I do not.</p> <p>3 <b>Q. If you could turn to Exhibit 822,</b></p> <p>4 <b>Robert. I want to just talk a little bit about</b></p> <p>5 <b>the structure of your report as it relates to what</b></p> <p>6 <b>you call I believe the first flaw in Duff's</b></p> <p>7 <b>valuation analysis.</b></p> <p>8 A. Yes.</p> <p>9 <b>Q. If you could please turn your</b></p> <p>10 <b>attention initially to Page 12. And in particular</b></p> <p>11 <b>I just want to confirm that Paragraphs 35 to 42</b></p> <p>12 <b>summarize your opinion in regard to what you've</b></p> <p>13 <b>called the first flaw in regard to Duff's fairness</b></p> <p>14 <b>opinion; is that right?</b></p> <p>15 A. Yes, that's correct.</p> <p>16 <b>Q. Let's focus on Paragraph 35 at this</b></p> <p>17 <b>point. Paragraph 35 begins where you write "For</b></p> <p>18 <b>the first flaw, the GreatBanc analysis did not</b></p> <p>19 <b>adequately consider." I just wanted to stop</b></p> <p>20 <b>there.</b></p> <p>21 <b>When you refer to the "GreatBanc</b></p> <p>22 <b>analysis," you're referring to Duff &amp; Phelps'</b></p> <p>23 <b>fairness opinion?</b></p> <p>24 A. Effectively. I define "GreatBanc</p> <p>25 analysis" a little bit earlier as really all of</p>

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<p style="text-align: right;">Page 61</p> <p>1 the Duff &amp; Phelps work culminating in the fairness 2 opinion.</p> <p>3 <b>Q. The first is industry technological</b> 4 <b>changes facing Antioch.</b></p> <p>5 <b>Do you see that?</b></p> <p>6 A. Yes.</p> <p>7 <b>Q. And I just want to understand. Are</b> 8 <b>those fully described at Pages 33 through 36 in</b> 9 <b>Paragraphs 117 through 131? And, again, I just</b> 10 <b>want to kind of wrap my arms around the structure</b> 11 <b>of your report.</b></p> <p>12 A. That's correct. And I added a little 13 bit more detail in the rebuttal report, but it's 14 the same issue that I'm describing on Page 33.</p> <p>15 <b>Q. And I appreciate that qualification.</b> 16 <b>We'll get to the rebuttal report. But right now</b> 17 <b>I'm just focused on this report in relationship</b> 18 <b>between Paragraph 35(i) and the paragraphs that we</b> 19 <b>just discussed that set out the industry trends</b> 20 <b>that in your view GreatBanc did not adequately</b> 21 <b>consider.</b></p> <p>22 A. Okay.</p> <p>23 <b>Q. And those are found in Paragraphs 117</b> 24 <b>to 131, and there might be some additional stuff</b> 25 <b>in your rebuttal report.</b></p>	<p style="text-align: right;">Page 62</p> <p>1 A. Yes.</p> <p>2 <b>Q. Okay. The second area where your view</b> 3 <b>is that Duff or the area of information that in</b> 4 <b>your view Duff did not adequately consider was</b> 5 <b>industry consumer preference changes facing</b> 6 <b>Antioch.</b></p> <p>7 <b>Do you see that?</b></p> <p>8 A. Yes.</p> <p>9 <b>Q. Is that also subsumed within the</b> 10 <b>industry technological changes that you describe</b> 11 <b>in Paragraphs 117 to 131?</b></p> <p>12 A. Yes, it is.</p> <p>13 <b>Q. Then the third area that in your view</b> 14 <b>Duff did not adequately consider were the two</b> 15 <b>Deloitte projection models or feasibility models</b> 16 <b>from later in 2003; is that right?</b></p> <p>17 A. That's correct.</p> <p>18 <b>Q. Okay. Later on in the report, and</b> 19 <b>this is what I thought might be missing from</b> 20 <b>Paragraph 35, you write extensively that Duff did</b> 21 <b>not adequately consider Antioch's company specific</b> 22 <b>business trends.</b></p> <p>23 <b>I didn't see a reference to that in</b> 24 <b>Paragraph 35, but I just want to confirm that, in</b> 25 <b>fact, that is your view and you set those out in</b></p>
<p style="text-align: right;">Page 63</p> <p>1 <b>your Paragraphs 100 to 116.</b></p> <p>2 A. That's correct. I don't know if I 3 really -- you could call that a separate topic. I 4 really meant to incorporate that.</p> <p>5 <b>Q. I wasn't being critical. I was just</b> 6 <b>wondering if that was --</b></p> <p>7 A. That's part of Paragraph 35. I guess 8 I could have considered saying those are some of 9 the topics that were considered by Deloitte &amp; 10 Touche but not by Duff &amp; Phelps.</p> <p>11 <b>But I do mean to say that the</b> 12 <b>information that starts on Paragraph 100 should</b> 13 <b>have somehow been baked into the Duff &amp; Phelps</b> 14 <b>analysis and I did not see that it was.</b></p> <p>15 <b>Q. And, again, you're referring right now</b> 16 <b>specifically to what you've written in Paragraphs</b> 17 <b>100 to 116.</b></p> <p>18 A. Yes.</p> <p>19 <b>Q. And that could be an independent</b> 20 <b>Romanette added to Paragraph 35, you just chose</b> 21 <b>structurally not to do it that way.</b></p> <p>22 A. That's correct.</p> <p>23 <b>Q. When you say that the Deloitte &amp;</b> 24 <b>Touche models accounted for the company trends in</b> 25 <b>Paragraphs 100 to 116, are you referring to any</b></p>	<p style="text-align: right;">Page 64</p> <p>1 <b>actual evidence you saw or is that an assumption</b> 2 <b>you're making based on the actual projections</b> 3 <b>going out over the study period?</b></p> <p>4 A. Well, it's really a combination of 5 looking at the projections that Duff relied upon 6 and the discount rate that Duff selected to apply 7 to those projections.</p> <p>8 <b>I didn't see, and as I said in my</b> 9 <b>report I looked through not only the actual</b> 10 <b>documents themselves, the several reports that</b> 11 <b>Duff &amp; Phelps issued to GreatBanc, but I was</b> 12 <b>provided all their workpaper files. So I looked</b> 13 <b>through boxes of workpaper files and I didn't see</b> 14 <b>any specific consideration of these topics.</b></p> <p>15 <b>Q. I might have misasked the question or</b> 16 <b>you misunderstood my question. I was focused on</b> 17 <b>the two Deloitte models.</b></p> <p>18 A. Oh, I'm sorry.</p> <p>19 <b>Q. No, that's okay.</b></p> <p>20 <b>My question is did you see any</b> 21 <b>evidence in the record other than the projections</b> 22 <b>themselves and the direction they went indicating</b> 23 <b>that Deloitte, in fact, took into account the</b> 24 <b>company trends identified in Paragraphs 100 to 116</b> 25 <b>of your report?</b></p>



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<p style="text-align: right;">Page 65</p> <p>1 A. I'm with you now. I would say no,  2 it's my interpretation of the projections that  3 they relied upon.  4 <b>Q. Other than the categories of</b>  5 <b>information that Duff's analysis did not</b>  6 <b>adequately consider in your view listed in</b>  7 <b>Paragraph 35 and in Paragraphs 100 to 116 in</b>  8 <b>regards to company trends, anything else that's</b>  9 <b>not listed in your report that you believe Duff &amp;</b>  10 <b>Phelps did not adequately consider in preparing</b>  11 <b>its fairness analysis?</b>  12 A. I would say not, not within the first  13 flaw. Then there's the second and third flaws.  14 But within the first flaw it's really the issue  15 we've just talked about.  16 <b>Q. Okay. Great, Robert. I'm not trying</b>  17 <b>to be tricky or leave something out. We'll get to</b>  18 <b>each of the flaws independently because I</b>  19 <b>understood you analyzed them independently.</b>  20 A. Yes, I did.  21 <b>Q. Okay. Now, in conjunction with your</b>  22 <b>first flaw analysis, Robert, is my understanding</b>  23 <b>accurate that you ran five discounted cash flow</b>  24 <b>models that in your opinion accounted for the</b>  25 <b>categories of information that we just identified?</b></p>	<p style="text-align: right;">Page 66</p> <p>1 A. Yes, sir.  2 <b>Q. And are those found in your Exhibits</b>  3 <b>14 to 18?</b>  4 A. That sounds about right. Let me get  5 to that. That is correct.  6 <b>Q. Let's look at those, if you wouldn't</b>  7 <b>mind, so I can get an understanding of the</b>  8 <b>methodology that you or, to your understanding,</b>  9 <b>Mr. Buchanan used to quantify the risks we just</b>  10 <b>discussed that you view are not adequately</b>  11 <b>considered by GreatBanc and Duff. Why don't we</b>  12 <b>start with Exhibit 14.</b>  13 A. Okay.  14 <b>Q. My understanding is Exhibit 14 is a</b>  15 <b>spreadsheet showing a DCF that incorporates the</b>  16 <b>Duff &amp; Phelps projected financial statements but</b>  17 <b>you add a company specific risk factor to get to,</b>  18 <b>or a company specific risk premium, to Duff's</b>  19 <b>analysis to get to what you deem to be fair market</b>  20 <b>value of the company's stock.</b>  21 A. That's right. Really, the only change  22 in Exhibit 14 is the change in the discount rate.  23 So I'm ultimately saying that Duff &amp; Phelps could  24 have either changed the projections or relied on  25 different projections and used its discount rate</p>
<p style="text-align: right;">Page 67</p> <p>1 or relied on the projections it did rely upon and  2 use a higher discount rate. And for Exhibit 14 I  3 keep the same Duff &amp; Phelps projections and I  4 increase the discount rate.  5 <b>Q. I see. And you increase the discount</b>  6 <b>rate by application I think, I might be wrong, I'm</b>  7 <b>just a dumb lawyer, right, you're the expert, but</b>  8 <b>by a factor that's known generally in your world</b>  9 <b>as a company specific risk premium?</b>  10 A. That's correct.  11 <b>Q. All right.</b>  12 A. That's really the only difference  13 between Exhibit 19A and 19B.  14 <b>Q. Yeah, we'll get to that. I want to</b>  15 <b>stick with Exhibit 14 for the moment, please.</b>  16 <b>So on Exhibit 14 on this</b>  17 <b>spreadsheet, am I to understand that all of the</b>  18 <b>inputs under cash flow components up to discount</b>  19 <b>periods is drawn from Duff's projected financial</b>  20 <b>statements?</b>  21 A. That's correct.  22 The only thing that I added here  23 above the discount rate that's different is the  24 last two weeks of 2003, which really is not a  25 material change at all.</p>	<p style="text-align: right;">Page 68</p> <p>1 <b>Q. Then just below discount rates you</b>  2 <b>have the present value factored at 18 percent.</b>  3 <b>Do you see that?</b>  4 A. Yes.  5 <b>Q. And this is where Exhibit 14 differs</b>  6 <b>from Duff's equivalent spreadsheet that you were</b>  7 <b>looking at; correct?</b>  8 A. That's correct.  9 <b>Q. And Duff used there a present value</b>  10 <b>factor of between 12 and 14 percent; correct?</b>  11 A. That's right. They used 12, 13, and  12 14.  13 <b>Q. So 13 fell in their middle, the middle</b>  14 <b>of their WAC range, their discount factor range.</b>  15 A. That's correct. And their ultimate  16 enterprise value conclusion is based on their  17 13 percent discount rate.  18 <b>Q. And when you use a present value</b>  19 <b>factor there, the 18 percent, the components are</b>  20 <b>13 percent present value discount rate that you</b>  21 <b>independently arrived at plus your company</b>  22 <b>specific risk premium of 5 percent?</b>  23 A. Effectively, yes.  24 <b>Q. Now, let's turn to Exhibit 19 that you</b>  25 <b>had mentioned a moment ago.</b></p>



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<p style="text-align: right;">Page 69</p> <p>1 And so I understand, Exhibit 19A is</p> <p>2 showing the means by which you arrived at what's</p> <p>3 known as a weighted average cost of capital or I</p> <p>4 think known as WAC.</p> <p>5 A. Yes.</p> <p>6 Q. And it shows that through a couple of</p> <p>7 I think two different methods, you arrived at WACs</p> <p>8 of 12 percent and 14 percent and took the average</p> <p>9 of 13 percent.</p> <p>10 A. Not really. Technically what I do is</p> <p>11 average the two cost of equity capitals --</p> <p>12 Q. I see.</p> <p>13 A. -- to come up with an average cost of</p> <p>14 equity capital, then weight that in with a cost of</p> <p>15 debt capital to come up with an overall average of</p> <p>16 13 percent.</p> <p>17 Q. I see. And that is one of the WACs</p> <p>18 that Duff also came up with that you testified to?</p> <p>19 A. Yes.</p> <p>20 Q. Okay. Then if you turn to Exhibit</p> <p>21 19B, you've basically done the same analysis but</p> <p>22 there's a line item here known as company specific</p> <p>23 risk premium 5 percent; is that right?</p> <p>24 A. That's correct. So I'm adding a</p> <p>25 5 percent company specific risk premium to my two</p>	<p style="text-align: right;">Page 70</p> <p>1 cost of equity capital indications to come up with</p> <p>2 a cost of equity and then again I'm weighting that</p> <p>3 with the cost of debt to come up with an overall</p> <p>4 discount rate.</p> <p>5 Q. Which was 13 percent and then you</p> <p>6 added to that 19B company specific risk premium?</p> <p>7 A. Well, technically not, although the</p> <p>8 math is pretty similar.</p> <p>9 I'm not adding 13 plus 5 to get 18.</p> <p>10 The 5 percent is added into the cost of equity</p> <p>11 capital, but based on rounding, because equity is</p> <p>12 such a big component of the cost of capital here,</p> <p>13 if you add 5 percent to the cost of equity capital</p> <p>14 you're effectively adding 5 percent to the WAC.</p> <p>15 Q. I see. And that 5 percent entry is</p> <p>16 listed I see twice on Exhibit 19B, once in Model</p> <p>17 Number 1 and once in Model Number 2; correct?</p> <p>18 A. That's correct.</p> <p>19 Q. I noted that the sources are</p> <p>20 Willamette Management Associates estimate.</p> <p>21 A. Yes.</p> <p>22 Q. Did I read that right?</p> <p>23 I didn't see an exhibit, and maybe</p> <p>24 I missed it, Robert, where you did a similar sort</p> <p>25 of calculation to arrive at that 5 percent. Did I</p>
<p style="text-align: right;">Page 71</p> <p>1 miss that?</p> <p>2 A. No, not at all. And that line could</p> <p>3 also say simply Robert Reilly estimate. That is</p> <p>4 my estimate of the company specific risk premium.</p> <p>5 Q. What methodology did you use, Robert,</p> <p>6 to quantify the risks identified in your report</p> <p>7 that Duff did not take into account in arriving at</p> <p>8 your 5 percent company specific risk premium in</p> <p>9 this case?</p> <p>10 A. It's based entirely on my judgment.</p> <p>11 Q. Okay. Is your judgment informed by</p> <p>12 any sort of a treatise or scholarly writing?</p> <p>13 A. I would say not with regard to a</p> <p>14 conclusion of 5 percent versus 6 percent. I would</p> <p>15 say if you look at any of the general business</p> <p>16 valuation textbooks, there are going to be</p> <p>17 chapters on coming up with the cost of equity</p> <p>18 capital and several pages or entire chapters in</p> <p>19 the case of the book called "The Cost of Capital"</p> <p>20 textbook on how do you come up with the cost of</p> <p>21 equity capital, how do you come up with the</p> <p>22 company specific risk. But all of the factors are</p> <p>23 subjective, they're not quantifiable.</p> <p>24 Q. So, as you state, it was purely your</p> <p>25 judgment and your decision to apply a 5 percent as</p>	<p style="text-align: right;">Page 72</p> <p>1 opposed to a 6 percent or a 4 percent?</p> <p>2 A. That's correct.</p> <p>3 Q. Why didn't you apply a 6 percent</p> <p>4 company specific risk premium or a 4 percent</p> <p>5 company specific risk premium?</p> <p>6 A. Well, I looked at -- typically what</p> <p>7 I'm trying to do here is, in this case I believe,</p> <p>8 and, again, this is a judgment, that there's</p> <p>9 another quantum level of risk that's associated</p> <p>10 with this company, with Antioch, that's not</p> <p>11 identified or not quantified in other companies</p> <p>12 because you derived the weighted average cost of</p> <p>13 capital from other companies.</p> <p>14 Q. Yes, and that's where my question</p> <p>15 goes. You've identified industry trends, business</p> <p>16 trends, consumer trends that you perceive were</p> <p>17 risks that were known or knowable in</p> <p>18 December 2003, and I get that.</p> <p>19 What I don't understand, and maybe</p> <p>20 you've answered it and I apologize if I've asked</p> <p>21 you, how you then quantify the risks that you've</p> <p>22 identified in your report, and I understand there</p> <p>23 are no other risks you considered, into a</p> <p>24 5 percent company specific risk premium. Was</p> <p>25 there any methodology at all that you used?</p>

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<p style="text-align: right;">Page 73</p> <p>1 A. Yeah. I was in the process of</p> <p>2 explaining that. I just didn't get to the</p> <p>3 conclusion.</p> <p>4 So the first step is to decide that</p> <p>5 there's a quantum level of risk. Then I looked at</p> <p>6 the top of Page 19A or 19B.</p> <p>7 MR. SCHEIER: Let's go off the</p> <p>8 record for a second.</p> <p>9 THE VIDEOGRAPHER: Off the record</p> <p>10 at 10:39 a.m.</p> <p>11 (A recess was taken.)</p> <p>12 THE VIDEOGRAPHER: Back on the</p> <p>13 record at 10:41 a.m.</p> <p>14 THE WITNESS: So I was looking at</p> <p>15 the top of Page 19A which is pretty much the</p> <p>16 top of Page 19B --</p> <p>17 MR. GREENWALD: I can't hear</p> <p>18 anything, guys.</p> <p>19 MR. SCHEIER: Let's go off the</p> <p>20 record again, please.</p> <p>21 THE VIDEOGRAPHER: Off the record</p> <p>22 at 10:41 a.m.</p> <p>23 (Brief pause.)</p> <p>24 THE VIDEOGRAPHER: Back on the</p> <p>25 record at 10:42 a.m.</p>	<p style="text-align: right;">Page 74</p> <p>1 THE WITNESS: So the one method</p> <p>2 that Duff &amp; Phelps and I both used is the</p> <p>3 capital asset pricing model. In fact, I</p> <p>4 think just about all of our variables except</p> <p>5 for the 5 percent are pretty much exactly</p> <p>6 the same.</p> <p>7 Now, there are three quantum</p> <p>8 levels of risk identified in the capital</p> <p>9 asset pricing model.</p> <p>10 BY MR. SCHEIER:</p> <p>11 Q. I'm talking about the company specific</p> <p>12 risk premium.</p> <p>13 A. I'm getting to that.</p> <p>14 Q. Can you prepare an exhibit similar to</p> <p>15 the one we're looking at now, 19B, that shows me</p> <p>16 how you arrived at a 5 percent company specific</p> <p>17 risk premium?</p> <p>18 A. Give me 60 seconds. The answer is</p> <p>19 yes, average 5.1, 7.0, and 2.1.</p> <p>20 Q. And are you deriving that methodology</p> <p>21 from a treatise? Because you said it was just</p> <p>22 your judgment and now you're telling me it was a</p> <p>23 calculation that you undertook. Which is it?</p> <p>24 A. My judgment is I wanted to add one</p> <p>25 quantum level of risk.</p>
<p style="text-align: right;">Page 75</p> <p>1 Q. I see.</p> <p>2 A. We know what the three quantum levels</p> <p>3 of risk are already, and we know that those</p> <p>4 average about 5 percent. Obviously I'm rounding</p> <p>5 off here.</p> <p>6 Q. Yeah.</p> <p>7 A. I wanted to add another quantum level</p> <p>8 of risk. If I know the three quantum levels of</p> <p>9 risk that are identified in CAPM that both Duff &amp;</p> <p>10 Phelps and I agree to are 5, 7, and 2 --</p> <p>11 Q. Yeah.</p> <p>12 A. -- and I wanted to identify one more</p> <p>13 quantum level of risk, it's going to be in the</p> <p>14 range of 5, 7, and 2 and it's going to be in about</p> <p>15 the middle of that range. The middle of that</p> <p>16 range, both as a mean and a median, is about</p> <p>17 5 percent. So I wanted to add about 5 percent.</p> <p>18 And there's no more science or mathematics to it</p> <p>19 than that.</p> <p>20 Someone else could say, and here</p> <p>21 would be the disagreement and I think it would be</p> <p>22 a legitimate area of debate. Another analyst</p> <p>23 would say well, I think there should be a half of</p> <p>24 a quantum level of risk. So I'm not going to --</p> <p>25 Q. Actually, you raise a good point. I'm</p>	<p style="text-align: right;">Page 76</p> <p>1 wondering how you derive now that you've</p> <p>2 explained -- and I do appreciate that. Thank you</p> <p>3 for taking the time.</p> <p>4 How did you derive one quantum</p> <p>5 level of risk from the specific company, consumer,</p> <p>6 and industry trends that in your view Duff did not</p> <p>7 adequately consider in valuing the company's stock</p> <p>8 in December 2003?</p> <p>9 A. Well, that is entirely a judgment.</p> <p>10 There's no formula for that.</p> <p>11 Q. There's no methodology for getting</p> <p>12 from those specific risks to one quantum level of</p> <p>13 risk? Is that what you're saying?</p> <p>14 A. Right, because there are different</p> <p>15 methodologies you could use, none of which are</p> <p>16 quantitative.</p> <p>17 Q. Okay.</p> <p>18 A. And --</p> <p>19 Q. I appreciate that. If we can now</p> <p>20 maybe turn back to Exhibit 14. I see there's a</p> <p>21 line item in fair market value of invested</p> <p>22 capital.</p> <p>23 A. Yes.</p> <p>24 Q. Is invested capital a synonym for</p> <p>25 enterprise value?</p>

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<p style="text-align: right;">Page 77</p> <p>1 A. Yes, it is.</p> <p>2 <b>Q. Okay. Now, your ultimate conclusion</b></p> <p>3 <b>after applying the WAC of 13 percent and the</b></p> <p>4 <b>company specific risk premium of 5 percent is that</b></p> <p>5 <b>the fair market value or the enterprise value of</b></p> <p>6 <b>Antioch as of December 15, 2003 was \$261,683,000?</b></p> <p>7 A. Almost. The only thing I would change</p> <p>8 there is the WAC is 18 percent, the WAC</p> <p>9 incorporates the 5 percent. It's not added onto</p> <p>10 the WAC. It's built into the WAC.</p> <p>11 <b>Q. I see.</b></p> <p>12 A. But I concluded a WAC of 18 percent as</p> <p>13 opposed to the Duff WAC of 13 percent, and I</p> <p>14 concluded an enterprise value of 261,</p> <p>15 \$262 million.</p> <p>16 <b>Q. And if you back the 5 percent company</b></p> <p>17 <b>specific risk premium out of the WAC, you and Duff</b></p> <p>18 <b>would have the same enterprise value at the end of</b></p> <p>19 <b>your calculations, more or less. There would be</b></p> <p>20 <b>no material difference; right?</b></p> <p>21 A. There would be no material difference.</p> <p>22 The only material difference between my Exhibit 14</p> <p>23 and their analysis is they use 13 percent discount</p> <p>24 rate, I use an 18 percent discount rate.</p> <p>25 <b>Q. Understood. Thanks, Robert.</b></p>	<p style="text-align: right;">Page 78</p> <p>1 <b>Now, if you would turn back to</b></p> <p>2 <b>Exhibit 20, I just want to confirm that -- I</b></p> <p>3 <b>apologize. I shouldn't ask until you're there.</b></p> <p>4 <b>Let me know when you get to Exhibit 20.</b></p> <p>5 A. I'm there.</p> <p>6 <b>Q. Okay. Now look at Exhibit 20 and also</b></p> <p>7 <b>kind of keeping Exhibit 14 in mind, your</b></p> <p>8 <b>enterprise value conclusion after applying the</b></p> <p>9 <b>18 percent WAC, which incorporated your 5 percent</b></p> <p>10 <b>company specific risk premium, is found in the</b></p> <p>11 <b>second column, is that right, that says Duff &amp;</b></p> <p>12 <b>Phelps 10/27/03 and it's the first, it's the top</b></p> <p>13 <b>line, the 261,683?</b></p> <p>14 A. Exactly.</p> <p>15 <b>Q. I see.</b></p> <p>16 <b>Then if we turn to Exhibit 15,</b></p> <p>17 <b>which I believe is the second DCF you ran, the</b></p> <p>18 <b>first being the one with the company specific risk</b></p> <p>19 <b>factor, or premium, on Exhibit 14, now we're on</b></p> <p>20 <b>Exhibit 15. The second DCF uses, or used, revenue</b></p> <p>21 <b>projections based on Deloitte's October 2003</b></p> <p>22 <b>model?</b></p> <p>23 A. Yes. Technically it's October 2002,</p> <p>24 October 2, 2003 model.</p> <p>25 <b>Q. Yes, you're right. It is. Thank you.</b></p>
<p style="text-align: right;">Page 79</p> <p>1 A. And it's not just a revenue</p> <p>2 projection. It's their entire financial</p> <p>3 projection.</p> <p>4 So I took their entire financial</p> <p>5 projection, and all I'm really doing on Exhibit 15</p> <p>6 is reformatting the big downside scenario Deloitte</p> <p>7 projection and now -- so I'm using different</p> <p>8 projections but the same discount rate that Duff &amp;</p> <p>9 Phelps used.</p> <p>10 <b>Q. And you just used the words "big</b></p> <p>11 <b>downside." Did you derive that -- that's what</b></p> <p>12 <b>Duff called that particular version of their</b></p> <p>13 <b>model; correct?</b></p> <p>14 A. That's actually what Deloitte calls</p> <p>15 their particular version of the model.</p> <p>16 <b>Q. If I said "Duff," I'm sorry, I meant</b></p> <p>17 <b>Deloitte. Thank you.</b></p> <p>18 <b>So I'm clear, similar to Exhibit</b></p> <p>19 <b>14, the inputs under cash flow components from</b></p> <p>20 <b>pretax income down to net cash flow are derived</b></p> <p>21 <b>from Deloitte's big downside dated October 2,</b></p> <p>22 <b>2003?</b></p> <p>23 A. Yes, sir.</p> <p>24 <b>Q. And then the next two lines are your</b></p> <p>25 <b>partial period adjustments that you referenced in</b></p>	<p style="text-align: right;">Page 80</p> <p>1 <b>conjunction with Exhibit 14?</b></p> <p>2 A. That's right. And that's only for the</p> <p>3 two weeks of 2003, the last two weeks.</p> <p>4 <b>Q. Yes. And then the present value</b></p> <p>5 <b>factor, 13 percent, is consistent with your WAC.</b></p> <p>6 A. That's right, and the --</p> <p>7 <b>Q. And Duff's WAC.</b></p> <p>8 A. The Duff &amp; Phelps WAC.</p> <p>9 <b>Q. And then I see using the Duff big</b></p> <p>10 <b>downside and the discounted cash flow analysis,</b></p> <p>11 <b>you arrive at the bottom of Exhibit 15 of an</b></p> <p>12 <b>enterprise value as of December 15, 2003, of just</b></p> <p>13 <b>under 124 million?</b></p> <p>14 A. Yes.</p> <p>15 <b>Q. And then that translates into Exhibit</b></p> <p>16 <b>20 on the third column that's labeled "Deloitte &amp;</b></p> <p>17 <b>Touche 10/2/2003"?</b></p> <p>18 A. Yes, it is.</p> <p>19 <b>Q. Then if you would be so kind, Robert,</b></p> <p>20 <b>as to turn to Exhibit 16. Exhibit 16, as I</b></p> <p>21 <b>understand it, is the third of your five DCFs,</b></p> <p>22 <b>this one based on a Deloitte model known as</b></p> <p>23 <b>downside.</b></p> <p>24 A. That's correct.</p> <p>25 <b>Q. And I see you I believe accurately</b></p>

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<p style="text-align: right;">Page 81</p> <p>1 show that that model was dated December 2, 2003?</p> <p>2 A. That's correct. So that's the closest</p> <p>3 to the transaction date. That's the Deloitte</p> <p>4 December 2, 2003 big, not big downside, downside</p> <p>5 scenario.</p> <p>6 Q. And similar to the prior DCFs we</p> <p>7 looked at that you prepared, the cash flow</p> <p>8 components other than the partial period</p> <p>9 adjustment are inputs derived from Deloitte's</p> <p>10 December 2, '03 downside projections; correct?</p> <p>11 A. That's correct.</p> <p>12 Q. And this, again, applies your and</p> <p>13 Duff's 13 percent WAC, "this" being Exhibit 16?</p> <p>14 A. Yes.</p> <p>15 Q. And you arrive at an equity value of</p> <p>16 just above 145 million; correct?</p> <p>17 A. That's correct.</p> <p>18 Q. And then that is, I've just learned</p> <p>19 this from you, that's baked into your Exhibit 20</p> <p>20 on the column that's listed Deloitte &amp; Touche</p> <p>21 12/2/2003?</p> <p>22 A. Yes.</p> <p>23 Q. Okay. Then if we can turn, please, to</p> <p>24 the fourth of your five DCFs. That is a DCF, as I</p> <p>25 understand it, Robert, based on the projections</p>	<p style="text-align: right;">Page 82</p> <p>1 prepared by Mr. Buchanan and that he labels as</p> <p>2 "FTI 1"; is that right?</p> <p>3 A. Yes.</p> <p>4 Q. I just want to be sure the structures</p> <p>5 are all the same. All of the inputs under cash</p> <p>6 flow components, except for the partial period</p> <p>7 adjustment, are derived from Mr. Buchanan's FTI 1</p> <p>8 projections; correct?</p> <p>9 A. That's the starting point.</p> <p>10 Q. Yes, well, I don't know what your</p> <p>11 qualification meant, so I want to be clear.</p> <p>12 I'm just trying to find out</p> <p>13 structurally the spreadsheet that's Exhibit 17</p> <p>14 follows form to the others in the sense that all</p> <p>15 of the inputs under cash flow components you took</p> <p>16 from work of Mr. Buchanan, or is that not right?</p> <p>17 A. That's not right.</p> <p>18 Q. Okay.</p> <p>19 A. That's what I wanted to explain.</p> <p>20 Q. Yes, please do.</p> <p>21 A. The format of 15, 16, and 17 are all</p> <p>22 the same.</p> <p>23 Q. Yes.</p> <p>24 A. On 17 and 18 what I want to emphasize</p> <p>25 is Buchanan, or FTI, comes up with the top line</p>
<p style="text-align: right;">Page 83</p> <p>1 projection only. So they're projecting -- in</p> <p>2 fact, it's not even on here.</p> <p>3 Q. Yes.</p> <p>4 A. They project revenues and they did not</p> <p>5 project anything below revenues. Well, revenues</p> <p>6 is the starting point for me. It's not the ending</p> <p>7 point for me.</p> <p>8 So I had to take their revenue</p> <p>9 projection and convert that into an income</p> <p>10 statement projection and then convert the income</p> <p>11 statement projection into a cash flow projection</p> <p>12 on Exhibit 17.</p> <p>13 So there's another exhibit we can</p> <p>14 look at that's an intermediate step where I take</p> <p>15 the FTI revenue projection and I apply various</p> <p>16 expense ratios. The various expense ratios for</p> <p>17 each line item is the average of the expense</p> <p>18 ratios in Duff &amp; Phelps and Deloitte &amp; Touche.</p> <p>19 Q. And I recall those exhibits. They're</p> <p>20 prior to this. So thanks for reminding me of</p> <p>21 those.</p> <p>22 Okay. So I think I understand then</p> <p>23 how you populated the rows that are under cash</p> <p>24 flow components with your starting point being FTI</p> <p>25 1's revenue projections.</p>	<p style="text-align: right;">Page 84</p> <p>1 A. Yes, sir.</p> <p>2 Q. And then following form with the prior</p> <p>3 exhibits, except for Exhibit 14, you apply yours</p> <p>4 and Duff's 13 percent WAC.</p> <p>5 A. That's correct.</p> <p>6 Q. And then make some other adjustments</p> <p>7 to arrive at an enterprise value based on the DCF</p> <p>8 in Exhibit 17 of just above 216 million?</p> <p>9 A. That's correct.</p> <p>10 Q. And then that is found on your Exhibit</p> <p>11 20 in the column labeled "FTI Sales Forecast 1."</p> <p>12 A. Yes.</p> <p>13 Q. All right. And then FTI 2, which I'm</p> <p>14 not going to ask you any questions about, is just</p> <p>15 based on a second set of projections that FTI</p> <p>16 prepared. And the enterprise value conclusion of</p> <p>17 Exhibit 18 is the last column on Exhibit 20;</p> <p>18 correct?</p> <p>19 A. That is correct.</p> <p>20 Q. And then on Exhibit 20 this is showing</p> <p>21 fair market value on a per share basis using as</p> <p>22 the top line the various enterprise values from</p> <p>23 the DCFs we just looked at and then the first</p> <p>24 column being, with the first column being the</p> <p>25 exception, that's Duff's actual number derived in</p>



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<p style="text-align: right;">Page 85</p> <p>1 <b>December, in or around December 2003; correct?</b></p> <p>2 A. That's correct. The first column is</p> <p>3 Duff &amp; Phelps unadjusted, that comes directly from</p> <p>4 their analysis.</p> <p>5 <b>Q. Correct. And then the balance are the</b></p> <p>6 <b>DCFs we just looked at and you derive a per share</b></p> <p>7 <b>value from those DCFs; correct?</b></p> <p>8 A. That is correct.</p> <p>9 <b>Q. My understanding, again, in kind of a</b></p> <p>10 <b>structural sense, Robert, in respect to your</b></p> <p>11 <b>report is that your damages opinion, which is</b></p> <p>12 <b>approximately \$95 million in regard to the first</b></p> <p>13 <b>flaw, in getting there you rely on FTI 1's</b></p> <p>14 <b>projections as your starting point; correct?</b></p> <p>15 A. That's correct. That's why I selected</p> <p>16 95 million, within the range that's on Exhibit 20.</p> <p>17 <b>Q. Yes. I think you used the word I'm</b></p> <p>18 <b>relying on FTI 1 to formulate my opinion that the</b></p> <p>19 <b>damages under my first flaw analysis to the</b></p> <p>20 <b>company is approximately \$95 million.</b></p> <p>21 A. Yes, sir.</p> <p>22 <b>Q. And the other DCFs that you've run,</b></p> <p>23 <b>the four others, are basically checks on the FTI 1</b></p> <p>24 <b>analysis; correct?</b></p> <p>25 A. Well, I wouldn't say it that way</p>	<p style="text-align: right;">Page 86</p> <p>1 because that wasn't the sequence.</p> <p>2 The sequence was I believed that</p> <p>3 the Duff &amp; Phelps analysis didn't include all of</p> <p>4 the risks of the business going forward. There</p> <p>5 are two ways that the analysis could be changed</p> <p>6 either by changing the discount rate and leaving</p> <p>7 the projections or changing the projections and</p> <p>8 leaving the discount rate.</p> <p>9 <b>Q. Okay.</b></p> <p>10 A. So I performed several different</p> <p>11 analyses to look at alternative valuation</p> <p>12 conclusions, and that's how I prepared Exhibit 20</p> <p>13 up until the very bottom row across. And now I</p> <p>14 have five different indications of stock price</p> <p>15 that range from a low of \$315 per share to a high</p> <p>16 of \$590 per share. Ultimately that gives me</p> <p>17 damage indications of \$70 million to \$145 million</p> <p>18 and I had to, now I have to pick something.</p> <p>19 <b>Q. Yes. And I understand that you picked</b></p> <p>20 <b>FTI 1 because it incorporated in your view all</b></p> <p>21 <b>known and knowable information that existed as of</b></p> <p>22 <b>the transaction date.</b></p> <p>23 A. That's right. But that wasn't -- I</p> <p>24 didn't perform that analysis first and then look</p> <p>25 for supplemental confirmatory evidence.</p>
<p style="text-align: right;">Page 87</p> <p>1 <b>Q. Yeah.</b></p> <p>2 A. I performed all five different</p> <p>3 analyses and asked myself what do I do now. And</p> <p>4 there are different things I could have done. I</p> <p>5 could have used a mean or a medium or an</p> <p>6 inter-cortile range or just picked one. And</p> <p>7 ultimately I just picked one, but it was intended</p> <p>8 to represent a representative damages estimate</p> <p>9 from within that range.</p> <p>10 <b>Q. Why did you not choose to do the other</b></p> <p>11 <b>analyses as opposed to exercising your judgment in</b></p> <p>12 <b>picking FTI 1 on the basis that it incorporated</b></p> <p>13 <b>all known and knowable information that existed as</b></p> <p>14 <b>of the transaction date?</b></p> <p>15 A. Well, I would say it really is for the</p> <p>16 reasons that I mentioned. There are positive</p> <p>17 elements and negative elements. The positive</p> <p>18 element is I thought FTI 1 --</p> <p>19 <b>Q. I can tell where you're going. I'm</b></p> <p>20 <b>wondering why you didn't do any sort of additional</b></p> <p>21 <b>analysis and instead chose to pick one of these.</b></p> <p>22 <b>You had mentioned you could have done a cortile</b></p> <p>23 <b>analysis --</b></p> <p>24 A. Sure.</p> <p>25 <b>Q. -- you could have done a weighted</b></p>	<p style="text-align: right;">Page 88</p> <p>1 <b>average, you could have done a median or a mean.</b></p> <p>2 <b>My question is why did you exercise</b></p> <p>3 <b>your judgment not to undertake those analyses, use</b></p> <p>4 <b>those methodologies, and instead chose to pick one</b></p> <p>5 <b>of the results that's derived from one of your DCF</b></p> <p>6 <b>analyses.</b></p> <p>7 A. No, I understand. I was trying to</p> <p>8 answer that. And, by the way, I did do all of</p> <p>9 those. All of the alternatives give me a higher</p> <p>10 damages estimate than the one I selected.</p> <p>11 <b>Q. And are those other alternatives found</b></p> <p>12 <b>anywhere in your report?</b></p> <p>13 A. No.</p> <p>14 <b>Q. Okay.</b></p> <p>15 A. But the reason I calculate them and</p> <p>16 you're averaging five numbers and it's easy to do.</p> <p>17 <b>Q. I see. I just didn't see any of that</b></p> <p>18 <b>in your workpapers either.</b></p> <p>19 A. That's right.</p> <p>20 <b>Q. So I'm just wondering did you retain</b></p> <p>21 <b>any of that work?</b></p> <p>22 A. Well, I don't know that I even printed</p> <p>23 that out. I mean you do that on the computer</p> <p>24 screen just by looking at it.</p> <p>25 <b>Q. Oh, is that because sometimes</b></p>



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<p style="text-align: right;">Page 89</p> <p>1 analysts, whether they work in a litigation  2 context or not, sometimes run financial analyses  3 on computers and don't always see a need to print  4 them out? They recognize the result and move on  5 and don't print the result of their work product?  6 A. Well, I guess that's possible. That  7 wasn't the reason --  8 <b>Q. Sounds like that's what you did here.</b>  9 A. Well, what I did is what I described.  10 I considered looking at a mean,  11 looking at a median, looking at an  12 inter-cortile --  13 <b>Q. Well, I understood you did look at</b>  14 <b>those.</b>  15 A. I did, yeah.  16 <b>Q. And you looked at that on your</b>  17 <b>computer?</b>  18 A. Well, I may have looked at it by  19 looking at the numbers. It's not hard to average  20 five numbers.  21 <b>Q. Well, for me it is. I would have to</b>  22 <b>actually write down the five numbers and do a</b>  23 <b>division, but that's neither here nor there.</b>  24 <b>What I'm asking you is I thought</b>  25 <b>you testified you, in fact, did those analyses on</b></p>	<p style="text-align: right;">Page 90</p> <p>1 a computer but didn't print them out which is why  2 they're not in your workpaper, sir. That's what  3 I'm exploring.  4 A. I can't testify -- I don't recall  5 whether I did it on a computer, on a calculator,  6 or on a napkin. I just don't recall. But I do  7 recall calculating the mean, the median, and the  8 inter-cortiles, all of which are higher than  9 \$95 million.  10 <b>Q. And why did you choose not to use the</b>  11 <b>results of those analyses?</b>  12 A. Well, I was trying to answer that  13 question before.  14 There are positive reasons and  15 there are negative reasons. The positive reasons  16 are the ones that I mentioned in the report, which  17 is the FTI analysis includes all of the  18 information that was available to anyone close to  19 the valuation date.  20 <b>Q. I see.</b>  21 A. And it includes subjective data -- I'm  22 sorry -- it includes objective data. In other  23 words, it's prepared without any subjective  24 influences by the preparer.  25 All of the other analyses, whether</p>
<p style="text-align: right;">Page 91</p> <p>1 it's Deloitte or Duff &amp; Phelps, have subjective  2 input. And I'm not saying there's a bias in  3 there. They just have subjective input as opposed  4 to objective input.  5 <b>Q. So what was attractive to you was that</b>  6 <b>the FTI analysis used solely objective input and</b>  7 <b>at the same time incorporated all known and</b>  8 <b>knowable information that existed as of the</b>  9 <b>transaction date.</b>  10 A. Yes, sir.  11 <b>Q. Okay. And when you talk about the</b>  12 <b>information, is that inclusive of the information</b>  13 <b>that you believe Duff did not adequately consider</b>  14 <b>in its valuation analysis pre-transaction?</b>  15 A. Well, either it wasn't provided to  16 them or it was provided and they didn't consider  17 it. But I would say the FTI revenue projection,  18 because it's based on historical factual  19 information, captured all of the market trends  20 that were influencing Antioch as of the time of  21 the data cutoff point for FTI, not the analysis  22 that's prepared in 2015, but as of the data cutoff  23 in 2003.  24 So I think that made that an  25 attractive selection for me. But that was a,</p>	<p style="text-align: right;">Page 92</p> <p>1 again, a judgment. Another analyst could make the  2 same judgment that I'm going to use the mean or  3 the median or some other indication from within  4 this range.  5 <b>Q. Is it also fair to say another analyst</b>  6 <b>might choose to use your calculation that</b>  7 <b>incorporated a company specific risk premium into</b>  8 <b>the WAC? That would be another analyst might</b>  9 <b>choose reasonably to rely on that, correct, as a</b>  10 <b>damages calculation?</b>  11 A. I'm sorry. I didn't understand.  12 <b>Q. You had said -- I thought you were</b>  13 <b>saying that another analyst could reasonably</b>  14 <b>choose to use a mean, median, cortile sort of</b>  15 <b>approach. You chose not to. Instead, you chose</b>  16 <b>FTI 1.</b>  17 <b>I'm wondering if the same could be</b>  18 <b>said about using the other DCF results to measure</b>  19 <b>damages. A reasonable analyst could choose any of</b>  20 <b>the calculations, the DCFs, any of your five DCFs,</b>  21 <b>as a measure of the damages resulting from flaw 1.</b>  22 A. I'm not quite sure I understand. I  23 think we're agreeing that there are five different  24 indications of damages here. That's the  25 reasonable range. I selected one point within</p>

<p style="text-align: right;">Page 93</p> <p>1 that range. Someone else could select another 2 point within that range, and I don't think they'd 3 be wrong by doing that. 4 I think you're asking me could 5 another analyst select another company specific 6 risk factor, if that's what you're asking. 7 <b>Q. No. That's not what I'm asking.</b> 8 A. Oh, I'm sorry then. 9 <b>Q. I'm asking whether another analyst can</b> 10 <b>pick, for example, your DCF adding the company</b> 11 <b>specific risk premium as the model to calculate</b> 12 <b>the damages arising from the first flaw.</b> 13 A. I think we're agreeing on that. 14 <b>Q. Okay.</b> 15 A. In other words, I'm saying there are 16 five different indications of damages. I 17 obviously gave more weight to one of those 18 indications, but I think the five indications 19 represent the reasonable range. And as long as 20 you're somewhere within that reasonable range, 21 probably not at either extreme of the range, then 22 that would be a good indication of damages. 23 <b>Q. And so a reasonable analyst can pick</b> 24 <b>any of the five indications of damages that you</b> 25 <b>have set out in Exhibit 20 and it would not be</b></p>	<p style="text-align: right;">Page 94</p> <p>1 <b>unreasonable; correct?</b> 2 A. Well, I did have one modifier in 3 there. Don't forget I also said and not at either 4 end of the range. 5 <b>Q. Okay.</b> 6 A. So I wouldn't recommend either the 7 high point in the range or the low point in the 8 range because then you're kind of at the extreme 9 points. 10 That's why before I suggested you 11 could be at the average, you could be at the 12 median, the midpoint, you could be at the 13 inter-cortile range. In other words, you can take 14 out the two extremes and average what's left over. 15 <b>Q. Yes.</b> 16 A. And in all of those cases, you get to 17 a number that's higher than \$95 million. But I'm 18 not saying that 95 is right and no other 19 indication within this range is wrong. If I was 20 saying that, I would have only presented Column 4 21 and nothing else. 22 <b>Q. Right.</b> 23 A. I do believe that Duff &amp; Phelps didn't 24 adequately consider certain risks facing the 25 company in 2003, and there are a number of</p>
<p style="text-align: right;">Page 95</p> <p>1 different ways you could take those risks into 2 consideration. And if you do that, any of those 3 ways will give you damages in the about \$100 4 million range. 5 <b>Q. Yeah, nothing specific. It's just any</b> 6 <b>of these, other than the extremes, could be used,</b> 7 <b>including calculations you've done that you either</b> 8 <b>didn't retain or never printed out, and those</b> 9 <b>would be, to your mind, acceptable measures of</b> 10 <b>damages in regard to the first flaw.</b> 11 A. That's correct. 12 <b>Q. Okay.</b> 13 A. But, again, of that range, however you 14 measure it, I thought \$95 million was the best 15 point estimate. But I couldn't say that one of 16 the other indications would be wrong. 17 <b>Q. You thought it was the best point</b> 18 <b>estimate because you had understood that</b> 19 <b>Mr. Buchanan's projections took into account all</b> 20 <b>known and knowable information that existed as of</b> 21 <b>the transaction date.</b> 22 A. And the revenue projections and were 23 based entirely upon factual information as opposed 24 to subjectively manipulated information. Again, 25 not making that sound like there's a deliberate</p>	<p style="text-align: right;">Page 96</p> <p>1 bias, but in any set of financial projections 2 there's a subjectivity factor that enters into 3 this. 4 And the other thing about FTI is 5 those projections were prepared outside of the 6 context of a transaction. In a transaction -- 7 <b>Q. Right. They were prepared in the</b> 8 <b>context of litigation; correct?</b> 9 A. Well -- 10 <b>Q. Is that a "Yes" or "No"? That's a</b> 11 <b>simple question, sir.</b> 12 MR. GOTTO: Mike -- 13 BY MR. SCHEIER: 14 <b>Q. The FTI projections were prepared in</b> 15 <b>the context of litigation, correct, not in the</b> 16 <b>context of a transaction?</b> 17 MR. GOTTO: Mike, you've cut him 18 off in the middle of his answer, and you've 19 done that a number of times. So I'd 20 appreciate if you give him the opportunity 21 to complete his answer. 22 MR. SCHEIER: That's fine. 23 BY MR. SCHEIER: 24 <b>Q. The question is very simple --</b> 25 A. No, I understand the question.</p>

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<p style="text-align: right;">Page 97</p> <p>1 <b>Q. Okay.</b></p> <p>2 A. And the answer is yes and no.</p> <p>3 <b>Q. No.</b></p> <p>4 A. No, it has to be.</p> <p>5 <b>Q. Sir --</b></p> <p>6 A. No, it really is.</p> <p>7 <b>Q. Sir, who asked FTI to prepare its</b></p> <p>8 <b>projections? Was it plaintiffs' counsel in this</b></p> <p>9 <b>case?</b></p> <p>10 A. Plaintiffs' counsel.</p> <p>11 <b>Q. Okay. Was the FTI projection prepared</b></p> <p>12 <b>for any reason other than use in this litigation,</b></p> <p>13 <b>to your knowledge?</b></p> <p>14 A. Not that I'm aware of.</p> <p>15 <b>Q. Okay. Thank you.</b></p> <p>16 A. But that does not invalidate my answer</p> <p>17 of yes and no. And if you'd let me explain the</p> <p>18 answer, the methodology that FTI uses -- because</p> <p>19 you're going to hear this in the trial. Don't you</p> <p>20 want to hear this today, Counselor. At the trial</p> <p>21 I'm going to say the method that's used here is a</p> <p>22 method that is uninfluenced at all by the purpose</p> <p>23 of the analysis. The method that FTI used is like</p> <p>24 using the Pythagorean theorem. And we all</p> <p>25 remember that from high school; right?</p>	<p style="text-align: right;">Page 98</p> <p>1 <b>Q. Well, I don't --</b></p> <p>2 A. A squared plus B squared equals C</p> <p>3 squared.</p> <p>4 <b>Q. No. I don't remember the Pythagorean</b></p> <p>5 <b>theorem. But what I can --</b></p> <p>6 A. All right. Well, quickly, A squared</p> <p>7 plus B squared --</p> <p>8 THE REPORTER: Hold on.</p> <p>9 BY MR. SCHEIER:</p> <p>10 <b>Q. Sir, I have limited time and so you</b></p> <p>11 <b>need to answer my questions. And what I choose to</b></p> <p>12 <b>bring out to discover what you're going to say at</b></p> <p>13 <b>trial, it's to my detriment if I don't.</b></p> <p>14 A. All right. I was just trying to help</p> <p>15 you.</p> <p>16 <b>Q. I appreciate that.</b></p> <p>17 A. I didn't realize you were short on</p> <p>18 time.</p> <p>19 <b>Q. I appreciate that -- well, I might not</b></p> <p>20 <b>be. Are you willing to sit for longer than seven</b></p> <p>21 <b>hours?</b></p> <p>22 A. Oh, I'm willing to go all day. I'll</p> <p>23 tell you that.</p> <p>24 <b>Q. Well, are you willing to give me more</b></p> <p>25 <b>than seven hours of testimony?</b></p>
<p style="text-align: right;">Page 99</p> <p>1 A. I didn't know there's a rule.</p> <p>2 MR. GOTTO: There's a seven-hour</p> <p>3 rule.</p> <p>4 THE WITNESS: Oh, okay.</p> <p>5 MR. SCHEIER: There you go. So I'm</p> <p>6 on limited time.</p> <p>7 THE WITNESS: Okay.</p> <p>8 BY MR. SCHEIER:</p> <p>9 <b>Q. Do you have any knowledge of how</b></p> <p>10 <b>Mr. Buchanan's ARIMA model projecting out revenues</b></p> <p>11 <b>into the future took into account what you say is</b></p> <p>12 <b>the known and knowable information including, for</b></p> <p>13 <b>example, the company industry and consumer</b></p> <p>14 <b>preference trends that were going to occur far out</b></p> <p>15 <b>into the future?</b></p> <p>16 A. Sure. And I can't explain to you all</p> <p>17 of the statistics but it's an auto correlation,</p> <p>18 auto regression model, that is based entirely on</p> <p>19 factual data. And whatever micro or macro</p> <p>20 economic factors have influenced that factual</p> <p>21 data, those will be picked up in the auto</p> <p>22 correlation and auto regression analysis.</p> <p>23 <b>Q. Got it. And do you have any knowledge</b></p> <p>24 <b>of how that auto regression analysis and in</b></p> <p>25 <b>general the ARIMA model picked up the number of</b></p>	<p style="text-align: right;">Page 100</p> <p>1 <b>digital cameras that were being purchased in the</b></p> <p>2 <b>market generally by consumers in 2003?</b></p> <p>3 A. Sure. To the extent that the digital</p> <p>4 cameras affected the sales of Antioch products,</p> <p>5 they are included in the FTI projection because</p> <p>6 the FTI projection is based entirely upon</p> <p>7 historical sales of Antioch products.</p> <p>8 <b>Q. Well, let's stick with that then.</b></p> <p>9 <b>Did Mr. Buchanan confirm to you</b></p> <p>10 <b>that the increase in the sale of the number of</b></p> <p>11 <b>digital cameras in 2003 in fact had an impact on</b></p> <p>12 <b>Antioch sales that year, which was the highest</b></p> <p>13 <b>sales they ever had historically?</b></p> <p>14 A. I didn't discuss that with him.</p> <p>15 <b>Q. Okay. Do you have any knowledge one</b></p> <p>16 <b>way or the other that in fact -- or I should take</b></p> <p>17 <b>a step back.</b></p> <p>18 <b>Can you identify for me any</b></p> <p>19 <b>evidence or study indicating the impact that the</b></p> <p>20 <b>sale of digital cameras in 2003 had on Antioch's</b></p> <p>21 <b>revenues in 2003?</b></p> <p>22 A. I don't know. I haven't seen a study.</p> <p>23 There's a file of documents that I</p> <p>24 listed in Appendix I that we looked at before</p> <p>25 that, there are different groups of it. The</p>

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1 largest group I've called the Mizen memos that  
 2 talk about how the company was concerned about the  
 3 influence of digital technology in 2001 and 2002  
 4 and 2003.  
 5 I haven't seen any study that says  
 6 with digital cameras our sales are 100, without  
 7 digital cameras our sales would have been 150. I  
 8 haven't seen anything like that.  
 9 MR. SCHEIER: Thank you. Take a  
 10 short break, please.  
 11 MR. GOTTO: Sure.  
 12 THE VIDEOGRAPHER: Off the record  
 13 at 11:14 a.m.  
 14 (A recess was taken.)  
 15 THE VIDEOGRAPHER: This begins Disk  
 16 Number 3. Back on the record at 11:33 a.m.  
 17 BY MR. SCHEIER:  
 18 **Q. Sir, focusing on the statements in**  
 19 **your report and what you agree with here today**  
 20 **that a factor or the principal factor that you**  
 21 **considered in relying upon the FT 1 projections**  
 22 **that incorporate all known and knowable**  
 23 **information that exist as of the transaction date,**  
 24 **I wanted to explore that a little bit more.**  
 25 **Based on your understanding of**

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1 **that those entities undertook in the second and**  
 2 **third quarters of 2003?**  
 3 A. I don't believe so. I think it's  
 4 based entirely on historical sales.  
 5 **Q. Do you share my understanding that**  
 6 **Mr. Buchanan used a statistical model to project**  
 7 **out Antioch's revenues known by the acronym ARIMA?**  
 8 A. Yes, sir.  
 9 **Q. Do you know what that acronym stands**  
 10 **for?**  
 11 A. I did, but I don't recall. It's in my  
 12 report someplace, but I --  
 13 **Q. Just sitting here today, you've**  
 14 **forgotten?**  
 15 A. Yeah. The only part that's important  
 16 to me is it's an auto regression model.  
 17 **Q. Have you ever been involved in**  
 18 **nonlitigation based valuation of an ESOP company**  
 19 **where ARIMA was used to project the sponsor**  
 20 **company's future revenues?**  
 21 A. I don't know.  
 22 **Q. You just don't have a recollection one**  
 23 **way or the other?**  
 24 A. I just don't know one way or the  
 25 other.

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1 **Mr. Buchanan's work, do his projections take into**  
 2 **account any plans by the company to introduce new**  
 3 **products in 2003 or 2004, to the best of your**  
 4 **knowledge?**  
 5 A. Not that I'm aware of.  
 6 **Q. Do you know whether Mr. Buchanan's**  
 7 **projections took into account any plans by the**  
 8 **company to acquire new businesses in 2003 or 2004?**  
 9 A. Not that I'm aware of.  
 10 **Q. Do you know if Mr. Buchanan's**  
 11 **methodologies took into account any other**  
 12 **promotions or plans intended to incentivise the**  
 13 **salesforce to sell more product into the future?**  
 14 A. Not that I'm aware of.  
 15 **Q. And do you know whether Mr. Buchanan's**  
 16 **forecasting methodologies took into account any of**  
 17 **Antioch's plans to expand into new markets that it**  
 18 **hadn't been servicing in the years 2003 and 2004?**  
 19 A. Not that I'm aware of.  
 20 **Q. Okay. Are you aware of whether or do**  
 21 **you have any knowledge that Mr. Buchanan's**  
 22 **projections took into account any of the**  
 23 **information that company management and company**  
 24 **employees gave to Duff & Phelps and Houlihan Lokey**  
 25 **and GreatBanc during the due diligence interviews**

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1 **Q. Whether you were involved in such a**  
 2 **transaction? That's what I'm asking.**  
 3 A. I know what you're asking, but my  
 4 answer is I don't know.  
 5 **Q. Oh, I see. Okay. Got it.**  
 6 **Have you ever been involved in a**  
 7 **nonlitigation based valuation of any type of**  
 8 **company that used ARIMA to project the subject**  
 9 **company's revenue stream over a 10-year period?**  
 10 A. I don't know.  
 11 **Q. Have you ever been an advisor to a**  
 12 **transaction where you relied on sales or revenue**  
 13 **projections derived from an ARIMA model?**  
 14 A. I just don't know.  
 15 **Q. What do you mean you don't know? Have**  
 16 **you ever as an advisor in a transaction relied**  
 17 **upon sales or revenue projections at all?**  
 18 A. Surely.  
 19 **Q. And you just don't know whether any of**  
 20 **those sales or revenue projections were based on**  
 21 **an ARIMA analysis one way or the other?**  
 22 A. That's correct.  
 23 **Q. Have you ever prepared in the context**  
 24 **of a nonlitigation engagement forecasts of a**  
 25 **company's sales and revenues?**



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<p>Page 105</p> <p>1 A. I have not. It's not related to 2 litigation. We just don't project sales. We 3 don't do that. 4 We typically rely on management. 5 Management gives us financial statement 6 projections. The financial statement projections 7 include revenue projections. How the actual 8 procedure that management uses, the formula or 9 equation that management uses to project their 10 revenue, I don't know. They may be based on 11 ARIMA. They may not be based on ARIMA. I just 12 don't know. 13 <b>Q. Is it not part of your regular due 14 diligence as an analyst or an advisor to gain an 15 understanding of how management came up with its 16 projections that they're asking you to rely upon?</b> 17 A. Not with regard to what formula that 18 they use. What I want to know is how do those 19 projections compare to history, I want to know how 20 do those projections that were prepared in prior 21 years where I can test those projections because I 22 now have history, how good has management been in 23 the past in projecting revenues, how are these 24 revenue projections consistent with guideline 25 publicly traded company revenue projections, how</p>	<p>Page 106</p> <p>1 are these projections consistent with projections 2 that are industry revenue projections. 3 But we don't sit down with 4 management and ask them what formula or equation 5 do you use. Typically the people we speak to may 6 not know that answer either. If we're speaking to 7 the CEO or the CFO or the CMO, they probably have 8 the revenue projections prepared by one or two 9 levels of management below them and they may just 10 not know that answer. 11 <b>Q. So is it your experience that CFOs you 12 work with sometimes don't know how the folks that 13 answer to the CFO prepare the company's financial 14 projections or what methodology was used to 15 prepare those financial projections?</b> 16 A. That wasn't my testimony. 17 <b>Q. I thought I heard you say that the CFO 18 of a company, in your experience, sometimes does 19 not know how the finance group prepared or the 20 sales group prepared financial projections from a 21 methodological perspective.</b> 22 A. No. What I said was -- 23 <b>Q. Okay.</b> 24 A. -- the CFO may not know how the sales 25 projection was prepared. The sales projection was</p>
<p>Page 107</p> <p>1 prepared by someone who may be several levels 2 below the CMO who then gives that input to someone 3 who's several levels below the CFO. 4 <b>Q. And you think, just based on your 5 experience as an advisor to businesses, that CMOs 6 and CFOs and CEOs typically when they're looking 7 at sales projections or revenue projections don't 8 inquire as to the methodology that the underlings 9 or people down the line used to project out those 10 sales?</b> 11 A. They may or may not. I don't ask them 12 that question. I ask them the question how can I 13 convince myself that these projections are 14 reliable and supportable. 15 <b>Q. And other than, and I understood your 16 testimony comparing how management does by hitting 17 their projections from a historical basis is 18 important to you, you don't ever, in the ordinary 19 course of your work, Mr. Reilly, or Robert, look 20 at the methodology that management uses to prepare 21 its sales and revenue projections to determine 22 whether or not it is a methodology that's 23 generally accepted in that business' industry for 24 making such projections?</b> 25 A. Well, honestly, I don't know what that</p>	<p>Page 108</p> <p>1 means, generally accepted in that business or 2 industry. We get -- 3 <b>Q. Well, let me explain. That's used 4 typically by companies in that industry to project 5 their sales. Do you not find that to be a 6 question you want to ask when determining whether 7 or not you should rely on management's projections 8 in valuations that you're asked to perform?</b> 9 A. That's right. I don't ask that 10 question. 11 <b>Q. Okay.</b> 12 A. I perform the due diligence I 13 described a few minutes ago. 14 <b>Q. That's fine.</b> 15 <b>Do you sometimes participate as an 16 advisor in any lending transactions?</b> 17 A. Yes. 18 <b>Q. And in any such lending transactions, 19 have you ever run across a lender that analyzes a 20 potential borrower's sales by using an ARIMA 21 statistical approach?</b> 22 A. I don't know how borrowers analyze 23 sales. Typically they're analyzing -- 24 <b>Q. I asked you about lenders. I'm sorry.</b> 25 A. Oh, I'm sorry. I misspoke. Lenders.</p>



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<p style="text-align: right;">Page 109</p> <p>1 Typically the lenders are analyzing the same set 2 of financial statements that we're analyzing. I 3 don't know if they do any different due diligence 4 on any line item than we do.</p> <p>5 <b>Q. In choosing to rely on Mr. Buchanan's</b> 6 <b>ARIMA projections, Robert, did you undertake any</b> 7 <b>due diligence to determine whether companies</b> 8 <b>generally use ARIMA on a regular basis to project</b> 9 <b>out over a 10-year study period sales and/or</b> 10 <b>revenues?</b></p> <p>11 A. No. I don't know either way.</p> <p>12 <b>Q. Did you ask Mr. Buchanan as part of</b> 13 <b>your due diligence before relying on his</b> 14 <b>projections whether in his experience companies</b> 15 <b>generally, or company managements, generally rely</b> 16 <b>on ARIMA projections to base, ARIMA projections of</b> 17 <b>sales and revenues?</b></p> <p>18 A. I don't think I asked him that. 19 I did ask him is this the 20 methodology you normally use for your clients to 21 project revenue, and he said that it was. I 22 didn't pursue it further than that.</p> <p>23 <b>Q. And who are his clients? Do you know?</b></p> <p>24 A. I don't know.</p> <p>25 <b>Q. Do you know anything about</b></p>	<p style="text-align: right;">Page 110</p> <p>1 <b>Mr. Buchanan's business, what his specific</b> 2 <b>business line is?</b></p> <p>3 A. No, I don't.</p> <p>4 <b>Q. Okay. Robert, if you'd be so kind,</b> 5 <b>can you please turn your attention to Paragraph</b> 6 <b>137 in your report. It's on Page 36 if that's</b> 7 <b>more helpful.</b></p> <p>8 A. I have that.</p> <p>9 <b>Q. In Paragraph 137 you state that the</b> 10 <b>FTI sales forecast 1, if you look in kind of</b> 11 <b>towards the middle of the paragraph, incorporates</b> 12 <b>other management directed and Deloitte &amp; Touche</b> 13 <b>prepared financial statement preparation.</b></p> <p>14 <b>Do you see that?</b></p> <p>15 A. Yes.</p> <p>16 <b>Q. How do you understand the FTI 1 sales</b> 17 <b>forecast incorporated either Deloitte's two</b> 18 <b>financial statements or two models that you looked</b> 19 <b>at as part of your DCFs or management projections?</b></p> <p>20 A. I don't know that it does. I think 21 that's incorrect.</p> <p>22 <b>Q. Okay. And how, to the extent you have</b> 23 <b>an understanding, Robert, does FTI sales forecast</b> 24 <b>1 take into account, or incorporate rather, the</b> 25 <b>current as of the transaction date direction of</b></p>
<p style="text-align: right;">Page 111</p> <p>1 <b>industry trends?</b></p> <p>2 A. Well, again, FTI has to explain 3 exactly how the statistics work.</p> <p>4 As I understand ARIMA, trends 5 continue. So if there's an upward trend, the 6 model will project an upward trend. If there's a 7 flat trend, it will continue to project a flat 8 trend. If there's a downward trend, it will 9 continue to project a downward trend based on a 10 time series regression analysis.</p> <p>11 So it will project whatever trends 12 are currently manifesting themselves in the entity 13 that it is projecting.</p> <p>14 <b>Q. And do you understand that ARIMA -- is</b> 15 <b>it your understanding, I should say, that ARIMA</b> 16 <b>takes into account company performance relative to</b> 17 <b>management's projections at any given timeframe?</b></p> <p>18 A. No.</p> <p>19 <b>Q. Okay. Did you come to an</b> 20 <b>understanding generally in this engagement that as</b> 21 <b>of December 15, 2003, on a year-to-year basis in</b> 22 <b>the prior 10 years, including year to date to</b> 23 <b>December 1, 2003, Antioch's sales had always</b> 24 <b>increased when measured against the prior year?</b></p> <p>25 A. Yes, that's correct.</p>	<p style="text-align: right;">Page 112</p> <p>1 <b>Q. Okay. I want to look a little bit at</b> 2 <b>the industry trends that you had understood FTI 1</b> 3 <b>takes into account, or took into account, in</b> 4 <b>analyzing or projecting out Antioch's sales and</b> 5 <b>revenues over a 10-year period.</b></p> <p>6 <b>And, if you would, turn to</b> 7 <b>initially Page 33. I just wanted to be sure. I</b> 8 <b>wanted to ask you, you have no prior experience in</b> 9 <b>either a litigation context or a nonlitigation</b> 10 <b>context with the scrapbooking or hobby</b> 11 <b>marketplace?</b></p> <p>12 A. Well, you asked -- I would say that 13 sounds like two different questions to me.</p> <p>14 <b>Q. Okay. That's called a compound</b> 15 <b>question I think.</b></p> <p>16 A. I can't recall other scrapbook 17 companies that I've analyzed. I have analyzed 18 other hobby companies. I think it's well known we 19 installed the ESOP at Hobbico and I performed an 20 ESOP appraisal for that for about seven or eight 21 years. I think they use someone else now.</p> <p>22 So we have worked for hobby 23 companies that are ESOP owned companies.</p> <p>24 <b>Q. Was the one you mentioned Hobbico?</b></p> <p>25 A. Yes.</p>

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<p style="text-align: right;">Page 113</p> <p>1 <b>Q. I apologize. It's not well known</b>  2 <b>enough, at least to reach me.</b>  3 A. Oh.  4 <b>Q. But I appreciate your testimony.</b>  5 A. It's called Hobby Corporation of  6 America.  7 <b>Q. Okay.</b>  8 A. H-O-B-B-I-C-O. And they're  9 headquartered here in Illinois.  10 <b>Q. When you say "we," are you referring</b>  11 <b>to Robert Reilly? Did you head up that engagement</b>  12 <b>or --</b>  13 A. For the initial transaction opinion I  14 did. I've been reviewing the updated appraisals,  15 I haven't been performing them.  16 <b>Q. And what is the business of Hobby</b>  17 <b>Corporation of America?</b>  18 A. Actually, they are pretty well known  19 under their brand names. They're a manufacturer.  20 So they're more of a competitor I would say to the  21 hobby market to Antioch.  22 They make models, model air, the  23 types of models that you put together, model  24 planes and model trains. If you go into a hobby  25 -- if you are a craft person and you want to make</p>	<p style="text-align: right;">Page 114</p> <p>1 crafts, it's probably manufactured by Hobbico.  2 <b>Q. So in the segment of the hobby market</b>  3 <b>which is scrapbooking, you have no experience</b>  4 <b>advising companies or in litigation related</b>  5 <b>engagements; correct?</b>  6 A. Not that I recall, no.  7 <b>Q. This would have been the first one?</b>  8 A. As far as I know.  9 <b>Q. Okay. In conjunction with your</b>  10 <b>report, did you or, to the best of your knowledge,</b>  11 <b>the plaintiffs' counsel commission any study of</b>  12 <b>that marketplace as it was in 2003 for purposes of</b>  13 <b>your opinion?</b>  14 A. Not that I'm aware of.  15 <b>Q. If you look at your report in</b>  16 <b>Paragraph 119 -- sorry. One moment. As Jacob</b>  17 <b>pointed out to me, I'm referring to Paragraph 118,</b>  18 <b>where you reference an additional analysis of the</b>  19 <b>industry.</b>  20 <b>I presume you mean the scrapbooking</b>  21 <b>industry?</b>  22 A. Yes.  23 <b>Q. And when you say "an additional</b>  24 <b>analysis," you mean in addition to the industry</b>  25 <b>overview that Duff had provided in a document in</b></p>
<p style="text-align: right;">Page 115</p> <p>1 <b>this case known as Deposition Exhibit 119?</b>  2 A. Yes. Paragraph 118 just refers to  3 117, right below it.  4 <b>Q. And then the additional analysis</b>  5 <b>follows in the Paragraphs 119 through 131?</b>  6 A. Right, the next page or so.  7 <b>Q. And is that the sum total of your</b>  8 <b>analysis of the industry in addition to what you</b>  9 <b>learned from the industry overview in the Duff</b>  10 <b>report?</b>  11 A. Well, I think these quotes are  12 representative. You could see from Exhibit I that  13 I have in my workpaper files and read a lot of  14 industry research. And for the next couple of  15 pages, 33, 34, and 35, I tried to present facts  16 and quotations that are representative of what the  17 condition of the industry was as of the end of  18 2003.  19 <b>Q. And so what I'm seeing in terms of</b>  20 <b>what your additional analysis is, it's basically</b>  21 <b>regurgitating what you read in data that you</b>  22 <b>pulled from an Internet search?</b>  23 A. I don't know if it was an Internet  24 search. It was research of the type we normally  25 perform when we're performing a transactional</p>	<p style="text-align: right;">Page 116</p> <p>1 fairness opinion or valuation with regard to the  2 subject industry.  3 <b>Q. Can you describe for me in detail the</b>  4 <b>analysis you did of what you found through your</b>  5 <b>search for information as it existed in 2003 about</b>  6 <b>the scrapbooking industry?</b>  7 A. Well, I don't know what more detail  8 other than I read through a lot of documents. In  9 fact, the documents are listed, as I mentioned, in  10 Exhibit I. They are industry reports, security  11 analyst reports, information from the industry  12 trade association, there are industry  13 publications, and then there are general  14 publications like the Wall Street Journal, the New  15 York Times, and so forth, all of which describe  16 the scrapbooking industry within the context of  17 the hobby industry and some of this goes back to  18 2001 and 2002 and 2003.  19 <b>Q. Got it.</b>  20 <b>So as I understand your answer, the</b>  21 <b>analysis you undertook was researching materials</b>  22 <b>from the relevant time period and then reading</b>  23 <b>them.</b>  24 A. Yes.  25 <b>Q. You didn't do any sort of modeling of</b></p>

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<p style="text-align: right;">Page 117</p> <p>1 sales trends in the industry or revenue trends in</p> <p>2 the industry; is that right?</p> <p>3 A. That is correct.</p> <p>4 Q. How did you define the industry? And</p> <p>5 I mean specifically the scrapbooking industry.</p> <p>6 How did you come to a definition of that industry?</p> <p>7 A. Well, I don't know that I came to a</p> <p>8 definition. If the word "scrapbooking" was in the</p> <p>9 article, I read it. If the word "scrapbooking"</p> <p>10 wasn't in the article, I didn't read it.</p> <p>11 Q. Did you find "scrapbooking" had a</p> <p>12 consistent meaning among the articles? Were you</p> <p>13 able to define that?</p> <p>14 A. I didn't see any differences.</p> <p>15 Q. Were you able to make a reasonable</p> <p>16 conclusion that the industry you were reading</p> <p>17 about in all these articles was the same industry</p> <p>18 that Creative Memories sold into or was a part of?</p> <p>19 A. As far as I could tell.</p> <p>20 Q. Right. On what basis were you able to</p> <p>21 conclude that Creative Memories, in fact, was a</p> <p>22 participant in what you were finding as the, quote</p> <p>23 unquote, scrapbooking industry?</p> <p>24 A. Well, I didn't see any, that I can</p> <p>25 recall, I didn't see any discussion as I would</p>	<p style="text-align: right;">Page 118</p> <p>1 have seen in the past in other industries, I</p> <p>2 didn't see any discussion of various subsectors of</p> <p>3 an industry and certainly not with regard to the</p> <p>4 topics that I was looking for, which is what are</p> <p>5 the general trends, is the industry increasing or</p> <p>6 decreasing, is there more or less competition.</p> <p>7 Q. And my understanding was that you had</p> <p>8 found the scrapbooking industry was increasing in</p> <p>9 terms of potential revenues and technological</p> <p>10 advances; correct?</p> <p>11 A. That's correct.</p> <p>12 Q. And I think in Paragraph 125 you note</p> <p>13 that the increase in digital cameras was based on</p> <p>14 your analysis and research team to be a benefit to</p> <p>15 the scrapbooking market; correct?</p> <p>16 A. That's correct.</p> <p>17 Q. I also understood, I actually found it</p> <p>18 fascinating because I hadn't known it before, in</p> <p>19 Paragraph 120 you had discovered that scrapbooking</p> <p>20 generated 2.5 billion in revenue in 2002 and was</p> <p>21 poised to grow?</p> <p>22 A. According to the industry trade</p> <p>23 association.</p> <p>24 Q. Did you have any reason to doubt the</p> <p>25 statistics that were in that report?</p>
<p style="text-align: right;">Page 119</p> <p>1 A. No. We typically rely on data from</p> <p>2 independent industry trade associations.</p> <p>3 Q. Did you do any calculation of what the</p> <p>4 Antioch Company's percentage of that \$2.5 billion</p> <p>5 market was in 2002?</p> <p>6 A. No, but obviously it would be a very</p> <p>7 small percentage.</p> <p>8 Q. Like less than 1 percent?</p> <p>9 A. It would be about 1 percent, yeah, I</p> <p>10 guess.</p> <p>11 Q. So what were their sales in 2002, if</p> <p>12 you recall?</p> <p>13 A. For Creative Memories for 2002,</p> <p>14 \$200 million and change I would say.</p> <p>15 Q. And I also take from your report, I</p> <p>16 believe it's Paragraph 129, Robert, that the</p> <p>17 presence of Michaels and Walmart in the</p> <p>18 scrapbooking market was a factor, a piece of</p> <p>19 information, that Duff did not adequately consider</p> <p>20 in discounting management's projections?</p> <p>21 A. Well, I didn't try to identify any one</p> <p>22 specific factor separately, but I did identify and</p> <p>23 say in my report that that is a, the retail</p> <p>24 segment of scrapbooking appeared to be growing</p> <p>25 very rapidly. All of the data that I was able to</p>	<p style="text-align: right;">Page 120</p> <p>1 obtain indicated that that was the growing segment</p> <p>2 of the scrapbooking market, the Michaels, the</p> <p>3 Targets, and the Walmart's, those however are not</p> <p>4 distributors of Antioch products, they're</p> <p>5 competitors to Antioch products, and that seemed</p> <p>6 to be a risk factor. And I did not see any</p> <p>7 specific analysis or consideration of that in the</p> <p>8 Duff &amp; Phelps workpapers.</p> <p>9 Q. Did you consider anything about</p> <p>10 Creative Memories that mitigated that risk factor?</p> <p>11 A. Well, I mean if I was working for</p> <p>12 Antioch I would say --</p> <p>13 Q. Well, no, I'm sorry, sir. My question</p> <p>14 is did you, Robert Reilly, identify or recognize</p> <p>15 anything about the Antioch Company or Creative</p> <p>16 Memories or its business models or products that</p> <p>17 mitigated the risk of increasing competition that</p> <p>18 you identify in your report?</p> <p>19 A. Well, generally every company wants to</p> <p>20 mitigate competition.</p> <p>21 Q. Sir, I really need you to answer my</p> <p>22 questions. I'm not here to have a nice, you know,</p> <p>23 chat with you over coffee. I need you to answer</p> <p>24 my questions.</p> <p>25 In, for example, choosing your</p>

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1 company specific premium, just as an example, did  
 2 you take into account or consider any factors  
 3 attributable to Antioch, its business model, or  
 4 its products that mitigated the competitive risk  
 5 you identified from the presence in the market of  
 6 big box stores and other competitors?  
 7 A. I'm sure there are mitigating factors.  
 8 **Q. That's not what I asked.**  
 9 A. Well, I don't know what --  
 10 **Q. I'm asking you if you considered it in**  
 11 **coming up with your company's specific risk**  
 12 **premium.**  
 13 A. Well, that's the first time you've  
 14 asked that question.  
 15 **Q. No, it isn't. It's the second time.**  
 16 A. No, it's not.  
 17 **Q. I'm not here to fence with you.**  
 18 **In coming up with your company**  
 19 **specific risk premium, I guess I'll ask this**  
 20 **question: How much of that 5 percent is**  
 21 **attributable to the increased competition that you**  
 22 **deemed Antioch was going to be facing in the**  
 23 **future?**  
 24 A. I can't answer that.  
 25 **Q. Okay. With regard to your company**

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1 and the quality of its products?  
 2 A. Those are the only factors I can think  
 3 of right now. I didn't create a pro and a con  
 4 list.  
 5 **Q. Right.**  
 6 A. That wasn't the way the 5 percent was  
 7 developed.  
 8 **Q. Okay. I think a moment ago you had**  
 9 **estimated that Creative Memories' sales**  
 10 **constituted a percent or less of the \$2.5 billion**  
 11 **market?**  
 12 A. According to the hobby industry  
 13 association.  
 14 **Q. Which you rely upon in a sense because**  
 15 **it's in your report as part of your industry**  
 16 **analysis; correct?**  
 17 A. Yes.  
 18 **Q. Do you have any sense of how much of**  
 19 **that market share Creative Memories was at risk of**  
 20 **losing to retail competition?**  
 21 A. No.  
 22 **Q. Did you determine that Walmart and**  
 23 **Target, for example, were -- or let me strike**  
 24 **that.**  
 25 **In your analysis of determining**

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1 specific risk premium, did you consider any aspect  
 2 of Antioch's or Creative Memories' business that  
 3 mitigated the competitive risk you've identified  
 4 several times in your report?  
 5 A. Yes.  
 6 **Q. What mitigating factors did you**  
 7 **consider?**  
 8 A. Their size and reputation.  
 9 **Q. Anything else?**  
 10 A. Not that I can think of, but there may  
 11 have been other factors. I just can't recall  
 12 right now.  
 13 **Q. I'm trying to avoid a situation where**  
 14 **you're going to recall them at trial. I'm here**  
 15 **now to exhaust your knowledge that you have. So**  
 16 **I'm going to ask you to think real hard, Robert.**  
 17 **Were there any aspects of Antioch's**  
 18 **business or Creative Memories' business that was**  
 19 **unique to their business that served to mitigate**  
 20 **the risks from increasing competition in the**  
 21 **scrapbooking market in the period that was going**  
 22 **to follow 2003?**  
 23 A. Well, you asked me that and I gave you  
 24 the best answer I could as I'm sitting here today.  
 25 **Q. You can only think of two, its size**

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1 whether Duff & Phelps properly took into account  
 2 the competitive environment that Antioch was  
 3 operating in, did you consider Target and Walmart  
 4 to be direct competitors with Creative Memories  
 5 for the same subset of customers?  
 6 A. No. I did not.  
 7 **Q. You did not consider whether they were**  
 8 **or you didn't consider them to be competitors?**  
 9 A. Oh, I'm sorry. I considered them to  
 10 be indirect competitors and not direct  
 11 competitors.  
 12 **Q. And what do you mean by "indirect**  
 13 **competitors"?**  
 14 A. Well, they sell the same products but  
 15 they sell the products in a different way. As we  
 16 talked about before, the Creative Memories'  
 17 procedure is to sign up a consultant who is going  
 18 to have parties in her house or the lady's house  
 19 down the street and get a group of ladies together  
 20 who are interested in scrapbooking and  
 21 periodically sell them products as these ladies,  
 22 they're typically ladies, develop their  
 23 scrapbooking hobby.  
 24 In the case of Walmart and Michaels  
 25 and Target, obviously there's no party plan there.



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<p style="text-align: right;">Page 125</p> <p>1 Consumers will walk into Walmart and decide</p> <p>2 they're going to, they're looking for either a</p> <p>3 photo album or a scrapbook and they're looking for</p> <p>4 all the materials that they put into the</p> <p>5 scrapbook, all the pictures and that sort of</p> <p>6 thing.</p> <p>7 <b>Q. Sure, sure.</b></p> <p>8 A. So it's a different way of selling.</p> <p>9 The only point I'm trying to make</p> <p>10 is a few years earlier, these gigantic retailers</p> <p>11 were not in the scrapbooking business in any</p> <p>12 material way. They entered into the scrapbooking</p> <p>13 business --</p> <p>14 <b>Q. Do you know when?</b></p> <p>15 A. Each is different.</p> <p>16 <b>Q. Because in 2002 you noted it's a</b></p> <p>17 <b>\$2.5 billion industry. I'm wondering when you're</b></p> <p>18 <b>saying a few years earlier they weren't in the</b></p> <p>19 <b>market, what's your basis and what year did they</b></p> <p>20 <b>enter the market is what I'm asking you.</b></p> <p>21 A. Each one is going to be different.</p> <p>22 And I have to look up each one separately.</p> <p>23 <b>Q. Well, had you looked that up in</b></p> <p>24 <b>preparing your report, or is that something you</b></p> <p>25 <b>would have to do after we leave here today and</b></p>	<p style="text-align: right;">Page 126</p> <p>1 <b>turn out the lights?</b></p> <p>2 A. No. It's in my workpaper files.</p> <p>3 <b>Q. I didn't see that in your workpaper</b></p> <p>4 <b>files.</b></p> <p>5 A. Well, I'm sure it's in there.</p> <p>6 <b>Q. Okay.</b></p> <p>7 A. But the answer is each one would be</p> <p>8 different --</p> <p>9 <b>Q. That's fine. I want to talk about --</b></p> <p>10 A. I think I'm going to answer your</p> <p>11 question. They entered the industry in the 2000</p> <p>12 plus, not the '99 minus. So, in other words,</p> <p>13 we're talking the last couple of years. We're not</p> <p>14 talking five or 10 years ago.</p> <p>15 <b>Q. And you're sure of that?</b></p> <p>16 A. That's my recollection.</p> <p>17 <b>Q. Okay.</b></p> <p>18 A. I mean everything I'm answering you is</p> <p>19 my recollection as I'm sitting here today.</p> <p>20 <b>Q. Do you know what the size of the</b></p> <p>21 <b>scrapbooking industry was from a sales perspective</b></p> <p>22 <b>in 2001 relative to the \$2.5 billion market that</b></p> <p>23 <b>you discovered existed through your research in</b></p> <p>24 <b>2002?</b></p> <p>25 A. I don't recall.</p>
<p style="text-align: right;">Page 127</p> <p>1 <b>Q. Do you know what the size of the</b></p> <p>2 <b>scrapbooking market was from a sales perspective</b></p> <p>3 <b>in 2000?</b></p> <p>4 A. I don't recall.</p> <p>5 <b>Q. Do you know what the size of the</b></p> <p>6 <b>scrapbooking market was, the same market that was</b></p> <p>7 <b>\$2.5 billion in 2002, in 1998?</b></p> <p>8 A. I don't recall.</p> <p>9 <b>Q. Do you think it might have been</b></p> <p>10 <b>important to know that information to see how</b></p> <p>11 <b>Creative Memories' sales or to see if there was a</b></p> <p>12 <b>relationship between Creative Memories' sales</b></p> <p>13 <b>historically and the growth or retraction of the</b></p> <p>14 <b>scrapbooking market generally, to understand the</b></p> <p>15 <b>relationship, because you identified it as a risk</b></p> <p>16 <b>as of 2003?</b></p> <p>17 A. Well, I didn't identify the growth of</p> <p>18 the market as a risk. What I identified primarily</p> <p>19 is the increase in digital technology. That's the</p> <p>20 risk I'm really identifying here.</p> <p>21 <b>Q. Oh, I'm sorry. I misunderstood. I</b></p> <p>22 <b>thought you were saying that the presence of big</b></p> <p>23 <b>box competition, other competition, was a risk to</b></p> <p>24 <b>Creative Memories and that's a risk that Duff &amp;</b></p> <p>25 <b>Phelps didn't properly consider. Did I</b></p>	<p style="text-align: right;">Page 128</p> <p>1 <b>misunderstand your report and your testimony?</b></p> <p>2 A. No, no. You're absolutely right. But</p> <p>3 that's not the primary risk. The primary risk</p> <p>4 is --</p> <p>5 <b>Q. Let's get --</b></p> <p>6 A. -- digital technology.</p> <p>7 <b>Q. -- to that.</b></p> <p>8 <b>Okay. So when you say it wasn't</b></p> <p>9 <b>the primary risk, what type of risk was it? A</b></p> <p>10 <b>nonmaterial risk? A secondary risk? A tertiary</b></p> <p>11 <b>risk? Can you explain?</b></p> <p>12 A. It's none of the above.</p> <p>13 <b>Q. Okay.</b></p> <p>14 A. But it's not the primary risk.</p> <p>15 <b>Q. What was it then in terms of I guess</b></p> <p>16 <b>risk levels if it wasn't a primary risk?</b></p> <p>17 A. I don't think I have risk levels. It</p> <p>18 was a risk factor. And all I'm trying to say here</p> <p>19 in my analysis is these are large competitors that</p> <p>20 are now devoting more time and more attention and</p> <p>21 more space to the scrapbooking industry.</p> <p>22 <b>Q. Well, but that's what I'm asking you.</b></p> <p>23 <b>Do you know how much time and</b></p> <p>24 <b>attention they were giving the space, as you just</b></p> <p>25 <b>called it, in 2000 and how that impacted, if at</b></p>

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<p style="text-align: right;">Page 129</p> <p>1 all, Creative Memories' sales of indirectly  2 competitive products?  3 A. I just don't recall that.  4 Q. Wouldn't you have liked to have seen  5 that to understand if there's a relationship  6 between the growth of the scrapbooking industry  7 and Creative Memories' sales of indirectly  8 competing products to see whether or not in fact  9 historically it had been a risk?  10 A. I may have seen that. I just don't  11 recall.  12 Q. Okay. Do you believe if you had seen  13 that it would be -- or wouldn't you agree, I  14 should say, that had you seen that it would be an  15 important piece of information to take into  16 account if historically it appeared that  17 increasing competition in fact did not depress or  18 negatively impact Creative Memories' sales of its  19 products?  20 A. Well, I don't know that it did. I  21 mean two things are happening simultaneously.  22 Q. It's really a "Yes" or "No" question.  23 I'm asking whether you would have  24 considered it to be important information in  25 analyzing whether or not in fact increasing</p>	<p style="text-align: right;">Page 130</p> <p>1 competition was a risk to know whether  2 historically as competition in the scrapbooking  3 industry grew it impacted in a negative way or in  4 any way Creative Memories' sales of its products  5 through its party plan method?  6 A. I think that would be relevant, and I  7 believe I have that information. I just can't  8 recall. But what I can recall is both the  9 industry is growing and Creative Memories are  10 growing simultaneously throughout 2002 certainly  11 and for a while during 2003. So both entities are  12 growing.  13 That does not mean that the fact  14 that there are large competitors entering the  15 industry there's not a risk factor to Creative  16 Memories.  17 Q. Again, you keep using words that  18 really don't make any sense to me, and I  19 apologize. You keep saying that competitors are  20 entering the industry. You're making some very  21 serious claims in your report, and you're just now  22 giving me fluff.  23 I've asked you several times when  24 did these competitors enter the industry, sir. It  25 wasn't in 2003; was it?</p>
<p style="text-align: right;">Page 131</p> <p>1 MR. GOTTO: Object. It's asked and  2 answered.  3 MR. SCHEIER: No. It hasn't been  4 answered. It's been asked several times.  5 You're right about that, Gary.  6 MR. GOTTO: And he answered that it  7 varied for the three that he's talking  8 about.  9 MR. SCHEIER: I'm sorry. I don't  10 believe he's answering the question.  11 THE WITNESS: Well, my answer  12 remains. I don't recall specifically. My  13 recollection is that these competitors were  14 not all in the industry in the 1990s but  15 were subsequent to 2000.  16 BY MR. SCHEIER:  17 Q. And you don't know one way or the  18 other when they entered the market and how their  19 entry into the market, whenever that was, impacted  20 from a historical perspective sitting in a chair  21 in December 2003 Creative Memories' sales of its  22 products to its end users or end consumers?  23 A. Well, you asked a lot of questions in  24 there.  25 Q. It was one single question. It really</p>	<p style="text-align: right;">Page 132</p> <p>1 was.  2 A. No, it wasn't.  3 Q. Sure, it was.  4 A. Then I can't understand.  5 Q. That's fine.  6 A. Break it down into smaller bits for  7 me.  8 Q. I'll be happy to do that.  9 I just want to establish sitting  10 here today you can't tell me when competition from  11 big box outlets like Target and Walmart began to  12 increase in the scrapbooking industry; correct?  13 MR. GOTTO: Asked and answered.  14 THE WITNESS: I can't recall  15 without looking at my workpaper file.  16 BY MR. SCHEIER:  17 Q. And you also, sitting here today,  18 don't recall ever looking at historically the  19 impact, if any, that the entry into the  20 scrapbooking market of competition from big box  21 stores had on Creative Memories' sales; correct?  22 A. I don't think I analyzed that because  23 I don't know that you can analyze that.  24 Q. I asked if you looked at it. That's  25 all. Have you looked historically at increasing</p>

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<p style="text-align: right;">Page 133</p> <p>1 competition and how it compared to Creative  2 Memories' sales?  3 A. They were both increasing. I've said  4 that several times now.  5 Q. Okay. Very good.  6 And you said that the increasing  7 competition wasn't a primary risk. What do you  8 mean, what do you consider to be a primary risk  9 and how do you define that?  10 A. Well, a primary risk I think would be  11 the first risk, and the first risk that I  12 identified and I thought I made clear in my report  13 is the rise of digital photography.  14 Q. Okay. Did you in determining that  15 risk -- or strike that.  16 How much of, for example, your  17 5 percent company's specific risk premium is  18 attributable to, did you say the rise in digital  19 photography?  20 A. Yes.  21 Q. Okay.  22 A. I can't quantify that.  23 Q. And with regard to the rise in digital  24 photography, did you in coming up with your  25 opinion that Duff didn't take that development,</p>	<p style="text-align: right;">Page 134</p> <p>1 industry development, into account, consider any  2 potential aspects or marketing plans or product  3 development plans of Antioch that would have  4 mitigated that risk that you identified of  5 emerging digital photography?  6 A. Not specifically.  7 Q. Did you do so generally?  8 A. Well, I would say yes, I did.  9 Q. Explain to me that risk mitigation  10 analysis that you went through in a general sense.  11 A. Sure. I conducted, as my report  12 describes, a number of interviews with former  13 employees, including Mr. Mizen, primarily on this  14 topic. I spoke to other individuals, but --  15 Q. The other individuals are Wiser and  16 Anderson?  17 A. Yes.  18 Q. Okay.  19 A. But with regard to Mizen in  20 particular, he indicated to me, as I indicated in  21 my report, that he believed that management, his  22 recollection and the summation of a lot of  23 documentation he had prepared contemporaneously,  24 that management was not adequately addressing the  25 impact of digital photography.</p>
<p style="text-align: right;">Page 135</p> <p>1 Q. Did you ever see any writing,  2 contemporaneous writing, by Mr. Mizen telling  3 management or anybody at the company that they  4 weren't adequately addressing the emergence of  5 digital photography in the marketplace or did you  6 only hear him say that now 10 years later?  7 A. I don't recall anything in writing  8 with the words "you're not adequately addressing  9 this."  10 What I do recall, and, again, I  11 don't have the documents in front of me, I do  12 recall documentation that he prepared saying this  13 is a serious threat to us.  14 Q. And did you then from that interview  15 and seeing those documents endeavor to discover  16 whether, in fact, the company took that  17 information it was receiving from Mr. Mizen and  18 others by the way and was, in fact, implementing  19 strategies to enhance its business through digital  20 photography friendly products?  21 A. I did not see that.  22 Q. All right. And is what you saw what  23 the lawyers gave you access to?  24 A. Well --  25 Q. In terms of evidence in the case I</p>	<p style="text-align: right;">Page 136</p> <p>1 should say.  2 A. I would think so. I mean I didn't  3 have any other independent access to the case  4 files.  5 Q. As I looked at Exhibit I, I didn't see  6 there any monthly narratives by an Antioch  7 employee named Suzanne Johnson in 2003 that often  8 reported on training the company was giving to its  9 consultants on digital photography and digital  10 photography products that were in research and  11 development.  12 Did you see any of those?  13 A. I don't recall seeing that.  14 Q. Do you recall the lawyers providing  15 you with any documents generated by Antioch's  16 so-called digital team starting in about 2000 and  17 proceeding forward?  18 A. I don't recall seeing that either.  19 Q. Do you think sitting here today if I'm  20 able to prove at trial that those documents  21 existed and that in fact Creative Memories was  22 paying attention to the increasing use of digital  23 cameras in the marketplace and developing products  24 and services to meet that increasing use, that  25 would have been information you would have liked</p>

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1 to have known in analyzing the actual risks  
 2 Antioch was facing as it was proceeding from 2003  
 3 onward?  
 4 A. Well, surely I would like to know all  
 5 information.  
 6 Q. Well, I'm talking about that specific  
 7 piece of information. You have identified a risk,  
 8 and in particular a company risk, that Antioch was  
 9 not in fact heeding what you call warnings or  
 10 statements by Mr. Mizen that digital photography  
 11 was a threat.  
 12 So my question is if I'm able to  
 13 prove at trial that, in fact, the company was  
 14 providing services and developing products to meet  
 15 that increase in the use of digital products in  
 16 the marketplace, it would have been important for  
 17 you to see and factor into your analysis that it  
 18 was, in fact, a risk?  
 19 MR. GOTTO: Object to form.  
 20 THE WITNESS: I certainly would  
 21 have liked to have seen that information.  
 22 BY MR. SCHEIER:  
 23 Q. And did you come across any evidence  
 24 in this case that was provided to you by the  
 25 lawyers that you considered to provide some

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1 into possession otherwise that showed Antioch's  
 2 strategic initiatives in regard to the emergence  
 3 of digital photography?  
 4 A. I did see a couple of strategic plans.  
 5 There was at least one and I want to say two  
 6 strategic planning meetings, and I had minutes  
 7 from those, but I don't recall any specific, in  
 8 those documents I did see, I don't recall seeing  
 9 any specific plan to address digital photography.  
 10 There were bullet points that indicated the  
 11 company had to address it. I didn't see any  
 12 documents that said and here is how we propose to  
 13 address digital photography.  
 14 Q. Was Mr. Mizen your sole source of  
 15 information regarding the company's plans or lack  
 16 of plans in light of the increasing use of digital  
 17 cameras in the marketplace in or around 2002 and  
 18 2003?  
 19 A. As an individual, you know, I'd have  
 20 to say yes. I only spoke to the three people.  
 21 Wiser indicated, who of course joined the firm  
 22 later, that he looked back and didn't see that the  
 23 company had responded quickly and sufficiently to  
 24 digital photography. But he's looking at that  
 25 issue after the fact.

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1 mitigation against the risk that the emerging  
 2 digital photography market was posing or, as you  
 3 understood, was posing on Antioch?  
 4 A. Not that I can specifically recall  
 5 right now.  
 6 Q. When you were analyzing the risks  
 7 facing Antioch, did you at any time look at or  
 8 study the trends in the party plan sector  
 9 generally of the direct sales market?  
 10 A. Not that I can recall.  
 11 Q. Through plaintiffs' counsel or  
 12 otherwise, did you have an opportunity to review  
 13 any board of directors minutes or presentations  
 14 from 2002 or 2003 addressing digital photography?  
 15 A. Not that I can recall that directly  
 16 focused on digital photography.  
 17 Q. That's my question.  
 18 A. Yeah, I mean I reviewed other board  
 19 minutes related to the transaction and related to  
 20 the Deloitte & Touche projections, but not that  
 21 related specifically to digital photography.  
 22 Q. Did you review any, to the best of  
 23 your recollection, documents because I didn't see  
 24 them in your Exhibit I that were either provided  
 25 to you by plaintiffs' counsel or that you came

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1 Q. And what's the problem with that?  
 2 Hindsight bias or --  
 3 A. Oh, no. I just thought you would say  
 4 but he wasn't there in 2003.  
 5 Q. Oh. Well, please try not to  
 6 anticipate what I say. I might not be as good a  
 7 lawyer as you think I am or --  
 8 A. Okay.  
 9 Q. -- ask the questions that you think I  
 10 am. You probably shouldn't be doing that.  
 11 A. Okay. Well, it's not hindsight bias.  
 12 It's just that his observations are all. I joined  
 13 in 2005 but I analyzed the last five years when I  
 14 joined and I saw that the company had not  
 15 adequately addressed or adequately responded to  
 16 the changes in technology.  
 17 But everything else I looked at was  
 18 factual information. In other words, when you  
 19 look through the company's annual reports, there's  
 20 not a lot of, I don't recall any discussion about  
 21 here's our plans for new products with regard to  
 22 digital photography.  
 23 Q. That could just mean that the company  
 24 traditionally didn't talk about their products in  
 25 their annual reports.



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<p style="text-align: right;">Page 141</p> <p>1 A. That may be true.</p> <p>2 <b>Q. Right.</b></p> <p>3 A. But there were also substantial files</p> <p>4 that I reviewed with regard to the current, each</p> <p>5 year, that went back several years, through 2003,</p> <p>6 that were the company's current brochures and</p> <p>7 advertising and product offerings, the information</p> <p>8 that they gave to the sales consultants. And I</p> <p>9 just didn't see the issue of digital photography</p> <p>10 created scrapbooking addressed in any of those</p> <p>11 product offerings.</p> <p>12 <b>Q. Would you have the expertise or the</b></p> <p>13 <b>eye to recognize in marketing materials provided</b></p> <p>14 <b>to consultants products or services that were</b></p> <p>15 <b>driven by the increased use of digital photography</b></p> <p>16 <b>in the marketplace?</b></p> <p>17 A. Well, I may not be able to identify</p> <p>18 everyone. If they used some sort of trademark or</p> <p>19 code name, then that could be hidden. But if this</p> <p>20 was the issue in the industry that my research</p> <p>21 indicated, I guess what I would have expected is</p> <p>22 no ambiguity. In other words, I would have</p> <p>23 expected the company to say to its sales</p> <p>24 consultants, Great news, Here are our new digital</p> <p>25 photography friendly scrapbooking products.</p>	<p style="text-align: right;">Page 142</p> <p>1 <b>Q. And that's based on what experience of</b></p> <p>2 <b>yours in the scrapbooking business?</b></p> <p>3 A. It's not scrapbooking. It's the</p> <p>4 experience I've had in frankly a couple of hundred</p> <p>5 industries, that when a company invents sliced</p> <p>6 bread they don't hide it, they promote it.</p> <p>7 <b>Q. And if I'm able to develop at trial</b></p> <p>8 <b>and produce at trial documents indicating that, in</b></p> <p>9 <b>fact, consultants were being trained to educate</b></p> <p>10 <b>the end user on how to incorporate digital</b></p> <p>11 <b>photography to scrapbooking, would those have been</b></p> <p>12 <b>documents you would have liked to have seen in</b></p> <p>13 <b>analyzing the impact of the risk as you saw it of</b></p> <p>14 <b>digital photography on Creative Memories'</b></p> <p>15 <b>business?</b></p> <p>16 MR. GOTTO: Object to form, calls</p> <p>17 for speculation.</p> <p>18 THE WITNESS: Well, sure. I'd like</p> <p>19 to see any additional documents, including</p> <p>20 those.</p> <p>21 BY MR. SCHEIER:</p> <p>22 <b>Q. Thank you.</b></p> <p>23 <b>And would you agree that had you</b></p> <p>24 <b>seen such documents, if I'm able to produce them</b></p> <p>25 <b>at trial and get them into evidence, it would have</b></p>
<p style="text-align: right;">Page 143</p> <p>1 <b>had an impact or you would have used it to further</b></p> <p>2 <b>analyze the severity of the risk the company was</b></p> <p>3 <b>facing in regard to digital photography?</b></p> <p>4 MR. GOTTO: Same objection.</p> <p>5 THE WITNESS: Well, I certainly</p> <p>6 would have considered it.</p> <p>7 BY MR. SCHEIER:</p> <p>8 <b>Q. Okay.</b></p> <p>9 A. I'd consider any evidence. I just</p> <p>10 can't tell you what impact it would have.</p> <p>11 <b>Q. One last category of evidence. Did</b></p> <p>12 <b>the plaintiffs' lawyers give you or did you come</b></p> <p>13 <b>across any interview notes from either Julie</b></p> <p>14 <b>Williams of Duff &amp; Phelps, Craig Jackson of</b></p> <p>15 <b>Houlihan Lokey, or Terry Trimark of Houlihan Lokey</b></p> <p>16 <b>of interviews with Mark Mizen and others in regard</b></p> <p>17 <b>to digital technology as part of the due diligence</b></p> <p>18 <b>process prior to the transaction?</b></p> <p>19 A. Yeah, I saw a lot of due diligence</p> <p>20 files. I don't recall seeing those interview</p> <p>21 notes.</p> <p>22 <b>Q. You don't recall seeing those notes?</b></p> <p>23 A. No, sir.</p> <p>24 <b>Q. Okay. So you don't know -- when you</b></p> <p>25 <b>were sitting here in judgment of Duff &amp; Phelps and</b></p>	<p style="text-align: right;">Page 144</p> <p>1 <b>its analysis 12 years ago, you didn't have the</b></p> <p>2 <b>benefit of seeing what Duff &amp; Phelps is being told</b></p> <p>3 <b>by company management during due diligence</b></p> <p>4 <b>interviews about the company's plans to address</b></p> <p>5 <b>the emergence of digital cameras and the growing</b></p> <p>6 <b>popularity of digital cameras?</b></p> <p>7 A. Well, what you're asking me is do you</p> <p>8 know what you don't know and the answer is no, I</p> <p>9 don't know what I didn't see.</p> <p>10 What I did see didn't indicate that</p> <p>11 specifically Duff &amp; Phelps, that's who we're</p> <p>12 talking about, considered the impact of digital</p> <p>13 photography either in their projections or in</p> <p>14 their discount analysis.</p> <p>15 <b>Q. By the way, when you conduct a due</b></p> <p>16 <b>diligence investigation in an effort to prepare a</b></p> <p>17 <b>valuation of an ESOP company or otherwise, do you</b></p> <p>18 <b>incorporate interviews with company management</b></p> <p>19 <b>into the due diligence that Willamette does or</b></p> <p>20 <b>you, Robert Reilly, do?</b></p> <p>21 A. Typically, yes.</p> <p>22 <b>Q. When you were discussing with the</b></p> <p>23 <b>lawyers the opinions you were going to be</b></p> <p>24 <b>providing and some of your conclusions, did you</b></p> <p>25 <b>think to ask them about whether there were any</b></p>

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<p style="text-align: right;">Page 145</p> <p>1 notes or evidence from what Duff was being told in</p> <p>2 due diligence about the company's plans as they</p> <p>3 related to the popularity of digital cameras in</p> <p>4 the marketplace?</p> <p>5 MR. GOTTO: I'll have you just</p> <p>6 answer that "Yes" or "No," please.</p> <p>7 THE WITNESS: Okay. Can I hear the</p> <p>8 question again?</p> <p>9 MR. SCHEIER: Can you read it back,</p> <p>10 please, Donna?</p> <p>11 THE REPORTER: "When you were</p> <p>12 discussing with the lawyers the opinions you</p> <p>13 were going to be providing and some of your</p> <p>14 conclusions, did you think to ask them about</p> <p>15 whether there were any notes or evidence</p> <p>16 from what Duff was being told in due</p> <p>17 diligence about the company's plans as they</p> <p>18 related to the popularity of digital cameras</p> <p>19 in the marketplace?"</p> <p>20 THE WITNESS: I think the answer is</p> <p>21 yes. I understood that I had the entire</p> <p>22 Duff &amp; Phelps workpaper file.</p> <p>23 BY MR. SCHEIER:</p> <p>24 <b>Q. Understood. Thank you.</b></p> <p>25 <b>Focusing back on Paragraph 129. In</b></p>	<p style="text-align: right;">Page 146</p> <p>1 your conclusion that Antioch was facing</p> <p>2 significant industry risk factors as of the</p> <p>3 transaction date, you note rapid industry changes</p> <p>4 due to the advancement of the digital market.</p> <p>5 Then B is the need to reinvest in business</p> <p>6 operations in order to implement new technologies.</p> <p>7 I didn't understand what you meant</p> <p>8 there.</p> <p>9 A. All I'm trying to say there is to the</p> <p>10 extent that Antioch would respond to the digital</p> <p>11 transition, they would have to make investments to</p> <p>12 do that. They'll either have to make investments</p> <p>13 in R&amp;D or investments in capital expenditures or</p> <p>14 both.</p> <p>15 <b>Q. And based on the information you were</b></p> <p>16 <b>getting from the lawyers, the universe of</b></p> <p>17 <b>information, is it your testimony that you didn't</b></p> <p>18 <b>see any documents indicating that Creative</b></p> <p>19 <b>Memories was investing both employee power and</b></p> <p>20 <b>money in its efforts to develop services and</b></p> <p>21 <b>products to meet the popularity and use of digital</b></p> <p>22 <b>cameras?</b></p> <p>23 A. No. What I'm saying is what I looked</p> <p>24 at is R&amp;D expense in the projections compared to</p> <p>25 history, and it was flat or decreasing. I looked</p>
<p style="text-align: right;">Page 147</p> <p>1 at capital expenditures in the projections</p> <p>2 compared to history, and it was flat or</p> <p>3 decreasing.</p> <p>4 I would have expected in the case</p> <p>5 of any company in any industry responding to a</p> <p>6 technological change that they would have</p> <p>7 increasing expenditures in selling expenses,</p> <p>8 increasing expenditures in R&amp;D, and increasing</p> <p>9 expenditures in capital expenditures, and I just</p> <p>10 didn't see that.</p> <p>11 <b>Q. Did you look at any of Antioch's</b></p> <p>12 <b>financial statements between the years of 1999 and</b></p> <p>13 <b>2002 to determine what the level of R&amp;D was in</b></p> <p>14 <b>those years?</b></p> <p>15 A. Yes, sure.</p> <p>16 <b>Q. And did you then do any sort of deeper</b></p> <p>17 <b>dive to determine what Antioch was devoting its</b></p> <p>18 <b>R&amp;D dollars to in those years to meet what was</b></p> <p>19 <b>already then the emerging use of digital cameras?</b></p> <p>20 A. No. I did not.</p> <p>21 <b>Q. Did you do any analysis, to the extent</b></p> <p>22 <b>there was a line item for research and development</b></p> <p>23 <b>in Antioch's projected financial statements, how</b></p> <p>24 <b>much of that R&amp;D was devoted to addressing</b></p> <p>25 <b>emerging technologies?</b></p>	<p style="text-align: right;">Page 148</p> <p>1 A. I did not have that detail.</p> <p>2 <b>Q. So as you looked at the R&amp;D line item,</b></p> <p>3 <b>you didn't know to what issues Antioch was going</b></p> <p>4 <b>to be devoting its R&amp;D spend?</b></p> <p>5 A. That is correct.</p> <p>6 MR. SCHEIER: I'd like to take a</p> <p>7 short break.</p> <p>8 MR. GOTTO: Okay. I'll see if</p> <p>9 lunch is here.</p> <p>10 THE VIDEOGRAPHER: Off the record</p> <p>11 at 12:35 p.m.</p> <p>12 (A lunch recess was taken, and said</p> <p>13 deposition continued as follows:)</p> <p>14 THE VIDEOGRAPHER: This begins Disk</p> <p>15 Number 4. Back on the record at 1:12 p.m.</p> <p>16 BY MR. SCHEIER:</p> <p>17 <b>Q. Robert, we just were addressing prior</b></p> <p>18 <b>to the short break the portion of your opinion</b></p> <p>19 <b>related to industry trends that you viewed as</b></p> <p>20 <b>risks to the company that Duff did not take into</b></p> <p>21 <b>account.</b></p> <p>22 I want to move now to company</p> <p>23 specific trends that you identify and discuss in</p> <p>24 Paragraphs 100 to 111 of Exhibit 822.</p> <p>25 One company trend that you focus on</p>

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<p style="text-align: right;">Page 149</p> <p>1 is called productivity.</p> <p>2 A. Yes.</p> <p>3 Q. Prior to being asked to prepare this</p> <p>4 analysis in this particular case, had you ever</p> <p>5 been called upon to interpret the productivity</p> <p>6 metric in a party planning organization?</p> <p>7 A. Not that I can recall.</p> <p>8 Q. Let's look at Footnote 22, please, of</p> <p>9 your report. You note there specifically that you</p> <p>10 write, quote, "I understand that Antioch</p> <p>11 management considered the productivity metric to</p> <p>12 be a critical indicator of company health."</p> <p>13 Did I read that correctly?</p> <p>14 A. Yes.</p> <p>15 Q. From whom or from what did you gain an</p> <p>16 understanding?</p> <p>17 A. I don't recall specifically. I think</p> <p>18 that was just my reading of general management</p> <p>19 documents.</p> <p>20 Q. Can you give me an example of any</p> <p>21 management document that said that, that was</p> <p>22 created at a time prior to the transaction?</p> <p>23 A. I don't recall any document that used</p> <p>24 the term "company health." That was my term. It</p> <p>25 seemed to be a statistic that was obviously</p>	<p style="text-align: right;">Page 150</p> <p>1 calculated every month and seemed to be important.</p> <p>2 And that's all that I wanted to say. There's</p> <p>3 nothing magic about the term "company health."</p> <p>4 Q. So you don't know how Antioch</p> <p>5 management in 2003 used or considered</p> <p>6 productivity, the productivity metric I should</p> <p>7 say?</p> <p>8 A. Well, not specifically. As I say,</p> <p>9 they calculated it and commented on it in various</p> <p>10 monthly memos and in various annual meetings, they</p> <p>11 commented about both what the productivity was and</p> <p>12 what they intended it to be in the future and what</p> <p>13 they needed to do to get it from what it was to</p> <p>14 what they wanted it to be.</p> <p>15 Q. Couple of questions. Did you read</p> <p>16 Asha Moran's testimony about how management used</p> <p>17 the productivity metric in the period prior to the</p> <p>18 transaction?</p> <p>19 A. If I did, I don't recall that.</p> <p>20 Q. All right. Did you ever review or</p> <p>21 gain an understanding of whether, in fact, the</p> <p>22 company used the productivity metric as a</p> <p>23 stand-alone indicator of anything much less</p> <p>24 company health?</p> <p>25 A. I wouldn't say that I ever saw it</p>
<p style="text-align: right;">Page 151</p> <p>1 being used as a stand-alone indicator.</p> <p>2 Q. The next question I have is in looking</p> <p>3 at the productivity metric for purposes of your</p> <p>4 report, did you ever bother to go back and look at</p> <p>5 how management's projection of productivity</p> <p>6 historically stacked up against the actual</p> <p>7 productivity performance of the consultants?</p> <p>8 A. I don't believe I did that.</p> <p>9 Q. Okay. Did you ever look historically</p> <p>10 to determine whether the productivity metric</p> <p>11 standing alone had any correlation to the</p> <p>12 company's, or I should say Creative Memories',</p> <p>13 sales performance?</p> <p>14 A. I don't recall looking at that.</p> <p>15 Q. I understand, Robert, if you can look</p> <p>16 real quick, I don't have any substantive questions</p> <p>17 about it, but at Table 1 on Page 30 of your report</p> <p>18 that's Exhibit 822.</p> <p>19 I understood from your sources, the</p> <p>20 sources that you identify as the, the sources for</p> <p>21 the information contained in Table 1 -- sorry.</p> <p>22 That was very inarticulate. Let me start again.</p> <p>23 I note that the caption under Table</p> <p>24 1 identifies the sources from which you got the</p> <p>25 information that appears in your Table 1; is that</p>	<p style="text-align: right;">Page 152</p> <p>1 right?</p> <p>2 A. Yes.</p> <p>3 Q. The first source is WIS 00004. Do you</p> <p>4 see that, Robert?</p> <p>5 A. Yes.</p> <p>6 Q. Did you only have that page, to the</p> <p>7 best of your recollection, or did you have the</p> <p>8 benefit of the entire report of which Page 4 was</p> <p>9 only apart? Just based on your recollection.</p> <p>10 A. I just don't recall without looking.</p> <p>11 Q. What would you have to look at? Your</p> <p>12 workpapers?</p> <p>13 A. Yes.</p> <p>14 Q. You know, about that, did you provide</p> <p>15 your counsel with all of your workpapers to in</p> <p>16 turn produce to us in this case, to the best of</p> <p>17 your recollection?</p> <p>18 A. Well, my understanding is that we did</p> <p>19 provide to the plaintiffs' counsel all of the</p> <p>20 workpapers that we retained as part of our final</p> <p>21 workpaper file.</p> <p>22 Q. And when you talk to me about going</p> <p>23 back to look at your workpapers, that would be</p> <p>24 going back to look at information that you, in</p> <p>25 fact, turned over to the plaintiffs' lawyers to</p>

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<p style="text-align: right;">Page 153</p> <p>1 provide to us in discovery, as you understood it?</p> <p>2 A. If it was a document that I relied</p> <p>3 upon, yes. I mean we received many, many, six,</p> <p>4 eight, or more, ten, bankers boxes of documents I</p> <p>5 didn't rely upon. So there could be documents in</p> <p>6 there that we still have but are not part of our</p> <p>7 actual engagement workpaper file that I could look</p> <p>8 at.</p> <p>9 Q. I think I understand.</p> <p>10 So whatever documents you relied</p> <p>11 upon and retained, you provided to counsel to turn</p> <p>12 over to us in the process of discovery?</p> <p>13 A. Yes, sir.</p> <p>14 Q. Okay. Thank you.</p> <p>15 Did you, Robert, destroy any of</p> <p>16 your workpapers between the time that you, at any</p> <p>17 time before counsel approached you and asked you</p> <p>18 to provide them in response to my clients'</p> <p>19 document requests? E-mails aside for now. I'm</p> <p>20 talking about your substantive workpapers.</p> <p>21 A. I don't believe so.</p> <p>22 Q. And when you discuss your workpapers,</p> <p>23 are those documents that you store hard copy in a</p> <p>24 box or file cabinet somewhere in this office?</p> <p>25 A. Yes. They're actually on two medium,</p>	<p style="text-align: right;">Page 154</p> <p>1 but the one we ultimately save is a hard copy that</p> <p>2 we print out in manila file folders in bankers</p> <p>3 boxes and at the end of the engagement we'll send</p> <p>4 it to an off-site warehouse. But ultimately when</p> <p>5 the case is finished and when the report is</p> <p>6 finished --</p> <p>7 Q. That's okay. I appreciate it.</p> <p>8 So it's that universe of documents</p> <p>9 then that you don't recall destroying any and that</p> <p>10 you handed over to counsel to produce to us?</p> <p>11 A. Yes.</p> <p>12 Q. Other than the sales metrics in Table</p> <p>13 1, the productivity metrics in Table 1, I believe</p> <p>14 that you derived your company trends information</p> <p>15 from your interviews with Mr. Mizen, Mr. Wiser,</p> <p>16 and Ms. Anderson; is that correct?</p> <p>17 A. They gave me input, yes. Is that what</p> <p>18 you're asking?</p> <p>19 Q. I think that's what I was asking.</p> <p>20 I thought you had said that you</p> <p>21 considered those interviews in identifying company</p> <p>22 trends that GreatBanc or Duff &amp; Phelps didn't</p> <p>23 adequately consider in its analysis.</p> <p>24 A. Yes. I'd agree with that.</p> <p>25 Q. Okay. And that's indicated in</p>
<p style="text-align: right;">Page 155</p> <p>1 Paragraph 100, Subsection C; correct?</p> <p>2 A. Yes, that's right.</p> <p>3 Q. Was it Mr. Greenwald that put you in</p> <p>4 contact with Mr. Mizen?</p> <p>5 A. Yes, it was.</p> <p>6 Q. Was that several years ago already at</p> <p>7 this point, if memory serves?</p> <p>8 A. Yes, that's correct.</p> <p>9 Q. Have you spoken to Mr. Mizen at any</p> <p>10 time in the last year or so or in connection with</p> <p>11 preparing this report in the last several months?</p> <p>12 A. Oh, no.</p> <p>13 Q. So the last time that you recall</p> <p>14 speaking to Mr. Mizen back in the 2012 timeframe</p> <p>15 approximately?</p> <p>16 A. I was going to say 2012, yes.</p> <p>17 Q. And did you speak to him once or</p> <p>18 several times?</p> <p>19 A. For Mizen, Mizen may have been twice,</p> <p>20 I want to say twice.</p> <p>21 Q. And in crediting what Mr. Mizen was</p> <p>22 telling you, did you do anything to verify that he</p> <p>23 would have been part of the Antioch Company's</p> <p>24 strategic business planning at the board or the</p> <p>25 management level?</p>	<p style="text-align: right;">Page 156</p> <p>1 A. Well, I had his, I believe I have his</p> <p>2 resume. I don't think I asked specifically if he</p> <p>3 attended board meetings.</p> <p>4 Q. That wasn't my question. I was asking</p> <p>5 whether you made an inquiry to verify or to</p> <p>6 understand whether he was a part of the company's</p> <p>7 strategic business planning or had any input to</p> <p>8 the board of directors in regard to strategic and</p> <p>9 business planning?</p> <p>10 A. I don't recall asking that.</p> <p>11 Q. Did you talk to Mr. Mizen at all about</p> <p>12 his testimony that in his view the purchase price</p> <p>13 that the company paid to outside shareholders</p> <p>14 tendering shares at \$850 was, to his mind, fair, a</p> <p>15 fair price for the shares?</p> <p>16 A. No. I don't recall talking about the</p> <p>17 share price at all.</p> <p>18 Q. You did credit several of Mr. Mizen's</p> <p>19 remarks about the company's projects and prospects</p> <p>20 with regard to the emergence of digital</p> <p>21 photography?</p> <p>22 A. Yes.</p> <p>23 Q. Would it have been an important piece</p> <p>24 of information for you to know in undertaking your</p> <p>25 financial analysis in Exhibit 22 that Mr. Mizen</p>



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1 believed \$850 was a fair price for the shares that  
 2 he tendered along with my clients and other  
 3 nonESOP shareholders in the December 2003  
 4 transaction?  
 5 A. No, I don't believe so.  
 6 **Q. Why not?**  
 7 A. Well, I don't recall that Mizen had  
 8 any financial analysis or CPA or CFA or valuation  
 9 or fairness opinion experience.  
 10 So he may have personally believed  
 11 that the price was fair, he may have accepted the  
 12 price, but I had no reason to believe that  
 13 performing fairness opinions on a professional  
 14 basis was part of his experience.  
 15 **Q. And would it be your view the same if**  
 16 **Mr. -- would your view be the same as to**  
 17 **Mr. Mizen's ability to interpret sales projections**  
 18 **and revenue projections, for example if you**  
 19 **thought that they were reasonable or reliable, you**  
 20 **have no reason to credit that sort of analysis on**  
 21 **his part based on what you know about his**  
 22 **background?**  
 23 A. I think I'd agree with that, yes.  
 24 **Q. You also spoke to -- let me take one**  
 25 **more step back and ask another question, I'm**

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1 testimony?  
 2 A. I did read it, but, again, I didn't  
 3 rely on it in any specific way.  
 4 **Q. I noted that in your report, and I'll**  
 5 **try to get it in a moment -- if you could please**  
 6 **focus, Robert, on Paragraph 110. You there?**  
 7 A. Yes.  
 8 **Q. Great. Thanks. You'll note, well,**  
 9 **I'll note and ask you to focus on, please, the**  
 10 **last sentence where you I presume are relating**  
 11 **Ms. Anderson's remark to you that sales**  
 12 **consultants started to leave Antioch during 2003.**  
 13 **Do you see that?**  
 14 A. Yes.  
 15 **Q. Let's put the reasons aside for a**  
 16 **moment.**  
 17 **What did you understand she was**  
 18 **telling you when she told you that sales**  
 19 **consultants started to leave Antioch during 2003?**  
 20 A. Yes, and certainly that sentence, now  
 21 that I read it, could be more descriptive. It's  
 22 not to say that sales consultants had never left  
 23 Antioch before but they were leaving at an  
 24 increasing pace compared to previously and they  
 25 were leaving for concerns that she thought she

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1 sorry, before we leave Mizen.  
 2 In analyzing the reliability or  
 3 credibility of what Mr. Mizen was telling you, did  
 4 you take into account the fact that he engaged  
 5 Mr. Greenwald and Mr. Dyer to be his counsel?  
 6 A. I don't believe I knew that.  
 7 **Q. You also spoke to Rhonda Anderson;**  
 8 **correct?**  
 9 A. Yes.  
 10 **Q. When you spoke to Rhonda Anderson,**  
 11 **were you aware that she had engaged plaintiffs'**  
 12 **counsel to represent her in this case?**  
 13 A. No.  
 14 **Q. Do you recall speaking to Ms. Anderson**  
 15 **also back in 2012 around the same time you were**  
 16 **speaking to Mr. Mizen?**  
 17 A. Yes.  
 18 **Q. Since that time have you spoken to**  
 19 **Ms. Anderson?**  
 20 A. No.  
 21 **Q. Have you read Ms. Anderson's**  
 22 **deposition testimony?**  
 23 A. I did receive it, I skimmed through  
 24 it, but I did not read it in detail.  
 25 **Q. Did you read Mr. Mizen's deposition**

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1 could not address as part of management.  
 2 **Q. So I'm going to restate it, and please**  
 3 **tell me if I'm wrong because I don't mean to**  
 4 **misstate what you had said.**  
 5 You understood Ms. Anderson to be  
 6 telling you that consultants during 2003 were  
 7 leaving the company or not serving as consultants  
 8 any longer in numbers greater than the company's  
 9 historical experience prior to 2003?  
 10 A. Yes, that the turnover rate or churn  
 11 rate had increased.  
 12 **Q. Okay. Do you recall whether there was**  
 13 **any specific point in 2003 that that began to**  
 14 **occur, according to Ms. Anderson?**  
 15 A. I don't recall that she mentioned a  
 16 specific time.  
 17 **Q. And, Robert, did you do anything by**  
 18 **way of reviewing the evidence in the case that you**  
 19 **had possession of and access to to verify whether**  
 20 **what Ms. Anderson was telling you was accurate?**  
 21 A. I don't believe I did.  
 22 **Q. Lastly, I understand with regard to**  
 23 **interviews, you spoke to Richard Wiser and I also**  
 24 **believe -- and this will be a compound question --**  
 25 **that that happened in 2012.**

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1 A. Yes.

2 **Q. Since you spoke to Mr. Wiser in 2012,**

3 **have you spoken to him since, to the best of your**

4 **recollection?**

5 A. No. I have not.

6 **Q. Did you review Mr. Wiser's deposition**

7 **testimony in this case that was taken after that**

8 **time?**

9 A. Yes, I did. Again, I didn't rely on

10 it, but I did read through it quickly.

11 **Q. Did you, Robert, have access to**

12 **e-mails that Mr. Wiser authored during his time**

13 **with the company in 2005, 2006, about ARIMA**

14 **statistical modeling and its reliability?**

15 A. I don't recall seeing that.

16 **Q. Robert, I'm going to hand you what's**

17 **been marked in a prior deposition Exhibit 653, and**

18 **if you'd just take a look at that. (Document**

19 **tendered to the witness.)**

20 I only have a question in regard to

21 the third page of the exhibit which is labeled

22 Page 2 on the bottom, but feel free to peruse it

23 so that you're comfortable with the context.

24 Robert, Exhibit 653, if you see on

25 the first page, is an e-mail from Mr. Wiser to

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1 A. Yes.

2 **Q. Now, if you'll look at the paragraph**

3 **immediately below that, he writes "the ARIMA model**

4 **that projects trends, seasonality, and cycles**

5 **currently yields a 2006 forecast of \$230 million,**

6 **a 15 percent decline." He then writes "Since we**

7 **have just finished May 2005, the ARIMA 2006 model**

8 **is too far out in the future to be reliable."**

9 **Did you have any discussions with**

10 **Mr. Wiser about his view that -- well, let**

11 **me strike that.**

12 **Is that the first time you're**

13 **seeing a statement like that by Mr. Wiser?**

14 A. Yes, it is.

15 **Q. Okay. You can put Exhibit 653 aside.**

16 **And I'm going to hand you now,**

17 **Robert, what's --**

18 MR. GREENWALD: Hey, Mike --

19 MR. SCHEIER: Yes, Gary.

20 MR. GREENWALD: Can you just tell

21 me what exhibit number that was?

22 MR. SCHEIER: The one we just went

23 over, Gary?

24 MR. GREENWALD: Yes.

25 MR. SCHEIER: It was 653.

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1 Asha Moran and Jeff Grong and Barry Hoskins dated

2 June 13, 2005.

3 Do you see that?

4 A. Yes, I do.

5 **Q. And he notes there that he's attaching**

6 **a forecast and analysis of our sales and sales**

7 **forecast.**

8 **Do you see that's the first**

9 **sentence of the e-mail to Asha?**

10 A. Yes.

11 **Q. And then if you look at the second**

12 **page of the exhibit, please, there's a heading**

13 **there "U.S. Gross Wholesale Forecast." And do you**

14 **see just below that the first sentence of the**

15 **following paragraph reads "A time series ARIMA**

16 **model continues to project declining sales in**

17 **2005"?**

18 A. Yes.

19 **Q. If you then look over at the next**

20 **page, there's a table where in June 2005 Mr. Wiser**

21 **is projecting out sales for the 12 months 2006?**

22 A. Yes.

23 **Q. So about one to one and a half years**

24 **out he's projecting sales.**

25 **Do you see that?**

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1 MR. GREENWALD: Okay. Thank you.

2 MR. SCHEIER: You're welcome.

3 BY MR. SCHEIER:

4 **Q. I'm now handing Robert an exhibit**

5 **marked in a prior deposition as Exhibit 657. 657**

6 **is an e-mail from June 2005 from Mr. Wiser**

7 **Ms. Moran, Mr. Hoskins, and Mr. Grong. It's dated**

8 **June 30, 2005. (Document tendered to the**

9 **witness.)**

10 In the first paragraph he writes

11 "As I look at U.S. sales trends, including initial

12 May results and think about the planning cycle, I

13 find it difficult to recommend a growth scenario

14 until we see a turning point. U.S. sales through

15 May project to about \$273 million, wholesale in

16 2005 as compared to \$295 million last year." Then

17 he writes, quote, "While it is too far in the

18 future to reasonably trust the projection

19 methodology, 2006 projects to be below

20 \$250 million."

21 Did I read that paragraph

22 correctly?

23 A. Yes.

24 **Q. Other than the last e-mail we saw, is**

25 **this also the first time that you're seeing**

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<p style="text-align: right;">Page 165</p> <p>1 Mr. Wiser remark that the ARIMA projection  2 methodology was not reliable to project out from  3 2006 sales in June 2005?  4 A. Yes. I have not seen this memo  5 before.  6 (Deposition Exhibit 825 was marked  7 for identification.)  8 BY MR. SCHEIER:  9 Q. Next, Robert, I'm handing you Exhibit  10 825. (Document tendered to the witness.)  11 Exhibit 825, Robert, is an e-mail  12 now a month after the last one and two months  13 after the first one we looked at just now dated  14 July 5, 2005, from Mr. Wiser to Ms. Moran,  15 subject: June sales.  16 If you look at the third  17 paragraph -- and, again, I don't mean to be  18 forcing you only to focus on what I want you to  19 read. If you feel a need to read other paragraphs  20 or other segments, please feel free to do so and  21 let me know if you need the time. But the third  22 paragraph begins "While I feel these forecasts are  23 too low, they are picking up the downward trend  24 very similarly. I can argue that the ARIMA model  25 is reliable only for about six months through</p>	<p style="text-align: right;">Page 166</p> <p>1 2005. The sales response model has a trend  2 variable which I do not like conceptually."  3 Again, you hadn't seen prior to  4 this Mr. Wiser's view that the ARIMA model is  5 reliable for only about six months out into the  6 future?  7 A. I have not seen this memo before, no.  8 Q. Nor have you heard that being  9 Mr. Wiser's view?  10 A. That is correct.  11 (Deposition Exhibit 826 was marked  12 for identification.)  13 BY MR. SCHEIER:  14 Q. Robert, Exhibit 826 is another e-mail  15 from Richard Wiser, this time to somebody named  16 Bobby Cariber, dated November 1, 2005. I'll  17 represent to you Bobby Cariber was an Antioch  18 employee on that date. (Document tendered to the  19 witness.)  20 In the second paragraph, Mr. Wiser  21 is writing to Ms. Cariber "2006 becomes  22 188 million using the same model. It is not that  23 reliable out that far but does give you our  24 current direction."  25 Again, I'll represent to you that</p>
<p style="text-align: right;">Page 167</p> <p>1 the model Mr. Wiser is referring to here is ARIMA.  2 I just want to confirm that you hadn't seen this  3 e-mail before either or Mr. Wiser's articulation  4 of the reliability of ARIMA going out in the  5 future expressed as he has in this e-mail before?  6 A. No. I have not seen this e-mail  7 before.  8 (Deposition Exhibit 827 was marked  9 for identification.)  10 BY MR. SCHEIER:  11 Q. Thank you. Robert, here is an e-mail  12 from Richard Wiser. I've marked it as Exhibit  13 827. It is from Richard Wiser to Nancy -- well,  14 the top e-mail is from Richard Wiser to Nancy  15 Blair dated August 3, 2005. (Document tendered to  16 the witness.)  17 Had you read, to the best of your  18 recollection, even at kind of a cursory level  19 Nancy Blair's deposition in this case?  20 A. Yes, I did. Again, I didn't study it  21 but I did read it, yes.  22 Q. Richard is forwarding to Nancy an  23 e-mail he wrote earlier that day, even though you  24 couldn't tell from the timestamp because I think  25 there's a time zone issue, an e-mail he wrote</p>	<p style="text-align: right;">Page 168</p> <p>1 earlier in that date to Asha Moran, Barry Hoskins,  2 and Jeff Grong. And if you look on the second  3 page of the memo, on the third paragraph below the  4 ARIMA projection above, Richard writes -- you'll  5 see in that paragraph at the start he's using an  6 ARIMA model.  7 Do you see that in the first  8 sentence of the third paragraph under the graph?  9 A. Yes, I do.  10 Q. He notes in the very last sentence of  11 that paragraph after a narrative explanation of  12 what the graph is showing, "Just as a note, it is  13 too far in the future to be reliable, but 2006  14 projects to be below \$200 million."  15 That's similar to the message  16 Mr. Wiser has been giving Ms. Moran and others in  17 the last few e-mails we've seen about the  18 unreliability of ARIMA going out much more than  19 six months. Would you agree?  20 A. That seems to be his opinion, yes.  21 Q. The only thing that strikes me about  22 this particular e-mail unlike the others, Robert,  23 is that you produced this one.  24 I'm just wondering if this  25 refreshes your recollection that you might have</p>

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1 seen Mr. Wiser's view before. I'm not implying  
 2 anything other than it's easy to forget with all  
 3 the documents you've seen. But after noticing the  
 4 Bates stamp here that's coming from you, if it  
 5 refreshes your recollection that you might have  
 6 been aware of Mr. Wiser's view previously?  
 7 A. Well, this was certainly in my file.  
 8 I don't recall reading that paragraph, and I don't  
 9 recall this being his view.  
 10 I don't recall ever discussing his  
 11 view about ARIMA. I mean that just never ever  
 12 came up at all. Because at the time I spoke to  
 13 Wiser, that was I believe a couple of years before  
 14 FTI entered into the picture and there was any  
 15 discussion of a sales forecast based upon a  
 16 Box-Jenkins analysis.  
 17 **Q. And just to confirm. Even though you**  
 18 **produced this, understandably, you've either**  
 19 **forgotten looking at it or just don't recall it**  
 20 **being something you focused on when you received**  
 21 **this document from the plaintiffs' lawyers?**  
 22 A. Well, that's right. If I received  
 23 this, I probably received this two or three years  
 24 ago, again, long before the issue of sales  
 25 forecasting entered into my part of the analysis.

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1 **Q. So your view is diametrically opposed**  
 2 **to Mr. Wiser's who thinks it is good for that**  
 3 **purpose?**  
 4 A. Exactly. My understanding has always  
 5 been --  
 6 **Q. And what's your experience with the**  
 7 **Box-Jenkins projections? Because I thought**  
 8 **earlier I had asked if you had seen that used in**  
 9 **transactional context or in business context and**  
 10 **you told me you don't know.**  
 11 A. Well, I don't know when we receive it  
 12 and when we don't, but I'm familiar with  
 13 Box-Jenkins just as a general forecasting  
 14 technique.  
 15 **Q. When have you ever seen a client of**  
 16 **yours use a Box-Jenkins forecasting technique?**  
 17 A. I can't tell you when. I mean,  
 18 again --  
 19 **Q. Have you ever seen a client of yours**  
 20 **use a Box-Jenkins forecasting technique for a**  
 21 **period five to 10 years out of the projection**  
 22 **date?**  
 23 A. I just don't know if they've used it  
 24 or not. My --  
 25 **Q. Okay. Well, you just said to me that**

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1 **Q. If you had known Mr. Wiser's view**  
 2 **prior to your reliance on Mr. Buchanan's**  
 3 **projections, would it raise a question in your**  
 4 **mind of just the reliability of a 10-year**  
 5 **projection of sales or revenues using ARIMA?**  
 6 A. Well, it may have encouraged me to go  
 7 back and want to talk to Wiser again, which I did.  
 8 My recollection is I spoke to Anderson once and  
 9 Wiser once, again, three years ago now, maybe  
 10 more.  
 11 So if I had focused on this being  
 12 his opinion, I think I would have asked him why he  
 13 had this opinion. As I mentioned earlier, we had  
 14 outperformed sales forecasts here.  
 15 **Q. Sure, sure.**  
 16 A. But when I seen the Box-Jenkins method  
 17 used, it's pretty regularly used for long-term  
 18 forecasting purposes.  
 19 My understanding is frankly it's  
 20 more reliable for long-term purposes than it is  
 21 for short-term purposes. I don't know that I'd  
 22 ever want to rely upon Box-Jenkins or any time  
 23 series regression model to project out sales for  
 24 say the third month from now for any one  
 25 particular month.

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1 **you've always seen --**  
 2 MR. GREENWALD: Mike, let the  
 3 witness answer the question, for crying out  
 4 loud. You're blocking him every time he  
 5 starts to say something.  
 6 MR. SCHEIER: Gary Greenwald or  
 7 Gary Gotto can defend this deposition. I'm  
 8 not going to fight with the Garys.  
 9 MR. GREENWALD: Then Mr. Gotto  
 10 should be saying it.  
 11 MR. SCHEIER: You know, Gary, I  
 12 wish you all the best, as you know --  
 13 MR. GREENWALD: And I'll keep my  
 14 mouth shut.  
 15 MR. SCHEIER: My understanding is  
 16 you're not even supposed to be in the case,  
 17 okay. I don't want to get into unnecessary  
 18 discussions here. But we've made many, many  
 19 accommodations to the plaintiffs' team based  
 20 on the current situation.  
 21 I'd appreciate if you're going  
 22 to make an appearance at this deposition to  
 23 defend this witness, that you do so and you  
 24 let me know you're substituting in for  
 25 Mr. Gotto. Otherwise, I'd ask you to please



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<p style="text-align: right;">Page 173</p> <p>1 reserve your comments and keep them to 2 yourself.</p> <p>3 MR. GREENWALD: Well, I've told you 4 that the witness has a right to answer a 5 question, and you know that, and you don't 6 have a right to cut him off.</p> <p>7 So if Mr. Gotto's not going to 8 make the objection, than I am. But I'm 9 going to keep my mouth shut from here on in.</p> <p>10 MR. SCHEIER: Thank you, Gary.</p> <p>11 But I will tell you it's 12 actually a pleasure hearing your voice and 13 hearing that kind of the fight that you 14 have, and I appreciate that, and so be well.</p> <p>15 MR. GREENWALD: Thank you, Mike.</p> <p>16 MR. SCHEIER: You can tell I have 17 great respect for Gary and have worked with 18 him for many years, and it is truly good to 19 hear his voice, but go ahead.</p> <p>20 MR. GREENWALD: We do like each 21 other, believe it or not.</p> <p>22 THE WITNESS: Well, I can't tell 23 you what clients use ARIMA and what clients 24 don't. I didn't, frankly didn't know until 25 just now that Antioch used ARIMA in its own</p>	<p style="text-align: right;">Page 174</p> <p>1 internal analysis.</p> <p>2 But I am familiar with it from 3 the literature about business forecasting. 4 And I don't perform Box-Jenkins analyses in 5 our practice. We would subcontract that out 6 to statisticians, someone else.</p> <p>7 BY MR. SCHEIER:</p> <p>8 <b>Q. Have you subcontracted out to a 9 statistician ever in any engagement you've been 10 working on personally the project of forecasting 11 sales or revenues using a Box-Jenkins methodology?</b></p> <p>12 A. Not specifically.</p> <p>13 <b>Q. Well, I'm talking about specifically.</b></p> <p>14 MR. GOTTO: Let him finish his 15 answer.</p> <p>16 THE WITNESS: Not specifically we 17 haven't. But what we've done in other 18 cases, as we did in this case, we didn't 19 request ARIMA, we didn't request 20 Box-Jenkins, we didn't request FTI. We went 21 to counsel and said you want us, you want us 22 to perform a valuation separately from Duff 23 &amp; Phelps, separately from Deloitte &amp; Touche. 24 I can't do that without a forecast of, a 25 projection of Antioch financial statements</p>
<p style="text-align: right;">Page 175</p> <p>1 that's separate from Duff &amp; Phelps and 2 separate from Deloitte &amp; Touche. We can't 3 do that. You need, Counsel, you need to 4 give us a set of projections. And counsel 5 then located FTI who decided to use 6 Box-Jenkins.</p> <p>7 So I didn't request a 8 Box-Jenkins analysis. But I've made that 9 request before in other cases.</p> <p>10 BY MR. SCHEIER:</p> <p>11 <b>Q. What request? To counsel to go out 12 and procure projections?</b></p> <p>13 A. Exactly.</p> <p>14 <b>Q. Do you recall any case, and now you 15 must be talking about litigation if you're 16 referring to counsel, where making that request of 17 counsel the work product you got back was sales or 18 revenue projections using an ARIMA or Box-Jenkins 19 approach?</b></p> <p>20 A. Not that I'm aware of because, again, 21 in the other cases, I can't think of an exception, 22 what we get back is a set of financial statements 23 that go out for five or ten years.</p> <p>24 <b>Q. Well, in this case did you know that 25 you were working with financial projections that</b></p>	<p style="text-align: right;">Page 176</p> <p>1 <b>were developed using an ARIMA or Box-Jenkins 2 methodology?</b></p> <p>3 A. Well, we didn't receive financial 4 projections. We only received revenue 5 projections.</p> <p>6 <b>Q. Were you aware that those revenue 7 projections were created using an ARIMA or 8 Box-Jenkins methodology?</b></p> <p>9 A. Yes.</p> <p>10 <b>Q. Okay. Now, earlier on what prompted 11 this part of the discussion was your remark that 12 you've always seen Box-Jenkins or ARIMA used to 13 project out on a 10-year period.</b></p> <p>14 A. Yes.</p> <p>15 <b>Q. The question I didn't get answered was 16 can you name for me each and every instance where 17 you have either been advisor on a transaction or 18 advisor to a company or expert witness in a 19 litigation where the ARIMA or Box-Jenkins approach 20 was used to project out sales or revenues over a 21 10-year period?</b></p> <p>22 A. I can't give you -- I don't know that 23 that's ever happened before.</p> <p>24 <b>Q. Okay. Thank you.</b></p> <p>25 A. I wasn't talking about previous cases.</p>

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<p style="text-align: right;">Page 177</p> <p>1 I was talking about the literature with regard to 2 business forecasting.</p> <p>3 <b>Q. What literature are you referring to?</b></p> <p>4 A. I can't tell you. Books.</p> <p>5 <b>Q. Even a one?</b></p> <p>6 A. Not a one.</p> <p>7 <b>Q. Okay. Thank you.</b></p> <p>8 <b>Now, as I understand it, we've</b> 9 <b>covered the industry trends that you believe Duff</b> 10 <b>didn't adequately take into account. We've</b> 11 <b>covered the company trends that you don't believe</b> 12 <b>Duff took into account. And the last, I believe</b> 13 <b>the last pieces of information that you in your</b> 14 <b>report state that Duff didn't adequately take into</b> 15 <b>account were the two Deloitte projections. Is</b> 16 <b>that a fair summary?</b></p> <p>17 A. Yes. I can agree with that.</p> <p>18 <b>Q. Okay. Now, as I understand it,</b> 19 <b>Robert, Mr. Greenwald had provided you with</b> 20 <b>Deloitte's October 2, 2003 and December 2, 2003</b> 21 <b>models. Is that how you got ahold of them?</b></p> <p>22 A. Yes.</p> <p>23 <b>Q. Do you recall when he gave them to</b> 24 <b>you?</b></p> <p>25 A. No, I don't, but it was fairly</p>	<p style="text-align: right;">Page 178</p> <p>1 recently. In other words, it was in the 2014, 2 2015 timeframe, not in our first work, which was 3 2009 through 2012. And then there was about a 4 two-year hiatus when we did nothing.</p> <p>5 <b>Q. After that two-year hiatus when you</b> 6 <b>received the Deloitte projections from</b> 7 <b>Mr. Greenwald and reviewed them, did they change</b> 8 <b>any of the damages calculations numerically that</b> 9 <b>you had previously prepared in the 2012 timeframe?</b></p> <p>10 A. Not conceptually. But now there were 11 two different scenarios that I didn't have before. 12 Before I had the, just the Duff &amp; Phelps scenario, 13 period. That was my only scenario.</p> <p>14 <b>Q. Oh, you didn't have FTI at that time</b> 15 <b>either?</b></p> <p>16 A. I didn't have FTI until 2015.</p> <p>17 <b>Q. I understand. Okay. Thank you.</b> 18 <b>If I'm remembering right, Robert,</b> 19 <b>and I might have a document to show you if you</b> 20 <b>don't remember, Gary Greenwald had sent you more</b> 21 <b>than just the two Deloitte models that are labeled</b> 22 <b>"Big Downside" from October 2, 2003 and "Downside"</b> 23 <b>from December 2, 2003; is that right?</b></p> <p>24 A. Yes. There were a series of 25 projections.</p>
<p style="text-align: right;">Page 179</p> <p>1 <b>Q. Yes. In fact, Deloitte had run</b> 2 <b>approximately 25 different series of projections</b> 3 <b>during 2003. Is that your recollection based on</b> 4 <b>materials you saw working with Mr. Greenwald?</b></p> <p>5 A. That sounds about right.</p> <p>6 <b>Q. Other than the two models that you've</b> 7 <b>cherry-picked to use in your report, the big</b> 8 <b>downside and the downside, did you review any of</b> 9 <b>Deloitte's other models?</b></p> <p>10 MR. GOTTO: Object to form, 11 characterization.</p> <p>12 THE WITNESS: Yes, I did.</p> <p>13 BY MR. SCHEIER:</p> <p>14 <b>Q. And is there any reason you didn't</b> 15 <b>rely on any of those but instead chose the two</b> 16 <b>labeled "Big Downside" and "Downside"?</b></p> <p>17 A. No. I'm really prepared to work with 18 any of their models, any of their projections.</p> <p>19 <b>Q. Did you work with the big downside and</b> 20 <b>the downside at Mr. Greenwald's direction?</b></p> <p>21 A. No.</p> <p>22 <b>Q. So why did you choose those two and</b> 23 <b>not any of the others that he provided you with?</b></p> <p>24 A. Well, I could have selected any of 25 them. In fact, I did analyze in some detail the</p>	<p style="text-align: right;">Page 180</p> <p>1 upside models. There were two upside models. 2 I believed at that point you, not 3 knowing you yet, but opposing counsel that I would 4 meet, would then cheer for the use of the upside 5 models. But the argument then, the battleground 6 would be the discount rate. Why I'm indifferent 7 about the models to use is I would select a 8 discount rate commensurate with the achievability 9 of the projections.</p> <p>10 So I looked at the upside models 11 and thought well, I can use these but I'm going to 12 be using a 25 or 30 percent discount rate and I'm 13 going to have to add a 15 percent company specific 14 risk and then frankly I'll have a lot of cross 15 examination about that.</p> <p>16 <b>Q. I see. And that's of course something</b> 17 <b>you want to avoid.</b></p> <p>18 A. Well, and the reason for that is, in 19 full disclosure, as we've learned this morning, 20 that there is no specific formula or equation or 21 model that quantifies the company specific risk.</p> <p>22 So I felt more comfortable using 23 downward bias -- and "bias" doesn't mean 24 deliberately bias, it just means downward 25 sloping -- financial projections and a discount</p>

<p style="text-align: right;">Page 181</p> <p>1 rate that's easy to explain and easy to justify  2 and frankly consistent with Duff &amp; Phelps as  3 opposed to using upward bias projections and then  4 have to justify a discount rate consistent with  5 those projections.  6 <b>Q. Fair enough. Actually I am not</b>  7 <b>sitting here as a cheerleader for any upside</b>  8 <b>projections, nor am I a cheerleader for downside</b>  9 <b>projections.</b>  10 <b>But you've mentioned four out of 25</b>  11 <b>models. Many of those models were management's</b>  12 <b>expected performance, what has been known you've</b>  13 <b>probably seen evidence in the case as management's</b>  14 <b>base case projections.</b>  15 <b>So I just wanted -- I don't have a</b>  16 <b>question. I just wanted you to know that I'm not</b>  17 <b>a cheerleader for the two upside models. That's</b>  18 <b>certainly not what I was getting at. I just</b>  19 <b>wanted to be sure that you had available to you</b>  20 <b>management's base case projections modeled by</b>  21 <b>Deloitte and then you mentioned you saw two upside</b>  22 <b>and you've chosen to use two downside.</b>  23 A. Right. And I did look. I mean I know  24 that's not your question, but I did look at the  25 base case models which were not -- and, again, I</p>	<p style="text-align: right;">Page 182</p> <p>1 don't have it front of me -- but my recollection  2 is they're not fundamentally inconsistent with the  3 Duff &amp; Phelps projections. I mean obviously there  4 are some differences, but they're in the same  5 ballpark. And I believed well, if I used those  6 models at an 18 percent discount rate, I'm going  7 to get to about my adjusted Duff &amp; Phelps  8 conclusion, I wanted to pick something different  9 so I could actually say here's a range of  10 different ways of looking at this problem. In  11 some of these ways I leave the projections alone,  12 which I would do with the base case projections  13 and adjust the discount rate. And some of these  14 analyses I'm going to leave the discount rate  15 alone and use the more conservative projections.  16 <b>Q. Now, you were aware as you were doing</b>  17 <b>your DCFs, discount cash flow analysis to the</b>  18 <b>extent we have to play this video in court, I</b>  19 <b>think commonly discount cash flow is known as a</b>  20 <b>DCF; is that right?</b>  21 A. Yes.  22 <b>Q. So when you chose to run DCFs using</b>  23 <b>the two Deloitte models labeled "Big Downside" and</b>  24 <b>"Downside," were you aware of the reasons that</b>  25 <b>management prepared downside projections for</b></p>
<p style="text-align: right;">Page 183</p> <p>1 <b>Deloitte to run through models?</b>  2 A. My understanding was that the reasons  3 were consistent with the reasons -- when we're  4 acting as Duff &amp; Phelps, we often ask for downside  5 projections. We want to see what could  6 potentially go wrong. If something goes wrong  7 with our product, with the competition, with the  8 industry, with the company, what's the downside  9 risk.  10 And that's what we -- and when we  11 get that, we typically also get most likely case  12 and an upward bias case. And we analyze all three  13 of those at different discount rates, and you  14 should get to about the same answer more or less.  15 <b>Q. And did you understand that, in fact,</b>  16 <b>Antioch's management had prepared upside case,</b>  17 <b>base case, and two downside cases at least?</b>  18 A. Yes. And I have all of those.  19 <b>Q. And you don't dispute that the reason</b>  20 <b>management prepared those was not as a replacement</b>  21 <b>base case but instead as I think what you called a</b>  22 <b>scenario analysis to test cash flows should the</b>  23 <b>company's performance fall in one case below and</b>  24 <b>the other case far below what management expected</b>  25 <b>performance to be.</b></p>	<p style="text-align: right;">Page 184</p> <p>1 A. That is correct.  2 <b>Q. Okay. So if I understood part of what</b>  3 <b>you said properly, it's basically that your</b>  4 <b>valuation is basically, I guess is derived from</b>  5 <b>your ability to always manipulate a discount rate.</b>  6 <b>So you could have used the upside</b>  7 <b>but would have applied a larger discount rate. So</b>  8 <b>instead you relied upon the downside to run your</b>  9 <b>DCF with a lower discount rate to avoid any</b>  10 <b>argument with me that might arise as to why you</b>  11 <b>chose such a large discount rate for the upside?</b>  12 A. Well, I'd change two things. One is  13 it's not that analysts manipulate the discount  14 rate. There is a discount rate -- a lot of  15 analysts, and frankly some judges, make the  16 mistake of thinking there's one discount rate for  17 a company and that can be calculated independently  18 of the projections.  19 There's really -- the discount rate  20 relates to the projections, not to the company.  21 So if there are aggressive projections that are  22 risky, you have a risky discount rate. If there  23 are base case projections, you have a base case  24 discount rate. If there are downward bias  25 projections, you'd have a lower discount rate.</p>

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<p style="text-align: right;">Page 185</p> <p>1 I believe it was easier to explain  2 and justify using the downward bias projections  3 and not adjusting the discount rate than having to  4 explain an adjustment to the discount rate.  5 I'm not opposed to using base case  6 projections. For example, we know that BVI did  7 that the year before in their ESOP valuation and  8 we know that Prairie did that the year after. We  9 know that the year before BVI add the 2 percent  10 company risk factor. Had they had a much higher  11 discount rate than Duff &amp; Phelps did.  12 The year after, which is only two  13 weeks after, it's only two weeks after, Prairie  14 adds a 6 point company specific risk premium  15 higher than my company specific risk premium and  16 analyzes essentially the same projections that  17 Duff &amp; Phelps uses, and I'm perfectly willing to  18 do that. I'm perfectly willing to base my  19 analysis on base case scenarios as long as the  20 analyst, whether it's myself or Duff &amp; Phelps or  21 Prairie, uses a discount rate that recognizes the  22 risk in the base case scenario.  23 <b>Q. Okay. And you just in this case chose</b>  24 <b>not to do that. Instead you glommed onto the two</b>  25 <b>big downsides and used a lower discount rate.</b></p>	<p style="text-align: right;">Page 186</p> <p>1 A. Well, I wouldn't say that because one  2 of my scenarios, don't forget, is the base case.  3 Duff &amp; Phelps is the base case scenario.  4 <b>Q. And to achieve the valuation that you</b>  5 <b>did, you needed to apply to the WAC the 5 percent</b>  6 <b>company specific risk premium; right?</b>  7 MR. GOTTO: Object to form.  8 THE WITNESS: Well, again, it's not  9 to the WAC. It's part of the WAC.  10 BY MR. SCHEIER:  11 <b>Q. You incorporate it into the WAC in</b>  12 <b>that model to Duff's projections, if I'm</b>  13 <b>remembering right, the company specific risk</b>  14 <b>premium?</b>  15 A. Of 5 percent, exactly as Prairie does  16 two weeks later when they add a 6 percent company  17 specific risk premium and applies that risk  18 premium and they use a discount rate of I believe  19 18 or 19 percent to, they apply that discount rate  20 to effectively the same projections that Duff &amp;  21 Phelps did.  22 And, of course, we know that the  23 company certainly accepted the Prairie valuation  24 and used and implemented repurchase transactions  25 for a year based on the Prairie valuation. So...</p>
<p style="text-align: right;">Page 187</p> <p>1 <b>Q. And that Prairie valuation using a</b>  2 <b>company specific risk -- well, is it fair to say</b>  3 <b>that the higher the company specific risk premium</b>  4 <b>the lower the valuation?</b>  5 A. If the projection stays the same, yes.  6 <b>Q. If the projection stays the same,</b>  7 <b>right. Got it. All right. I think I understood</b>  8 <b>what you're telling me.</b>  9 I just want to be clear that you  10 and I don't have a problem, as you know, at trial.  11 You don't dispute that the board of directors  12 asked management to prepare downside scenarios in  13 conjunction with the two meetings where the board  14 was going to consider the transaction so that the  15 board could understand in a future where  16 performance is less than expected that the company  17 could still withstand its obligations based on  18 cash flows, lower cash flows?  19 A. Oh, I would agree with that  20 characterization. That's a downward bias  21 projection. And I applied what I believed to be a  22 downward bias discount rate to that. And I think  23 that gets you to the right conclusion.  24 What I would say is, and this is  25 maybe the one thing that was bothering me, if</p>	<p style="text-align: right;">Page 188</p> <p>1 that's the right word, about Duff &amp; Phelps, we  2 have, as you know, been involved over the last,  3 well, since 1981, I've been involved with a lot of  4 ESOP transactions, not that many updates anymore,  5 but a lot of ESOP transactions. And if there are  6 three projections or 25 projections that  7 management gives to me, one that I really want to  8 focus on, I'm not going to say I use it  9 exclusively, but if I'm working for the trustee  10 who's worried about the ESOP not overpaying, I  11 want to analyze the heck out of that downside  12 scenario.  13 <b>Q. And if you didn't get a down -- well,</b>  14 <b>have you ever worked for a trustee who's operating</b>  15 <b>independently of the board and of any sort of</b>  16 <b>other fiduciary within the company? In other</b>  17 <b>words, a nondirected trustee it's called.</b>  18 A. Oh, yeah, sure.  19 <b>Q. And in those cases when you're</b>  20 <b>working, when you're the financial advisor --</b>  21 <b>which I presume you have been to a nondirector</b>  22 <b>trustee. Yes? Have you?</b>  23 A. Yes.  24 <b>Q. Do you here at Willamette when you're</b>  25 <b>running those engagements prepare your own set of</b></p>



<p style="text-align: right;">Page 189</p> <p>1 <b>downside scenarios or analysis scenarios based on</b>  2 <b>company's base case projections that they give</b>  3 <b>you?</b>  4 A. I don't recall that I've ever done  5 that. I mean I would say I consistently, and I  6 think my colleagues consistently, go back to  7 management.  8 Now, when you say do we project.  9 We may actually put it into Excel. We certainly  10 put it into our report, but we're going to go back  11 to management and say okay, you gave us the base  12 case, now what inputs would you give us in order  13 to come up with a downside scenario and an upside  14 scenario.  15 <b>Q. And would you say it's also customary</b>  16 <b>at times for a financial advisor to an independent</b>  17 <b>trustee who's supposedly working independent of</b>  18 <b>the company to do its own independent analysis of</b>  19 <b>what a downside can look like based on its own</b>  20 <b>understandings of the risks and mitigating factors</b>  21 <b>to those risks that it perceives based on its due</b>  22 <b>diligence?</b>  23 MR. GOTTO: Object to form.  24 THE WITNESS: I won't say I've  25 never seen that. I don't think we've ever</p>	<p style="text-align: right;">Page 190</p> <p>1 done that. I would be reluctant to do that,  2 totally independently of the company because  3 if something goes wrong, if it turns into an  4 Antioch and people are suing each other  5 right and left, what you don't want to have  6 as the financial advisor are the types of  7 question you are very legitimately asking  8 me, for how many years have you managed a  9 scrapbooking company, I've never managed a  10 scrapbooking company, how many scrapbooking  11 companies have you bought or sold, I've  12 never done that, how many do you own, I've  13 never done that, well, why are you making  14 projections of a scrapbooking company.  15 BY MR. SCHEIER:  16 <b>Q. Yeah.</b>  17 A. I want to be able to say I didn't.  18 Management, they gave me the variables. I may  19 have plugged it into Excel, I may have run the  20 final numbers, but the inputs came from  21 management. In fact, they do run scrapbooking  22 companies. That's why I'm relying on them.  23 <b>Q. Sure. Because management has a lot</b>  24 <b>more information, for example, than you would have</b>  25 <b>and they understand what their expected case is,</b></p>
<p style="text-align: right;">Page 191</p> <p>1 <b>what their downside case is, and what their upside</b>  2 <b>case is; correct? Is that the concept behind the</b>  3 <b>statement you just made?</b>  4 A. Yes, sir.  5 <b>Q. Okay. Now, you are aware, aren't you,</b>  6 <b>that Duff, in fact, ran downside scenarios?</b>  7 A. Yes. I did see that, not within the  8 adjusted discount rate.  9 <b>Q. No, no. I'm asking you -- I had</b>  10 <b>thought -- I wasn't sure if you were aware that</b>  11 <b>Duff, in fact, did run downside scenarios either</b>  12 <b>on a management downside or on their own projected</b>  13 <b>downside; right?</b>  14 A. Yes. I did see that.  15 <b>Q. I thought in your report you state</b>  16 <b>that they did not do so?</b>  17 A. Oh, if I did, I didn't mean to say  18 that.  19 What I would say is my recollection  20 is they just used one discount rate. They didn't  21 adjust a discount rate to the scenarios.  22 <b>Q. Okay. They did not adjust a discount</b>  23 <b>rate but they adjusted the projections which would</b>  24 <b>have an impact on reducing value or reducing cash</b>  25 <b>flows under those DCF models; right?</b></p>	<p style="text-align: right;">Page 192</p> <p>1 A. Yes, but --  2 <b>Q. That's what you understood.</b>  3 A. Yes, but you can't adjust one without  4 the other. You have to match the discount rate  5 with the projections is what I'm saying. And I  6 don't believe they did that.  7 <b>Q. Well, you're using the same discount</b>  8 <b>rate when you look at both of the Deloitte</b>  9 <b>projections I thought.</b>  10 A. Well, yes, because I think my  11 13 percent I think is the appropriate discount  12 rate for a downward set of projections.  13 <b>Q. Yes. And you would not alter that in</b>  14 <b>a downward set of projections similar to the fact</b>  15 <b>that Duff didn't alter that discount rate in their</b>  16 <b>downward set of projections; correct?</b>  17 A. Well, that's because they're starting  18 with the wrong discount rate. They're starting  19 with a discount rate that they believe is  20 appropriate to a base case projection and then  21 they're applying that discount rate to a downward  22 projection.  23 What they should have done -- I'm  24 not saying I would agree with their numbers --  25 they should have applied 13 percent to the base</p>

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1 case and maybe 8 percent to the downward case. In  
 2 other words --  
 3 **Q. But if they would have stuck with**  
 4 **13 percent on, like you have done on two different**  
 5 **downward cases, they would have ended up with a**  
 6 **lower valuation and a worse performance than had**  
 7 **they done as you suggested which is using**  
 8 **8 percent discount rate on the downside**  
 9 **projections; right?**  
 10 A. Mathematically that's correct. Their  
 11 analysis is not right, but I agree with your  
 12 conclusion.  
 13 MR. SCHEIER: Okay. Let's take a  
 14 short break.  
 15 MR. GOTTO: Sure.  
 16 THE VIDEOGRAPHER: Off the record  
 17 at 2:09 p.m.  
 18 (A recess was taken.)  
 19 THE VIDEOGRAPHER: This begins Disk  
 20 Number 5. Back on the record at 2:27 p.m.  
 21 BY MR. SCHEIER:  
 22 **Q. Hi, Robert. Can you please turn to**  
 23 **Paragraph 155.**  
 24 A. Yes.  
 25 **Q. In that paragraph am I right in**

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1 have increasing revenue profitability, and cash  
 2 flow. If you believe the four nonDuff & Phelps  
 3 projections, there are decreasing revenues,  
 4 profitability, and cash flow with regard to  
 5 Antioch. Therefore, Antioch would be different  
 6 than the Duff & Phelps selected companies.  
 7 **Q. Okay. Maybe I'm probably not**  
 8 **understanding. It seems to me, and I'm probably**  
 9 **wrong, that you're in a sense kind of putting the**  
 10 **cart before the horse.**  
 11 **Don't you work through your DCF**  
 12 **analysis, and if that's using downward trends in**  
 13 **sales so be it. You ultimately apply that to a**  
 14 **method that gets you a value for the company;**  
 15 **correct?**  
 16 A. Yes, that is correct.  
 17 **Q. Why then wouldn't you look at several**  
 18 **comparable companies regardless of how their**  
 19 **revenues and sales are projected to move going**  
 20 **forward as a check to see whether or not, in fact,**  
 21 **the projections you're using and your ultimate**  
 22 **valuation result is correct?**  
 23 A. Well, because their pricing multiples  
 24 then really would not be applicable. If you had  
 25 two sets of companies in the exact same industry

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1 **understanding that you did not use the comparable**  
 2 **company valuation analysis as a check against or**  
 3 **to compare your DCF analyses?**  
 4 A. That is correct.  
 5 **Q. And for the reasons you state in that**  
 6 **paragraph?**  
 7 A. Yes, sir.  
 8 **Q. Now, what about Antioch's financial**  
 9 **risk profile that you deemed is unique to Antioch**  
 10 **and you couldn't find a single other company that**  
 11 **had a similar financial risk profile in and around**  
 12 **2003?**  
 13 A. Simply, this is based upon the  
 14 assumption that future results of operations are  
 15 downward trending.  
 16 So if you look at the companies  
 17 that Duff & Phelps selected as guideline  
 18 companies, all of which I selected and used to  
 19 come up with components of my DCF analysis, so my  
 20 beta coefficient, my debt equity mix, are based on  
 21 the same guideline companies that Duff & Phelps  
 22 used. So I don't have any issue with those  
 23 companies.  
 24 If you look at security analyst  
 25 projections, those companies are all projected to

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1 and you had five public companies that had  
 2 expected increased revenue, profitability, and  
 3 cash flow and you had five identical companies,  
 4 otherwise identical companies, except decreasing  
 5 revenue, profitability, and cash flow, the pricing  
 6 multiples from my second group are going to be a  
 7 lot lower than the pricing multiples from my first  
 8 group.  
 9 So if I applied these multiples,  
 10 and these multiples are the Duff & Phelps  
 11 guideline companies, if I applied these multiples  
 12 to the subject company then I'm going to overstate  
 13 the value of the subject company.  
 14 **Q. But what I'm not getting is that the**  
 15 **declining revenues and sales projections you're**  
 16 **talking about are either downside projections or**  
 17 **FTI's projections. What Duff had before it was a**  
 18 **set of management projections, management who knew**  
 19 **the business, who understood work in progress, who**  
 20 **understood future prospects, and used the base**  
 21 **case to determine comparable companies.**  
 22 **Why, Robert, wouldn't you use the**  
 23 **base case assumption of increasing revenues or**  
 24 **Duff's assumption of increasing revenues, though**  
 25 **not at the level of management's projections, to**

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<p style="text-align: right;">Page 197</p> <p><b>1 test where you ultimately came out on value?</b></p> <p>2 A. Well, I see what you're saying. And</p> <p>3 you could do that. You could use the same</p> <p>4 guideline companies that Duff &amp; Phelps used.</p> <p>5 The difference is, again, and it's</p> <p>6 just another area of controversy, that I don't</p> <p>7 think would really make the analysis any more</p> <p>8 supported or unsupported because it's</p> <p>9 controversial to this analysis. You take the Duff</p> <p>10 &amp; Phelps guideline companies, what they do is they</p> <p>11 extract -- they actually don't price Antioch based</p> <p>12 on those companies, as you know. They price</p> <p>13 Antioch 100 percent based upon a DCF.</p> <p>14 They take their DCF conclusion,</p> <p>15 compare that to the financial fundamentals of</p> <p>16 Antioch, come up with pricing multiples, look at</p> <p>17 the guideline companies and say oh, we're in that</p> <p>18 range so the guideline companies support.</p> <p>19 Based upon my value, I'd come up</p> <p>20 with pricing multiples, I would look at the same</p> <p>21 guideline companies and say I'm at the very bottom</p> <p>22 of that range. I think that's fine because I</p> <p>23 think my company has a lot more risk than those</p> <p>24 companies. Therefore, I think I should be at the</p> <p>25 bottom of the range. And then the controversy</p>	<p style="text-align: right;">Page 198</p> <p>1 would be well, why are you at the bottom of the</p> <p>2 range, why aren't you at the middle of the range</p> <p>3 where Duff &amp; Phelps is? And we still get back to</p> <p>4 well, I think those companies, the guideline</p> <p>5 companies, are bigger, better capitalized, are</p> <p>6 responding to their industry risks, technological</p> <p>7 changes, better and faster than Antioch is going</p> <p>8 to be. And, therefore, since Antioch is, in my</p> <p>9 opinion based on my analysis that you can agree or</p> <p>10 disagree with, I think they're in a riskier</p> <p>11 position, I would expect their multiples to be</p> <p>12 lower than the average guideline company</p> <p>13 multiples.</p> <p><b>14 Q. And did you run a risk analysis for</b></p> <p><b>15 each of the guideline companies before making your</b></p> <p><b>16 determination that the risk profiles were</b></p> <p><b>17 incompatible with the Antioch Company's risk</b></p> <p><b>18 profiles?</b></p> <p><b>19 In other words, for example, did</b></p> <p><b>20 you look at any of those guideline companies and</b></p> <p><b>21 analyze how they were reacting to technological,</b></p> <p><b>22 the same sort of technological developments that</b></p> <p><b>23 were facing the Antioch Company?</b></p> <p>24 A. We can argue about whether I did or</p> <p>25 not. I'll tell you what I did do. I did in</p>
<p style="text-align: right;">Page 199</p> <p>1 detail, I spent a lot of time reading their 10-Ks,</p> <p>2 annual reports, security analyst reports. I read</p> <p>3 a lot about those companies, and I concluded they</p> <p>4 were just in a better position than Antioch was.</p> <p><b>5 Q. Did you produce any of those reports</b></p> <p><b>6 that you read analyzing the comparable companies</b></p> <p><b>7 to your lawyers to in turn produce to us so that I</b></p> <p><b>8 could see that in your workpapers?</b></p> <p>9 A. No. I think we still have it if you</p> <p>10 want it, but I didn't produce it.</p> <p><b>11 Q. Do you have any recollection of what</b></p> <p><b>12 the comparable companies or how many of Duff's</b></p> <p><b>13 comparable companies you analyzed by looking at</b></p> <p><b>14 their 10-Ks?</b></p> <p>15 A. All of them. I didn't do anything</p> <p>16 other than look at the Duff companies. I didn't</p> <p>17 independently select companies.</p> <p>18 MR. SCHEIER: Gary, we can write a</p> <p>19 letter, but to the extent if you recall if</p> <p>20 you can run that through with Mr. Reilly</p> <p>21 afterwards and produce those to us if you</p> <p>22 have no objection to their production and</p> <p>23 I'd appreciate it if you'd do so.</p> <p>24 MR. GOTTO: Okay.</p> <p>25</p>	<p style="text-align: right;">Page 200</p> <p>1 BY MR. SCHEIER:</p> <p><b>2 Q. Did you look at any of Houlihan</b></p> <p><b>3 Lokey's valuation work on behalf of the tendering</b></p> <p><b>4 shareholders?</b></p> <p>5 A. I did read through it. I didn't study</p> <p>6 it, you know. Our job was to study Duff &amp; Phelps,</p> <p>7 not Houlihan Lokey. But I did have the, and do</p> <p>8 have, the Houlihan Lokey file. Again, I don't</p> <p>9 think I copied that because we simply didn't rely</p> <p>10 upon it at all.</p> <p><b>11 Q. Can you identify for me any document</b></p> <p><b>12 or testimony in this record that supports your</b></p> <p><b>13 view, which I think is a lone-wolf view, that the</b></p> <p><b>14 projections management provided to the advisors in</b></p> <p><b>15 the case were unsupportable?</b></p> <p>16 MR. GOTTO: Object to form.</p> <p>17 THE WITNESS: I can't think of any</p> <p>18 as I'm sitting here.</p> <p>19 BY MR. SCHEIER:</p> <p><b>20 Q. I'd like to move on to your second</b></p> <p><b>21 flaw I think you call it; is that right?</b></p> <p>22 A. Yes.</p> <p><b>23 Q. And then the distinction between, what</b></p> <p><b>24 distinguishes the second flaw from the first flaw</b></p> <p><b>25 is -- actually, you see, Robert, when I say the</b></p>

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<p style="text-align: right;">Page 201</p> <p>1 word "flaw," it's kind of like a New Yorker's way  2 of saying "floor," right.  3 But all kidding aside because this  4 is serious stuff. Your second flaw is your effort  5 to value Antioch on a per share basis post  6 transaction; correct?  7 A. Effectively. It's the consideration  8 of the put price protection and the repurchase  9 obligation.  10 Q. And in your view that justified a --  11 well, let me take a step back.  12 I think we're saying the same  13 thing. When you were valuing the company on an  14 enterprise value and on a per share basis post  15 transaction, you felt that certain attributes of  16 the put price protection agreement impacted value  17 and you wanted to test that through an analysis.  18 A. That is correct.  19 Q. If I understand it right, probably the  20 most material factor that you took into account in  21 valuing the shares post transaction that Duff did  22 not, at least sufficiently in your view, was the  23 projected repurchase obligation; is that correct?  24 A. Yes.  25 Q. And just a few initial questions so I</p>	<p style="text-align: right;">Page 202</p> <p>1 kind of understand what's going on here between  2 your report and Weinstock. So I'm not intending  3 anything other than just to try to understand your  4 general professional background.  5 You don't hold yourself out as an  6 expert at forecasting an ESOP company's repurchase  7 obligation; correct?  8 A. No. I think that's an actuary's job,  9 and we're not actuaries.  10 Q. And you personally don't have or  11 wouldn't hold yourself out as having the expertise  12 sufficient to run a repurchase obligation study  13 for an ESOP company?  14 A. That's right. We specifically do not  15 do that.  16 Q. And you rely on Mr. Weinstock's  17 repurchase obligation studies for purposes of your  18 post transaction stock valuation; right?  19 A. Yes.  20 Q. Do I understand correctly, Robert,  21 that in really kind of the simplest terms you took  22 Mr. Weinstock's repurchase obligation study using  23 the retirement age assumptions of 50 and 55 and  24 his six assumptions regarding stock price  25 appreciation and turnover rates, basically</p>
<p style="text-align: right;">Page 203</p> <p>1 averaged them, discounted them to present value,  2 and came to a conclusion that Duff underprojected  3 the company's repurchase obligation by about  4 \$80 million?  5 A. Almost correct. The only  6 clarification is Weinstock actually has nine  7 assumptions instead of six.  8 Q. Maybe my six is an upsidedown nine.  9 A. Well, that could be.  10 Q. Okay.  11 A. I would say I really wouldn't blame  12 the Duff &amp; Phelps, which is the same as the  13 Deloitte &amp; Touche future ESOP benefit expense on  14 either Duff &amp; Phelps or Deloitte &amp; Touche. I  15 understand both of those professional firms  16 receive that projection from management. So  17 management tells them basically we've been  18 repurchasing about, whatever it was, 20,000 shares  19 per year historically, we'll repurchase that or  20 less going forward, whatever the number was. I  21 think it was less than that.  22 Q. Your point is that whatever  23 information Duff had, it led to an  24 underprojection, the use of an underprojection in  25 their post transaction valuation analysis.</p>	<p style="text-align: right;">Page 204</p> <p>1 A. That's right. An underprojection of  2 the --  3 Q. Repurchase obligation?  4 A. -- cash flow outflow required to fund  5 the repurchase obligations.  6 Q. Okay. Gotcha.  7 Now, one thing -- that was a little  8 bit of a digression. I appreciate the  9 explanation. When I accurately stated what you  10 did with Weinstock's study other than I thought it  11 was six assumptions, you corrected me with nine,  12 your analysis that I described, and you said I  13 generally described accurately, is found in your  14 Exhibit 6A; is that correct?  15 A. I believe that's correct. I'll double  16 check.  17 Q. Yeah, if you would double check I'd  18 sure appreciate it so I know that that is in fact  19 correct.  20 A. That's right. The summary is in 6A.  21 Q. Okay. Very good. Thank you.  22 And then is it fair to say that  23 your valuation analysis and conclusion regarding  24 the second flaw is in your Exhibit 21?  25 A. That is correct.</p>



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<p style="text-align: right;">Page 205</p> <p>1 Q. Richard, engagements that -- well, 2 strike that. 3 Did you and Mr. Weinstock jointly 4 choose the assumptions that he used for his 5 repurchase obligation study? 6 A. No. I would say that ultimately he 7 selected -- I can't tell you if he had -- I'm sure 8 he had correspondence with counsel. I don't know 9 if he had instructions from counsel. But I would 10 say ultimately Weinstock selected all of the 11 assumptions early on when he was first retained by 12 counsel. I think at one point we may have 13 suggested different scenarios just to get the ball 14 rolling, just to see what type of output he would 15 provide to us. 16 But in terms of ultimately his 17 analysis, his assumptions with regard to growth 18 rates and stock value and retirement rates and 19 employee turnover rates and retirement ages and so 20 forth, those certainly didn't come from us. I 21 believe they came from Weinstock. 22 Q. Do you recall ever directing or any of 23 your staff directing Mr. Weinstock to run 24 repurchase obligation studies with turnover rates 25 higher than he had been using in early iterations</p>	<p style="text-align: right;">Page 206</p> <p>1 of his study? 2 A. I don't recall that. I do recall 3 there was some memos back and forth from my first 4 manager on this case, who has since left, 5 suggesting different alternative assumptions. I 6 don't remember if they were higher or lower. 7 I don't know at that point in time 8 we had ever even received Weinstock's analysis 9 because I recall asking Corey Chiovari, 10 C-H-I-O-V-A-R-I, who was the first manager who 11 worked on the case with me in '9 through '11, 2009 12 through 2011, I suggested to Corey to suggest some 13 alternatives, to say Weinstock we'd like the 14 output in this format. But we never actually got 15 the output in that format. We got the output in 16 Weinstock's format. 17 And ultimately he selected 18 variables that we didn't recommend. But I think 19 we did recommend here are the types of variables 20 that you should be thinking about or we'd like to 21 see just to see what type of output you're going 22 to give to us. 23 Q. You don't remember directing Corey to 24 request that Richard Weinstock run repurchase 25 obligation models using a 50 percent turnover rate</p>
<p style="text-align: right;">Page 207</p> <p>1 for Antioch employees? 2 A. I don't remember that. Corey may have 3 sent Weinstock an e-mail. I don't remember asking 4 Corey to do that. But, again, I would say, I 5 would interpret -- we never gave Weinstock an 6 instruction that we're going to rely upon that. 7 It would have been, you know, so far Weinstock, 8 we've never seen anything from you, you know, 9 let's just start the information flow going back 10 and forth, run any variables you want, you know, 11 are you going to actually give us a number in a 12 format that we can convert into a value 13 adjustment. 14 Q. Just to the best of your recollection, 15 you don't recall directing Corey or you yourself 16 contacting Richard Weinstock to specifically ask 17 him to run models with a higher turnover rate than 18 the models he had previously been providing to 19 you? 20 A. Not that I can recall, no. 21 Q. Can we turn our attention to Exhibit 22 21, please. 23 A. I have that. 24 Q. Okay. Do you see the line item 25 "Present value of repurchase obligation</p>	<p style="text-align: right;">Page 208</p> <p>1 liability"? It's marked as E. 2 A. Yes. 3 Q. I just wanted, E, it's pretty 4 self-explanatory, but just so the record is clear, 5 that number for the repurchase obligation 6 liability of \$80 million or so is derived from 7 your Exhibit 6A? 8 A. Exactly. It should be the same 9 number. 10 Q. Okay. And is it also true that in 11 your calculation on Exhibit 21 an important 12 assumption you make is that over the 10-year 13 repurchase obligation study period the Antioch 14 Company will be redeeming shares put to it by its 15 employees above fair market value? 16 A. I don't think that's the case. I mean 17 I do -- I thought you were going to stop at is the 18 assumption that the sponsor company is going to 19 redeem the stock and that that is the assumption. 20 I don't believe the assumption is 21 that they are going to redeem the stock at above 22 fair market value -- well, let me see. Now that 23 I'm thinking about that question, the answer 24 probably is yes because we assume, I assume and 25 Weinstock assumes, that the company will redeem</p>

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<p style="text-align: right;">Page 209</p> <p>1 the stock at the Duff &amp; Phelps value increased at,  2 what does he use, 0 percent, 3 percent, and  3 10 percent.  4 I believe that the Duff &amp; Phelps  5 value is above fair market value. So now that I  6 think about it, I guess the answer is yes. I'm  7 assuming that the company will redeem the stock at  8 850 plus as opposed to 550 plus.  9 <b>Q. And the reason why that assumption is</b>  10 <b>critical, Exhibit 21, is because if the company or</b>  11 <b>the assumption was the company was going to be</b>  12 <b>redeeming shares going forward on a fair market</b>  13 <b>value basis, that would be the equivalent of a</b>  14 <b>capital transaction, and that would have no impact</b>  15 <b>on value; correct, all other things being equal?</b>  16 A. Not entirely. I think it's always a  17 capital, redemption is always a capital  18 transaction.  19 The difference is -- and if this  20 gets too complicated just cut me off. The  21 difference is for any individual redemption, if  22 the individual redemption or even for an entire  23 year of redemptions, if the redemptions occur at  24 fair market value, then there should be no impact  25 on the price of the company stock for any</p>	<p style="text-align: right;">Page 210</p> <p>1 individual or group of redemptions.  2 On the other hand, you can take a  3 projection of 10 year redemptions going forward,  4 even if those are at fair market value on any  5 given redemption, that's not going to decrease the  6 value of the stock. We as valuation, ESOP  7 valuation analysts, still consider that and would  8 still potentially adjust the pricing multiple, the  9 discount rate, the projection, because while that  10 may not affect the value of the stock per share it  11 could affect the liquidity of the company. In  12 other words, that company could run out of cash  13 while still paying fair market value just because  14 it runs out of cash.  15 So the whole repurchase obligation  16 could affect the company value while the  17 redemption of any block of stock would not affect  18 the stock value.  19 <b>Q. I don't think it was too complicated.</b>  20 <b>It's just I have a simple mind. So let me try to</b>  21 <b>understand.</b>  22 <b>When I said "all things being</b>  23 <b>equal," what I meant is a company over a 10-year</b>  24 <b>projection period is assumed to be redeeming</b>  25 <b>shares at fair market value. All things being</b></p>
<p style="text-align: right;">Page 211</p> <p>1 equal includes the ability to stand by and fund  2 those redemptions as time proceeds.  3 A. Sure.  4 <b>Q. So my question is assuming that the</b>  5 <b>company has sufficient cash flows to cover the</b>  6 <b>redemptions, if the redemptions are being made at</b>  7 <b>fair market value it should not impact the value</b>  8 <b>of the company, correct, with the valuation?</b>  9 A. I agree entirely with that caveat, as  10 long as you don't have the liquidity problem, then  11 as long as you redeem at fair market value it's  12 not going to hurt the per share price.  13 <b>Q. In any event, we now agree that</b>  14 <b>there -- is the Exhibit 121 is based on an</b>  15 <b>assumption that the company for the 10-year period</b>  16 <b>going forward is going to be redeeming employee</b>  17 <b>puts at a per share value in excess of fair market</b>  18 <b>value; correct?</b>  19 A. Yes, sir.  20 <b>Q. Did you also take into account the</b>  21 <b>general assumption make an assumption about the</b>  22 <b>amount above fair market value that the company</b>  23 <b>would be redeeming shares for each of the 10 years</b>  24 <b>of the study period?</b>  25 A. Not specifically, no.</p>	<p style="text-align: right;">Page 212</p> <p>1 <b>Q. How about generally?</b>  2 A. Well, I didn't. Now, I would think  3 that the Weinstock model may do that because it  4 has, it assumes share prices are growing, so,  5 therefore, the delta is going to be growing at  6 0 percent, 3 percent, and 10 percent. But I  7 didn't give him that input.  8 <b>Q. As I understand it, those share</b>  9 <b>appreciation assumptions in the Weinstock analysis</b>  10 <b>is based on a base price of \$840.26. Is that your</b>  11 <b>understanding?</b>  12 A. I think that's right. Whatever the  13 Duff &amp; Phelps post transaction value was which I  14 think was 840 and change.  15 <b>Q. Right, okay. So to properly do --</b>  16 <b>well, okay. So then let's just, let's follow this</b>  17 <b>a little bit further.</b>  18 <b>Wouldn't the only portion of the</b>  19 <b>redemption price that impacts value in the</b>  20 <b>scenario that we're describing be that amount paid</b>  21 <b>to departing employees in excess of fair market</b>  22 <b>value?</b>  23 <b>In other words, the amount of the</b>  24 <b>share, the price per share the company is paying</b>  25 <b>the employee up to fair market value, has no</b></p>

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<p style="text-align: right;">Page 213</p> <p>1 impact on valuation. The impact begins to occur  2 for each dollar above fair market value that the  3 company is paying. And the impact I'm referring  4 to is impact on a valuation analysis.  5 A. Impact on a per share value I would  6 agree with that.  7 Q. Then do you need to revise your  8 \$80 million figure here in this line? In other  9 words, is it incorrect in overstating the actual  10 valuation impact on the company post transaction  11 because it takes into account the entire  12 repurchase obligation as opposed to only that  13 portion of the repurchase obligation that is above  14 fair market value?  15 A. No. I don't think so. And the  16 difference that I'm trying to distinguish is a  17 difference between a per share value and a total  18 value.  19 Ignore the per share value for a  20 moment. If you have two companies, one of which  21 projects out say \$7 million a year of repurchase  22 expense, repurchase expenditures. It's  23 technically not an expense, but an expenditure.  24 And another company it projects out \$70 million a  25 year of repurchase expenditures.</p>	<p style="text-align: right;">Page 214</p> <p>1 So this company is going to have  2 \$7 million out the door, this company is going to  3 have \$70 million out the door. The second company  4 is going to be worth a lot less than the first  5 company. So the company value will go down.  6 Now, the reconciling factor, why we  7 can still agree with each other is, the first  8 company is going to have a lot more shares  9 outstanding than the second company is going to  10 have. So when you divide both values by the then  11 number of shares outstanding, the share price will  12 be the same between the two companies. The equity  13 value in total will be the difference between  14 those two companies.  15 What I'm saying is the equity value  16 in my revised company with the Weinstock analysis  17 is going to be \$80 million lower.  18 So I don't think your -- the  19 question I would ask is not should you subtract  20 the \$80 million. I think the answer is yes, of  21 course you should. The question I would have  22 asked is should you divide it by 222,000 shares.  23 Q. Well, we're getting there, we're  24 getting there.  25 A. Okay. The answer is I still think yes</p>
<p style="text-align: right;">Page 215</p> <p>1 because on day one we still have 222,000 shares  2 outstanding.  3 Q. Well, you haven't heard the question  4 I'm going to ask because it's going to be a really  5 good question.  6 A. I'm sure it will be.  7 Q. But we're not there yet because I  8 don't quite get what you're telling me about the  9 80 million.  10 I understand your own writings and  11 in general I don't think your writings are the  12 Bible, I think you follow an orthodox valuation  13 approach, is that, all things being equal, when a  14 company, an ESOP company, redeems shares put to it  15 by its retiring or departing employees at fair  16 market value, it has no or no material valuation  17 impact on the company.  18 A. No, no, no. That's not what I said.  19 No material impact per share. Not on the company.  20 Per share.  21 Q. Fair enough.  22 A. But that's a big difference.  23 Q. Well, you know, it may or may not be.  24 I think in this case the per share -- let's stick  25 with the per share value at this point.</p>	<p style="text-align: right;">Page 216</p> <p>1 A per share value -- you'll agree  2 with me that my statement is correct if I revise  3 it to state that company's redemption of shares at  4 fair market value, all else being equal, has no  5 impact on a per share valuation for the company.  6 A. That's correct.  7 Q. Okay. Your \$80 million figure here, a  8 portion of it, captures the fair market value of  9 the shares. So up to that point the per share  10 value should not be impacted. The valuation  11 impact occurs, correct, Robert, for each dollar  12 above fair market value that the company is  13 paying. At that point orthodox or traditional  14 valuation theory would almost uniformly say has an  15 impact on the valuation analysis. For every  16 dollar above fair market value it has a  17 corresponding reduction in, it causes a  18 corresponding reduction at some ratio of company  19 per share value; correct?  20 MR. GOTTO: Object to form.  21 THE WITNESS: I think we agree that  22 moving around redemptions should not change  23 the per share value.  24 BY MR. SCHEIER:  25 Q. Then I probably asked a bad question,</p>

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<p style="text-align: right;">Page 217</p> <p>1 and that justifies Gary's objection.</p> <p>2 Here's what I'm saying: If paying</p> <p>3 fair market value has no impact on the per share</p> <p>4 value of an ESOP company, then to my mind your</p> <p>5 \$80 million figure has to take that into account</p> <p>6 and needs to be reduced by what the fair market</p> <p>7 value of those shares are because up to that</p> <p>8 dollar there should be no negative impact on the</p> <p>9 company's per share valuation.</p> <p>10 MR. GOTTO: Object to form.</p> <p>11 THE WITNESS: No, I disagree.</p> <p>12 BY MR. SCHEIER:</p> <p>13 Q. Okay.</p> <p>14 A. It has to affect the company value;</p> <p>15 otherwise, the value per share will be increasing</p> <p>16 because the value of the company has to go down as</p> <p>17 the number of shares goes down because you're</p> <p>18 redeeming stock and there are fewer shares</p> <p>19 outstanding.</p> <p>20 So the total company value has to</p> <p>21 decrease. And I think Exhibit 6A I think really</p> <p>22 shows that.</p> <p>23 Q. Well, I want to move away from Exhibit</p> <p>24 6A for a second. I think maybe I should ask you</p> <p>25 the question about the number of shares here.</p>	<p style="text-align: right;">Page 218</p> <p>1 A. Sure.</p> <p>2 Q. The way I look at this sheet, if</p> <p>3 you're going to deduct out the entire amount of</p> <p>4 the repurchase obligation, you're deducting out</p> <p>5 from the company's enterprise value the full</p> <p>6 amount of its repurchase obligation over a 10-year</p> <p>7 period, present valued, to \$80 million.</p> <p>8 A. That's correct.</p> <p>9 Q. But you're not making a corresponding</p> <p>10 adjustment to the number of shares down here. And</p> <p>11 to my mind, I want to see if you agree, it's an</p> <p>12 error because, on the one hand, you have the</p> <p>13 company paying cash, deducting cash from its</p> <p>14 value, but you're not taking into account that</p> <p>15 it's buying back and redeeming its shares which</p> <p>16 the Antioch Company always had historically and</p> <p>17 always intended to do.</p> <p>18 So would you agree then that the</p> <p>19 defect in your methodology on Exhibit 21, or a</p> <p>20 defect, is that you have not reduced the number of</p> <p>21 shares in the line item that's identified as</p> <p>22 number of fully diluted common shares outstanding?</p> <p>23 MR. GOTTO: Object to form.</p> <p>24 THE WITNESS: No, I understand your</p> <p>25 question. I just disagree. Because on</p>
<p style="text-align: right;">Page 219</p> <p>1 December 15, 2003, those are the number of</p> <p>2 shares outstanding. No one disagrees with</p> <p>3 that.</p> <p>4 BY MR. SCHEIER:</p> <p>5 Q. But don't you have to do some sort of</p> <p>6 a projection out so that the company is getting,</p> <p>7 the company's being burdened with an expense but</p> <p>8 you're not accounting for the benefit, which is</p> <p>9 it's buying back shares.</p> <p>10 So it seems to me that don't you</p> <p>11 have to do a corresponding analysis to determine</p> <p>12 how many shares over that 10-year period are being</p> <p>13 redeemed and then whatever calculation you need to</p> <p>14 do in terms of a present value or some sort of</p> <p>15 other factor that you would apply because these</p> <p>16 events are occurring in the future, it would have</p> <p>17 to adjust that number down in the number of fully</p> <p>18 outstanding shares because the way you have it</p> <p>19 laid out it's showing no benefit to the company of</p> <p>20 the \$80 million expense.</p> <p>21 MR. GOTTO: Object to form.</p> <p>22 THE WITNESS: Sure. I understand</p> <p>23 what you're saying. I mean that's a great</p> <p>24 question. And the answer is not only have I</p> <p>25 never done it that way, I've just never seen</p>	<p style="text-align: right;">Page 220</p> <p>1 it done.</p> <p>2 The shares are the number of</p> <p>3 shares -- the value of the company is the</p> <p>4 present value of future income. The future</p> <p>5 income or future cash flow in my Exhibit 6</p> <p>6 is \$80 million less in Scenario B than</p> <p>7 Scenario A.</p> <p>8 So everything else being equal,</p> <p>9 ignore what they are but there's a Scenario</p> <p>10 A that has a present value of 200, Scenario</p> <p>11 B present value of 140, that company is</p> <p>12 worth less.</p> <p>13 On this day the number of shares</p> <p>14 is 222,000. It's not the present value of</p> <p>15 future shares, it's the number of shares.</p> <p>16 Now what happens, I think this</p> <p>17 is what you're asking me, this is the</p> <p>18 reconciling factor and you might say I</p> <p>19 didn't take that into account, but I don't</p> <p>20 know how to, I've never seen it done, going</p> <p>21 forward when we look at the value per share</p> <p>22 in 2006, '7, '8, '9 and '10, that value is</p> <p>23 going to go up because in reality in 2006,</p> <p>24 '7, '8, '9, and '10 there will be fewer</p> <p>25 shares outstanding.</p>



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<p style="text-align: right;">Page 221</p> <p>1 So even though the company value</p> <p>2 is 140 instead of 200, at future dates the</p> <p>3 stock prices increase, which is exactly what</p> <p>4 happened. That's why if you look at the</p> <p>5 Prairie Capital stock values, the value of</p> <p>6 the company keeps going down while the value</p> <p>7 per share keeps going up because there are</p> <p>8 fewer shares outstanding. But that doesn't</p> <p>9 happen in real life, in Prairie Capital, or</p> <p>10 in this analysis until 2006, '7, '8, and '9.</p> <p>11 As of 2003 there were 222,000</p> <p>12 shares outstanding. There's nothing I can</p> <p>13 do about that.</p> <p>14 BY MR. SCHEIER:</p> <p>15 <b>Q. And, sir, as of 2003 the company has</b></p> <p>16 <b>\$80 million in its treasury and hasn't yet spent</b></p> <p>17 <b>it.</b></p> <p>18 A. But they have a liability.</p> <p>19 MR. GOTTO: Object to form.</p> <p>20 BY MR. SCHEIER:</p> <p>21 <b>Q. Yeah, that liability -- and isn't it</b></p> <p>22 <b>true that that liability has a corresponding buy,</b></p> <p>23 <b>has a corresponding benefit to the company, that</b></p> <p>24 <b>this table doesn't take into account?</b></p> <p>25 A. It doesn't -- I'm sorry. I didn't</p>	<p style="text-align: right;">Page 222</p> <p>1 mean to cut you off.</p> <p>2 <b>Q. It has a corresponding benefit in that</b></p> <p>3 <b>the number of shares are going to be reduced. In</b></p> <p>4 <b>other words, the company is getting something for</b></p> <p>5 <b>that \$80 million over that 10-year period, and</b></p> <p>6 <b>you're not reflecting it in your Exhibit 21.</b></p> <p>7 A. Well, because that benefit is not a</p> <p>8 cash benefit. And it's not a benefit to the</p> <p>9 company. It's a benefit to the remaining</p> <p>10 shareholders.</p> <p>11 <b>Q. But it's a benefit that affects value,</b></p> <p>12 <b>that impacts the per share valuation.</b></p> <p>13 MR. GOTTO: Object to form.</p> <p>14 THE WITNESS: Going forward.</p> <p>15 I mean I understand this is a</p> <p>16 great conceptual issue. We should debate it</p> <p>17 at the next NCEO conference, but I don't</p> <p>18 know how -- this really is the way to deal</p> <p>19 with it.</p> <p>20 BY MR. SCHEIER:</p> <p>21 <b>Q. Okay. Let's move back to the</b></p> <p>22 <b>deduction you make of enterprise value of</b></p> <p>23 <b>\$80 million.</b></p> <p>24 <b>Would you agree that if you assume</b></p> <p>25 <b>the company was purchasing shares for fair market</b></p>
<p style="text-align: right;">Page 223</p> <p>1 value, that line item, all other things being</p> <p>2 equal, would not be an appropriate adjustment to</p> <p>3 enterprise value?</p> <p>4 A. Oh, no. It's still an appropriate</p> <p>5 adjustment to enterprise value because the value</p> <p>6 of the company is lower. The value of the shares</p> <p>7 go up over time as there are fewer shares</p> <p>8 outstanding.</p> <p>9 <b>Q. Right, because there are few shares</b></p> <p>10 <b>outstanding. But that's not what's happening in</b></p> <p>11 <b>your model here. You're not reducing the number</b></p> <p>12 <b>of shares. That's exactly I think the conceptual</b></p> <p>13 <b>issue that we're talking about. And you might be</b></p> <p>14 <b>right but I'm not understanding and my job is to</b></p> <p>15 <b>try to understand.</b></p> <p>16 A. No, I understand.</p> <p>17 <b>Q. And you're not reducing the shares.</b></p> <p>18 A. I'm not.</p> <p>19 <b>Q. And I find that -- and I'm questioning</b></p> <p>20 <b>whether that, now having pointed that out and</b></p> <p>21 <b>having gone through this discussion, you recognize</b></p> <p>22 <b>is a methodological problem with this particular</b></p> <p>23 <b>table and the valuation that you're presenting</b></p> <p>24 <b>here.</b></p> <p>25 MR. GOTTO: Object to form.</p>	<p style="text-align: right;">Page 224</p> <p>1 THE WITNESS: I don't think it's a</p> <p>2 methodological problem. I would say that's</p> <p>3 how the methodology works. You may not like</p> <p>4 it, I may not like it, but that's how the</p> <p>5 methodology works. And I just can't imagine</p> <p>6 a change.</p> <p>7 Again, you go back to my</p> <p>8 scenario that we can agree to disagree why</p> <p>9 it happens. But if we have two companies in</p> <p>10 my Exhibit 6, one has a present value of</p> <p>11 cash flow of 200, one has a present value of</p> <p>12 cash flow of 140. B is worth \$60 million</p> <p>13 less than A. It's just going to pay out</p> <p>14 \$60 million more in cash than A does. And</p> <p>15 the reason for that is what actually happens</p> <p>16 with the stock redemption.</p> <p>17 BY MR. SCHEIER:</p> <p>18 <b>Q. Yeah.</b></p> <p>19 A. Keep in mind, what actually happens</p> <p>20 with a stock redemption is this transaction:</p> <p>21 You're an employee, I'm the company, you give me</p> <p>22 10 shares of stock that we agree is worth \$10 per</p> <p>23 share. Here's the transaction: Debit capital</p> <p>24 stock \$100, credit cash \$100. That affects cash</p> <p>25 flow. The credit cash \$100. Debit capital stock</p>

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<p style="text-align: right;">Page 225</p> <p>1 doesn't affect cash flow. There is no cash flow  2 benefit to the company of buying back stock.  3 There is a credit to the company. Cash is out the  4 door. The value of that company just went down by  5 \$100.  6 Why does the value per share stay  7 the same, because there are 10 fewer shares. But  8 the value of the company just went down by \$100.  9 There's no offsetting increase to the value of the  10 company for that debit to capital stock.  11 <b>Q. Yeah, but now you're back to the value</b>  12 <b>of the company and you're calculating damages on a</b>  13 <b>per share basis.</b>  14 A. So normally we stop there, we value  15 the company and we're done. Now you're right, we  16 have to calculate damages on a per share basis.  17 <b>Q. Let's try this again.</b>  18 <b>You disagree that under your</b>  19 <b>assumption that the Antioch Company's redeeming</b>  20 <b>shares in excess of fair market value over the</b>  21 <b>10-year period, that the correct deduction from a</b>  22 <b>valuation perspective from enterprise value in the</b>  23 <b>model you present on Exhibit 21 is the present</b>  24 <b>value of only that portion of the redemption price</b>  25 <b>over fair market value.</b></p>	<p style="text-align: right;">Page 226</p> <p>1 A. That's right.  2 <b>Q. You disagree with that.</b>  3 A. I disagree with that.  4 <b>Q. Okay.</b>  5 A. Because that doesn't affect the value  6 of the company. The total cash out the door  7 affects the value of the company.  8 <b>Q. But this -- okay. I don't want to</b>  9 <b>argue. This exhibit is not looking at the value</b>  10 <b>of the company. It's analyzing per share value.</b>  11 A. Well, not yet. Before you get to the  12 divide by 222,000, it's analyzing the value of the  13 company.  14 The value of the company -- I'm  15 saying the correct value of the equity is instead  16 of \$236 million, it's \$156 million.  17 My analysis is based on decrease to  18 the value of the company. Honestly, I think we  19 would agree on that. The only thing we're really  20 disagreeing on is I'm saying I'm compelled because  21 I don't know what to do otherwise by saying on  22 this date, December 15, how many shares are  23 outstanding, 222,000.  24 You're suggesting, which is really  25 conceptually interesting, I mean conceptually I</p>
<p style="text-align: right;">Page 227</p> <p>1 like what you're suggesting, I just don't know how  2 to justify it from a professional standpoint.  3 You're saying well, but the present value of the  4 remaining outstanding shares is 100,000, it's not  5 222,000 if you present value what the shares are  6 going to be going forward.  7 I've never seen any -- really, I've  8 been doing this for 40 years, I've never seen any  9 analysis that divides today's company value by the  10 present value of the future shares outstanding.  11 That's a meaningless calculation.  12 <b>Q. I think it's very meaningful when</b>  13 <b>you're analyzing for litigation purposes damages</b>  14 <b>on a per share basis.</b>  15 MR. SCHEIER: But with that remark,  16 let's take a short break.  17 THE WITNESS: Okay.  18 MR. GOTTO: Perfect.  19 THE VIDEOGRAPHER: Off the record  20 at 3:10 p.m.  21 (A recess was taken.)  22 THE VIDEOGRAPHER: Back on the  23 record at 3:26 p.m.  24 BY MR. SCHEIER:  25 <b>Q. Robert, I'd like you for the next</b></p>	<p style="text-align: right;">Page 228</p> <p>1 <b>question to assume that I'm able to prove at trial</b>  2 <b>the transaction price of \$850 per share was fair.</b>  3 <b>With that assumption in mind, in</b>  4 <b>preparing Exhibit 21 would you still deduct the</b>  5 <b>\$80 million of repurchase obligation that you</b>  6 <b>baked in from Weinstock's report?</b>  7 MR. GOTTO: Object to form.  8 THE WITNESS: I believe so. I'm  9 trying to think of some reason why I  10 wouldn't and I can't think of a reason why I  11 would not. So I think the answer is that I  12 would.  13 BY MR. SCHEIER:  14 <b>Q. With that answer in mind and keeping</b>  15 <b>in mind the assumption that I'm able to prove at</b>  16 <b>trial that 850 was a fair price in the</b>  17 <b>transaction, what adjustment, if any, would you</b>  18 <b>make to any of the inputs on Exhibit 21 to end up</b>  19 <b>with a corrected Antioch common stock fair market</b>  20 <b>value per share post transaction of 850?</b>  21 MR. GOTTO: Object to form.  22 THE WITNESS: Well, I haven't  23 thought about this. I mean this is the  24 first time I'm thinking about this. I don't  25 know what I would do differently.</p>

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<p>Page 229</p> <p>1 Exhibit 21 starts with the Duff 2 &amp; Phelps enterprise value conclusion of 395 3 which leaves them to 850. So it does start 4 with \$850 per share. 5 So at this point I don't know 6 what I would do differently. But I haven't 7 thought it all the way through. This is the 8 first time I thought about that scenario, 9 but I don't know that I would change 10 anything on Exhibit 21. It would presumably 11 affect my earlier exhibits, but I don't know 12 that it would affect Exhibit 21. 13 BY MR. SCHEIER: 14 <b>Q. Earlier you and I agreed, all things</b> 15 <b>being equal, that if the company is redeeming</b> 16 <b>shares as it did under my hypothetical for fair</b> 17 <b>market value of 850, it would have no per share</b> 18 <b>valuation impact.</b> 19 <b>So if that is still the case in</b> 20 <b>your mind and you and I remain in agreement on</b> 21 <b>that, what, if anything, would change other than</b> 22 <b>deleting the line item for the repurchase</b> 23 <b>obligation on Exhibit 21 to comport with the</b> 24 <b>concept that redemption and fair market value does</b> 25 <b>not impact the per share value of the sponsor</b></p>	<p>Page 230</p> <p>1 <b>company?</b> 2 MR. GOTTO: Object to form. 3 THE WITNESS: Well, I think this 4 actually -- this exhibit is not inconsistent 5 with that conclusion. In other words, I 6 don't see that this exhibit is at all 7 inconsistent with the conclusion that if a 8 company redeems stock at fair market value, 9 the value per share stays the same. 10 BY MR. SCHEIER: 11 <b>Q. Well, isn't it inconsistent with my</b> 12 <b>hypothetical?</b> 13 MR. GOTTO: Let him finish his 14 answer, please. 15 MR. SCHEIER: Oh, I thought you 16 were. 17 THE WITNESS: I thought I was 18 finished as well. 19 MR. GOTTO: Sorry. 20 MR. SCHEIER: That's okay. 21 THE WITNESS: I don't see that it 22 is consistent. In fact, I think it has to 23 be. 24 In other words, over time as the 25 number of shares decrease, the value of the</p>
<p>Page 231</p> <p>1 company has to decrease; otherwise, the 2 share price would increase, not stay the 3 same. 4 BY MR. SCHEIER: 5 <b>Q. I think you keep jumping back to the</b> 6 <b>value of the company.</b> 7 <b>My question I think is a relatively</b> 8 <b>simple one. Assuming my hypothetical that I'm</b> 9 <b>proving at trial 850 was a fair price, isn't it</b> 10 <b>true that the price reflected on Exhibit 21 on a</b> 11 <b>per share basis immediately post transaction</b> 12 <b>should also be 850?</b> 13 MR. GOTTO: Object to form. 14 THE WITNESS: Oh, it never would be 15 850. 16 BY MR. SCHEIER: 17 <b>Q. What if you eliminated your line item</b> 18 <b>present value repurchase obligation liability,</b> 19 <b>that would get you pretty close to 850; wouldn't</b> 20 <b>it?</b> 21 MR. GOTTO: Object to form. 22 THE WITNESS: It wouldn't get you 23 anywhere close to 850. I mean you're 24 missing the big issue here. That's not the 25 big issue.</p>	<p>Page 232</p> <p>1 BY MR. SCHEIER: 2 <b>Q. That's not the first time I've been</b> 3 <b>told that, Robert.</b> 4 A. Well, the big issue, keep in mind, the 5 moment before the transaction, look at the number 6 above that, the moment before the transaction the 7 company has \$20 million of debt outstanding. At 8 the moment after the transaction it has \$175 9 million of debt outstanding. That's the impact. 10 <b>Q. On a per share basis you're telling me</b> 11 <b>that has a valuation impact on a per share impact?</b> 12 A. Counselor, you don't think that adding 13 \$150 million of debt has a per share impact? You 14 really may want to take another break. 15 <b>Q. Well, you can imply to the court that</b> 16 <b>I'm some sort of a dumbbell, and that's okay if</b> 17 <b>that's the way you want to play it. But no, I</b> 18 <b>don't understand it that way.</b> 19 I'm asking you whether now you're 20 telling me immediately post transaction because of 21 the transaction debt the per share value 22 decreases. 23 A. Yeah, because you have debt in the 24 company. 25 <b>Q. Okay.</b></p>

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1 A. That's what happens with a leveraged  
 2 ESOP. That is the definition of a leveraged ESOP.  
 3 **Q. This wasn't a leveraged ESOP. You**  
 4 **understand that.**  
 5 A. It's a leveraged transaction.  
 6 **Q. But it wasn't a leveraged ESOP;**  
 7 **correct?**  
 8 A. All right. But --  
 9 MR. GOTTO: Object to the form.  
 10 BY MR. SCHEIER:  
 11 **Q. Sir, would you agree with me this was**  
 12 **not a --**  
 13 A. You can call it whatever you want.  
 14 Adding \$150 million --  
 15 **Q. Stop arguing --**  
 16 THE REPORTER: Hold on.  
 17 MR. SCHEIER: Stop arguing with me,  
 18 stop arguing with me.  
 19 MR. GOTTO: Let him finish his  
 20 question.  
 21 MR. SCHEIER: Stop arguing with me.  
 22 BY MR. SCHEIER:  
 23 **Q. You called this a leveraged ESOP. And**  
 24 **now you --**  
 25 A. I never called this a leveraged ESOP.

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1 **analysis is you deducted out \$80 million that is**  
 2 **not a deduction off of Duff's analysis.**  
 3 **So your implication that I'm some**  
 4 **sort of a dumbbell that doesn't understand the**  
 5 **obvious, when I look at Duff's analysis it**  
 6 **indicates I ain't so dumb.**  
 7 A. Well --  
 8 MR. GOTTO: There's no question  
 9 pending.  
 10 THE WITNESS: If you thought that I  
 11 meant that you're dumb, I apologize. I did  
 12 not mean to imply that at all. But you can  
 13 divide --  
 14 MR. GOTTO: There's no question  
 15 pending.  
 16 BY MR. SCHEIER:  
 17 **Q. Could the reason that the transaction**  
 18 **debt in this case doesn't have the impact you**  
 19 **implied on per share value because the debt was**  
 20 **taken on to redeem shares in the transaction?**  
 21 MR. GOTTO: Object to form.  
 22 BY MR. SCHEIER:  
 23 **Q. So the number of shares was reduced by**  
 24 **the amount of debt?**  
 25 A. The number of shares was reduced. So

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1 I said in a leveraged ESOP.  
 2 **Q. Which this is not; correct? So your**  
 3 **testimony is irrelevant to me. This was not a**  
 4 **leveraged ESOP; correct?**  
 5 A. If my testimony is irrelevant, then  
 6 it's time to go home; right?  
 7 **Q. Well, other things have been relevant.**  
 8 **I don't want to talk about**  
 9 **leveraged ESOP when the case we're litigating has**  
 10 **nothing to do with leveraged ESOP and there's no**  
 11 **leveraged ESOP in the case. That's what I'm**  
 12 **explaining to you.**  
 13 A. I can agree with that.  
 14 **Q. Okay.**  
 15 A. This case adds \$150 million of  
 16 leverage. That decreases the value of the stock  
 17 of the company, period, full stop.  
 18 **Q. And so when I look at Duff's**  
 19 **spreadsheet which starts with the \$395 million**  
 20 **enterprise value, as you have, and also the Duff's**  
 21 **interest bearing debt of \$173 million, my**  
 22 **recollection, it might be faulty, my recollection,**  
 23 **sir, is that they end up at a per share value**  
 24 **significantly in excess of \$800. And the only**  
 25 **difference between your Exhibit 21 and Duff's**

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1 the value per share is going to increase, that is  
 2 correct.  
 3 **Q. Is it your recollection when you**  
 4 **prepared Exhibit 21 that the only adjustment you**  
 5 **made to the Duff & Phelps post transaction**  
 6 **valuation is the addition of an \$80 million**  
 7 **deduction from enterprise value based on**  
 8 **Mr. Weinstock's repurchase obligation study?**  
 9 A. I don't recall either way. It may be.  
 10 I just don't recall.  
 11 **Q. You have no recollection of making any**  
 12 **other adjustments?**  
 13 A. I don't, no.  
 14 **Q. I guess to close the line of**  
 15 **questioning, Robert, on the assumption that 850**  
 16 **was a fair price in the transaction, how do you**  
 17 **get to a value of 468 --**  
 18 MR. GOTTO: Object to form.  
 19 BY MR. SCHEIER:  
 20 **Q. -- post transaction.**  
 21 A. Well, I would use Exhibit 21. I  
 22 wouldn't do anything differently.  
 23 **Q. Okay. I guess then the conclusion I'm**  
 24 **hearing you reach is that the transaction itself,**  
 25 **even at fair market value, assuming again that I'm**



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<p style="text-align: right;">Page 237</p> <p>1 proving 850 was within the range of fair market  2 value, impacted the per share value of the stock  3 to the extent reflected in Exhibit 21.  4 In other words, pre-transaction  5 fair market value was 850, immediately post  6 transaction it's 468. Is that your testimony?  7 A. That's not my testimony because that's  8 not my conclusion.  9 Q. Well, your conclusion is it's 468 post  10 transaction. You have to work with me because I'm  11 able to ask you a hypothetical. You're an expert.  12 The hypothetical is that I prove my  13 case that 850 was within the range of fair market  14 value and Duff's pre-transaction valuation was  15 reasonable and within fair market value.  16 With that hypothetical in mind, is  17 it your testimony that immediately post  18 transaction the per share value of Antioch's stock  19 drops from 850 to 468?  20 MR. GOTTO: Object to form.  21 THE WITNESS: Well, all I can say  22 is I don't know what I would do differently.  23 That's not my analysis.  24 My analysis is that the value is  25 \$500 per share and drops to 468. So in my</p>	<p style="text-align: right;">Page 238</p> <p>1 analysis, this is not an important issue.  2 Of my \$100 million damages number, this is a  3 \$5 million number. This is a rounding  4 error.  5 I haven't analyzed your  6 situation, but I don't know as I'm sitting  7 here without analyzing it I don't know what  8 I would do differently or why I would do  9 anything differently. But I can't tell you  10 what the final answer would be because I'm  11 not subtracting 468 from 850. I'm  12 subtracting 458 from 500 and I'm concluding  13 \$32 per share damages because I believe, and  14 I believed at 8:00 o'clock this morning and  15 I believe at 3:00 o'clock this afternoon,  16 that the value per share is \$500, not 850.  17 BY MR. SCHEIER:  18 Q. I get that, I do get that. But you  19 told me that nothing about Exhibit 21 would change  20 if in fact Duff's equity value, you wouldn't make  21 any adjustments to the numbers below the equity  22 value line if Duff correctly determined the post  23 transaction equity value to be 395,054,000. Did I  24 understand your testimony correctly?  25 A. Well, I think what I said is I can't</p>
<p style="text-align: right;">Page 239</p> <p>1 think of any change that I would make. I couldn't  2 think of any change an hour ago, 30 minutes ago,  3 or right now. Maybe if you ask me, you know,  4 three weeks from now, I'll keep thinking about  5 this. It's a really interesting question.  6 Q. That's the second one I've asked you.  7 A. But that's not my analysis. My  8 analysis is 500 minus 468, and I don't know, as  9 I'm looking at Exhibit 1, I don't know what I  10 would do differently. Because your question  11 implies if 850 is the right number, shouldn't you  12 simply ignore the repurchase liability. I mean  13 effectively that's the logical conclusion of your  14 question.  15 Q. Ignore it in a post transaction  16 valuation analysis, yes.  17 A. Well, but all of the literature says  18 you're wrong --  19 Q. Per share. Per share; right? We're  20 talking about per share?  21 A. Well, but there is no such thing as a  22 per share in a vacuum. Per share is always the  23 equity value divided by the number of shares.  24 You can't get to a per share value  25 without having an equity value. And in valuing</p>	<p style="text-align: right;">Page 240</p> <p>1 the equity of an ESOP-owned company before or  2 after, all of the literature says the analyst has  3 to consider the repurchase obligation.  4 Your question suggests I should  5 ignore the repurchase obligation, and that's just  6 inconsistent with valuation methodology.  7 Q. Well, my analysis suggests that you  8 ignore it for purposes of valuing on a per share  9 basis. And, in fact, that's I thought exactly  10 what you attempt to illustrate in the table that  11 you've provided us in your rebuttal report.  12 Do you recall the table that you  13 pulled together in Exhibit 824?  14 A. Well, honestly, I don't recall it, but  15 I'd be happy to look at it.  16 MR. GOTTO: What page?  17 MR. SCHEIER: I'm sorry. Page 14,  18 Paragraph 55.  19 BY MR. SCHEIER:  20 Q. What you're showing there is the  21 impact of purchasing a share in excess of fair  22 market value; correct? And it has an impact on a  23 per share basis; correct?  24 A. That's correct.  25 Q. And what you're doing here is</p>

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1 responding to Mr. Risius's table that showed when  
 2 a share is redeemed at fair market value, it has  
 3 no impact on a per share valuation.  
 4 A. That's correct.  
 5 Q. Okay. And you, as we sit here today,  
 6 regardless of our discussion we just had, believe  
 7 that the way those two scenarios I just described  
 8 play out is accurate.  
 9 In other words, when shares are  
 10 redeemed at fair market value, it has no per share  
 11 valuation impact. When shares are redeemed in  
 12 excess of fair market value, it has some impact on  
 13 per share values.  
 14 A. I certainly agree with that. But to  
 15 get to the per share value, in my table on  
 16 Paragraph 55 and at any time you need to start  
 17 with, as I say here, the aggregate equity value.  
 18 The aggregate equity value has to reconsider the  
 19 repurchase obligation.  
 20 Q. You keep talking to me about the  
 21 aggregate equity value. And we can just stop  
 22 shortly, but what Mr. Risius was showing that  
 23 although the equity value of the company is  
 24 reduced by a fair market value redemption, so is  
 25 the number of shares. And so the per share value

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1 showed a reduction in that company's equity value  
 2 but a corresponding reduction in that company's  
 3 number of shares. The result was that on a per  
 4 share value, although the company's enterprise  
 5 value went down, its share value was not impacted  
 6 and remained the same.  
 7 Do you recall seeing that table?  
 8 A. Sure.  
 9 Q. And I believe in your rebuttal report  
 10 you had no issue with the table. You took issue  
 11 with what you believed to be Mr. Risius's  
 12 misunderstanding of your assumption which was that  
 13 the company was going to be redeeming shares in  
 14 excess of fair market value.  
 15 A. That's correct.  
 16 Q. And so you went ahead then and  
 17 prepared a table showing that in the latter  
 18 situation, the company pays out in excess of fair  
 19 market value corresponding reduction in enterprise  
 20 value, corresponding reduction in shares, but  
 21 because it was in excess of fair market value,  
 22 unlike in Mr. Risius's fair market value table, in  
 23 your above fair market table not only did the  
 24 enterprise value go down, the per share value went  
 25 down; correct?

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1 remains the same.  
 2 Your table was intended to show, as  
 3 I understand it, correct, that when you make your  
 4 redemption for an amount in excess of fair market  
 5 value, not only is the company's equity value  
 6 reduced but also the share value of that company  
 7 is reduced.  
 8 A. That's the purpose of the table.  
 9 Regardless of what the purpose of the table is, to  
 10 get to the correct fair market value of the stock,  
 11 you need to have the correct fair market value of  
 12 the equity. To get to the correct fair market  
 13 value of the equity, you need to consider the  
 14 repurchase obligation correctly, and Duff & Phelps  
 15 didn't do that.  
 16 Q. That's much different than what you  
 17 and I were talking about just now on the two  
 18 tables.  
 19 A. I don't think it is. So we can agree  
 20 to disagree.  
 21 Q. Well, we don't have to agree to  
 22 disagree. I need to understand why you were  
 23 responding to Mr. Risius's table the way you did.  
 24 Mr. Risius's table showed a stock  
 25 redemption at fair market value. It further

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1 A. I agree with all that.  
 2 Q. Okay. Thank you.  
 3 And I guess theoretically that same  
 4 concept would apply, those two tables would apply,  
 5 where in Table 1, Risius's table, Antioch redeemed  
 6 shares at fair market value. In other words, it  
 7 would pay fair market value for shares, thereby  
 8 reducing its enterprise value, but its shares  
 9 would be redeemed and taken out of circulation.  
 10 The result would be a company with a lower  
 11 enterprise value but a per share value that was  
 12 not impacted by that redemption transaction;  
 13 correct?  
 14 A. That sounds correct.  
 15 Q. And in another scenario, the one you  
 16 believe, Antioch redeemed shares for an amount in  
 17 excess of fair market value, its enterprise value  
 18 goes down. But not only does that happen, there's  
 19 a corresponding reduction in the share value as  
 20 illustrated in the table that's appended to  
 21 Paragraph 55 of your rebuttal report; correct?  
 22 A. That's correct.  
 23 Q. Robert, I wanted to ask you a couple  
 24 of brief questions about your Exhibit 22. You  
 25 there?

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1 A. Yes, I am.

2 **Q. Thank you. Does the analysis on your**

3 **Exhibit 22 feed into any of your damage**

4 **calculations relative to either flaw 1 or flaw 2?**

5 A. No.

6 **Q. Do you have an understanding of how,**

7 **if at all, the plaintiffs intend to use the**

8 **analysis that you prepared at their direction on**

9 **Exhibit 22?**

10 A. No.

11 MR. SCHEIER: Robert, I am going to

12 I believe move on to some questions

13 regarding your third flaw. I'm sorry to do

14 this, but I'd like to take a short break

15 before I do that.

16 MR. GOTTO: Sure.

17 MR. SCHEIER: Thank you.

18 THE VIDEOGRAPHER: Off the record

19 at 3:49 p.m.

20 (A recess was taken.)

21 THE VIDEOGRAPHER: This begins Disk

22 Number 6. Back on the record at 3:59 p.m.

23 BY MR. SCHEIER:

24 **Q. Robert, I wanted to talk a little bit**

25 **about the third flaw that you discuss in Exhibit**

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1 **known and knowable as of December 15, 2003?**

2 A. I would say yes.

3 **Q. Then why didn't you apply a company**

4 **specific risk premium or some other means to**

5 **calculate the damages attributable to this 409P**

6 **issue in reference, or with FTI 1's, the FTI 1 DCF**

7 **which you've written several times was chosen by**

8 **you because it accounted for all known and**

9 **knowable risks?**

10 A. Sure. The only opinion I have with

11 regard to this issue is that it was a risk to the

12 company that could have been and should have been

13 considered somehow by Duff & Phelps.

14 In my rebuttal report I'm

15 recommending an illustrative methodology for one

16 potential way to quantify it only in response to

17 Mr. Risius who says there's no way to quantify

18 this so it's not relevant. I wanted to illustrate

19 it's potentially quantifiable. So whether it's

20 quantifiable or not, I think it's still relevant.

21 So my intention in my original

22 report and my intention today is not to quantify

23 this risk, not to assign a dollar value to the

24 third flaw, just to indicate that there was

25 another serious risk that was facing this company

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1 822 and again in Exhibit 824.

2 In Exhibit 822 which is the report

3 that you delivered to the defendants, you did not

4 attribute any damages to the 409P issue that is

5 the subject of your third flaw analysis; correct?

6 A. That is correct.

7 **Q. You did, however, at the request of**

8 **counsel calculate damages attributable to, for**

9 **lack of a better term, the 409P issue in the**

10 **report that you tendered on July 15, 2015;**

11 **correct?**

12 A. That is correct.

13 **Q. If I understand the analysis you**

14 **ultimately landed on in regard to 409P related**

15 **damages to the third flaw, you chose to use a**

16 **company specific risk premium of 1 percent applied**

17 **to the Duff based DCF in Exhibit 14 to your April**

18 **report; correct?**

19 A. That's correct.

20 **Q. As I understand it, that is the only**

21 **adjustment you made to the Duff DCF on Exhibit 14**

22 **to account for damages related to the 409P issue;**

23 **correct?**

24 A. That's correct.

25 **Q. Is it your view that the 409P risk was**

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1 Antioch in December of 2003 that Duff & Phelps

2 either didn't know about, wasn't informed about,

3 or ignored, and, therefore, the Duff & Phelps

4 analysis is just unreliable.

5 As I say, I wasn't trying in my

6 first report or my second report to measure the

7 damages and my opinion of damages does not include

8 flaw 3.

9 My opinion is that this was an

10 issue that a financial advisor like Duff & Phelps

11 should have been aware of, should have considered

12 somehow, and they didn't do it. Therefore, their

13 fairness opinion is just not reliable.

14 **Q. Couple follow-ups. Do I understand**

15 **you saying that as we sit here today you are not**

16 **giving the opinion and will not be giving an**

17 **opinion at trial that the failure of Duff & Phelps**

18 **to take into account the 409P risk damaged the**

19 **company in a way that you're going to quantify?**

20 A. That is correct.

21 **Q. I see. Is it my understanding also**

22 **that you what I believe -- well, strike that.**

23 **Did I understand you to say that**

24 **you understood Mr. Risius in his report wrote that**

25 **it was not possible to calculate damages**

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<p style="text-align: right;">Page 249</p> <p><b>1 attributable to 409P?</b></p> <p>2 A. I think he said that. I may not be</p> <p>3 correct. That's my recollection as I'm sitting</p> <p>4 here.</p> <p><b>5 Q. For the record, I don't believe he</b></p> <p><b>6 said that. He simply noted that you didn't</b></p> <p><b>7 attribute damages to it. He was unclear then why</b></p> <p><b>8 you had written about it. But that's okay.</b></p> <p>9 A. Sure.</p> <p><b>10 Q. It might have been a misunderstanding.</b></p> <p>11 A. That's right.</p> <p>12 And, again, I can explain why I did</p> <p>13 it. But my intention was never to quantify that</p> <p>14 damage. It was simply to say that this is an</p> <p>15 issue that a financial advisor should have</p> <p>16 considered, particularly at this time period,</p> <p>17 2003, and it just wasn't considered, that I saw,</p> <p>18 by Duff.</p> <p><b>19 Q. So I just want to be very clear in</b></p> <p><b>20 light of what you just said. You're not going to</b></p> <p><b>21 be giving an opinion at trial that the ESOP or the</b></p> <p><b>22 company suffered damages in the amount of</b></p> <p><b>23 \$20.5 million, the number set out in Paragraph 78</b></p> <p><b>24 of Exhibit 824 as a result of Duff's failure to</b></p> <p><b>25 properly account for the 409P related risks</b></p>	<p style="text-align: right;">Page 250</p> <p><b>1 discussed in your first report?</b></p> <p>2 A. That's exactly right. I just</p> <p>3 considered the \$20 million number an illustrative</p> <p>4 number to show that there is some way that Duff</p> <p>5 could have quantified this issue.</p> <p>6 Alternatively -- but that's not my</p> <p>7 opinion of damages. That's just to show that one</p> <p>8 way you could possibly look at the damages would</p> <p>9 be to increase the discount rate for this risk.</p> <p>10 Alternatively, the other</p> <p>11 possibility, which I think is the more serious</p> <p>12 possibility, and I'm not saying Duff should have</p> <p>13 reached this conclusion but potentially should</p> <p>14 have considered it, is to raise their hand and say</p> <p>15 until this issue is resolved to our satisfaction I</p> <p>16 can't give you, GreatBanc I can't give you a</p> <p>17 fairness opinion, this is a serious unresolved</p> <p>18 issue. Geez, Louise, the company could lose its S</p> <p>19 election status. Before I give you any fairness</p> <p>20 opinion, we got to really understand this better.</p> <p>21 I think that would have been a responsible thing</p> <p>22 for a financial advisor to do.</p> <p><b>23 Q. Did you see in any of Duff's</b></p> <p><b>24 workpapers recognition that a year and a half</b></p> <p><b>25 after the transaction the company would be</b></p>
<p style="text-align: right;">Page 251</p> <p><b>1 obligated to comply with the restrictions in Rule</b></p> <p><b>2 409P?</b></p> <p>3 A. I don't recall. I just don't recall</p> <p>4 either way.</p> <p><b>5 Q. And you've not seen any evidence that</b></p> <p><b>6 the company in fact ever violated Internal Revenue</b></p> <p><b>7 provision 409P?</b></p> <p>8 A. I would say technically not.</p> <p>9 I have seen subsequent meaning</p> <p>10 2005, '6, and '7 board minutes and so forth and</p> <p>11 other memoranda where the company had to either</p> <p>12 buy back shares or buy back warrants to avoid</p> <p>13 violating 409P.</p> <p>14 So it became an issue that the</p> <p>15 company had to address by actually borrowing money</p> <p>16 specifically to buy back shares and warrants from</p> <p>17 the Morgan family to keep the Morgan family under</p> <p>18 the 50 percent threshold.</p> <p><b>19 Q. Sure.</b></p> <p>20 A. So could the company avoid the issue?</p> <p>21 Yeah, but they'd have to actually do something.</p> <p>22 And in fact they did. They did actually spend</p> <p>23 real money to avoid a 409P violation.</p> <p><b>24 Q. But, again, you're not attributing any</b></p> <p><b>25 damages to the company or that the plaintiffs can</b></p>	<p style="text-align: right;">Page 252</p> <p><b>1 prove at trial, certainly you're not going to</b></p> <p><b>2 support it, that in regard to any sort of</b></p> <p><b>3 additional borrowings or any other actions of the</b></p> <p><b>4 board of directors of the company post</b></p> <p><b>5 transaction?</b></p> <p>6 A. That is correct. That is not my</p> <p>7 opinion.</p> <p><b>8 Q. I understand.</b></p> <p>9 MR. SCHEIER: You know, Gary, I</p> <p>10 hope you and Robert don't get angry with me,</p> <p>11 but we'll need to take another break because</p> <p>12 I could be close to being done.</p> <p>13 MR. GOTTO: All right.</p> <p>14 MR. SCHEIER: I just want to now</p> <p>15 review my notes and be sure. I'll come back</p> <p>16 in and let you know. But thank you for</p> <p>17 being patient with me.</p> <p>18 MR. GOTTO: Great.</p> <p>19 THE VIDEOGRAPHER: Off the record</p> <p>20 at 4:10 p.m.</p> <p>21 (A recess was taken.)</p> <p>22 THE VIDEOGRAPHER: Back on the</p> <p>23 record at 4:21 p.m.</p> <p>24 BY MR. SCHEIER:</p> <p><b>25 Q. Robert, thanks for your patience with</b></p>



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<p style="text-align: right;">Page 253</p> <p>1 me. I do have only a few more questions, but we 2 should be out of here in short order. 3 On one of the -- I just wanted to 4 follow up on a couple of questions, a couple of 5 questions and answers you and I went through on 6 your flaw 1. 7 You had mentioned aside from just 8 exercising your judgment and choosing a company 9 specific risk premium of 5 percent, that you had 10 looked at I think it's called a quantum of risk 11 factors. 12 A. Yes. 13 Q. I'm not sure why I did it but I was 14 not familiar with that term, and so I Googled it a 15 little earlier, and the only hits I was coming up 16 with were hits related to physics science. 17 A. Sure. 18 Q. Is this quantum of risk concept a part 19 of the customary nomenclature or vernacular of 20 valuation experts? 21 A. Well, I think so. Although valuation 22 analysts could use synonyms. 23 All it means when I say a quantum, 24 quantum of course just means a measure. The word 25 "quantum" is Latin for measure. So sometimes it's</p>	<p style="text-align: right;">Page 254</p> <p>1 called a quantum layer of risk or a layer of risk 2 or a level of risk. 3 So all I'm trying to say, and I 4 think different books would use different words, 5 but they all mean there are different categories 6 of risks, some of which we can measure. You can 7 measure the risk-free rate, you can measure the 8 general equity risk premium, you can measure the 9 size risk premium. Those are levels or layers of 10 risk that you can measure. Then when you get to 11 the final layer, the company specific risk, or the 12 investment specific risk, or the unsystematic or 13 nonsystematic risk, then that's just another layer 14 of risk or level of risk or quanta of risk, and 15 that's all it means. 16 Q. If I look through treatises on the 17 proper way to value stock in a private company, 18 would I find, to the best of your knowledge, use 19 of the phrase "quantum of risk" or would I most 20 likely find one of the synonyms that you just 21 referenced? 22 A. Well, you'll probably -- if you find 23 it in the literature, I would say this, and this 24 will sound arrogant, but if you Google this you'll 25 find it. I don't know anyone who's written more</p>
<p style="text-align: right;">Page 255</p> <p>1 journal articles on quantifying company specific 2 risk than me. I mean I think that's truly a fact. 3 So you'll probably find the word 4 "quantum" or "quanta" or "quantum level of risk" 5 in my articles. But if you look in the books 6 related not just to business valuation but coming 7 up with discount rates because that's really the 8 issue here, coming up with discount rates. 9 So look in like the Pratt and 10 Grabowski textbook on cost of capital, if you look 11 in cost of capital texts, the Damodaran textbooks 12 on cost of capital. You may find words like 13 "level of risk" or "layer of risk" or "category of 14 risk." And that's all I mean. 15 Q. Okay. Your "quantum of risk" is 16 simply a synonym for those phrases you just now 17 mentioned. 18 A. Yes. 19 Q. Understood. 20 Okay. Just another follow-up. In 21 forming a capital asset pricing model to determine 22 the cost of equity, are there any differences 23 between that analysis under fair value standard 24 versus a fair market value standard in terms of 25 inputs or assumptions?</p>	<p style="text-align: right;">Page 256</p> <p>1 A. For CAPM alone I think the answer 2 still would be yes. For most of the differences 3 in the WAC would be in the debt equity mix and the 4 cost of debt because in fair value again we're 5 assuming company specific fair market value, we're 6 thinking willing buyer willing seller. Willing 7 buyer willing seller could have a different debt 8 equity mix and could have a different cost of debt 9 because they're going to releverage. 10 But even under fair value, under 11 fair market value, we would look at the, even 12 something like the risk-free rate is going to be 13 the same presumably, general equity risk premium 14 probably is the same, beta probably the same, size 15 could be different because it's the difference 16 between willing buyer and willing seller and 17 knowing the buyer and seller. The company 18 specific risk could be different. The types of 19 company specific risk I'm looking at here I 20 believe are still nondiversifiable. 21 In other words, whoever buys the 22 Antioch Company a hundred percent, whether it's 23 the ESOP, whether the company goes public in an 24 IPO, whether it's a competitive acquirer, whether 25 it's an Avon or whoever, the risks that I'm</p>

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<p style="text-align: right;">Page 257</p> <p>1 talking about, whether we agree with them or not,  2 are risks that this company has to face and they  3 just have to deal with them. In other types of  4 CAPMs -- so that would go into a marketplace,  5 willing buyer willing seller.  6 In a fair value, which is really  7 what's it worth to me effectively, there are other  8 company specific risks that we potentially could  9 consider, I don't think they apply here, but key  10 person risk, you know, key executive, key manager  11 risk, would be something that could be diversified  12 away by a willing buyer and a willing seller.  13 I can't diversify it away. I have  14 a key sales executive, a key CEO, a key whatever,  15 key customer list, key customer risk, key salesman  16 risk, key supplier risk, something that is truly  17 unique that the next owner could fix. I can  18 ignore it in a fair market value valuation but I  19 consider it in a fair value valuation because I  20 know who the seller is. It's me. I have one  21 supplier, one customer, one key executive who  22 brings in 99 percent of my business. I have a  23 unique location that is sitting on top of a  24 Uranium mine, or something, that would be unique  25 to me and I would have to consider those factors</p>	<p style="text-align: right;">Page 258</p> <p>1 in my company specific risk.  2 So the discount rate could be  3 different between different standards of value.  4 <b>Q. Okay. Why is some of those risks not</b>  5 <b>considered or don't you consider in a fair market</b>  6 <b>value valuation?</b>  7 A. Sure. Because fair market value,  8 again, is the typical buyer and the typical  9 seller. So the typical buyer, instead of thinking  10 about basically identifying buyers and sellers,  11 the typical buyer would come in and say, and I'm  12 just going to pick a name, I'm Berkshire Hathaway,  13 I'm Warren Buffet, I got executives to spare, you  14 have key supplier dependents, or, you know, key  15 executive dependents, I've got a hundred guys I  16 can assign to you, I make that problem go away.  17 You have key supplier dependents, I've got a  18 hundred suppliers, they now work for you.  19 <b>Q. Okay. So those are risks then that --</b>  20 A. Can go away depending on who the buyer  21 is.  22 <b>Q. Okay. All right. And that's in --</b>  23 A. That's in fair market value because  24 we're assuming any seller and any buyer -- if any  25 seller and any buyer can make these risks go away,</p>
<p style="text-align: right;">Page 259</p> <p>1 even if I haven't, I'm the current owner, I'm  2 going to ignore them in a fair market value  3 valuation, as everyone has done here, including  4 me.  5 <b>Q. And now explain those risks in a fair</b>  6 <b>value valuation.</b>  7 A. Sure. In a fair value valuation,  8 again it's an exit price, the exit price is how  9 much am I, I'm the current owner, how much am I  10 willing to sell to you.  11 If you're the buyer, if you're  12 Berkshire Hathaway, now you could make those risks  13 go away, but you're going to come to me and say  14 I'm going to assume those risks are in place, I'm  15 not going to pay you a higher value assuming all  16 of those risks just went away because to you  17 you've got those risks.  18 The company may only be worth \$100  19 million to you. It may be worth \$150 million to  20 me. That's closer to fair market value. If it's  21 only worth \$100 million to you, I'm only going to  22 pay you \$100 million because you have one  23 customer, one supplier, one executive, a unique  24 source of supply that's under your property,  25 whatever the problem is.</p>	<p style="text-align: right;">Page 260</p> <p>1 <b>Q. Were you just describing the only</b>  2 <b>difference in the inputs and the assumptions</b>  3 <b>that -- those are the differences in inputs and</b>  4 <b>assumptions that you would make in a fair value</b>  5 <b>versus a fair market value?</b>  6 A. Only with regard to CAPM.  7 <b>Q. Right, yes. That was just in regard</b>  8 <b>to CAPM.</b>  9 A. Yes.  10 <b>Q. Okay. Robert, other than the opinions</b>  11 <b>you've written in your two reports that are</b>  12 <b>Exhibits 822 and 824 and any other opinions that</b>  13 <b>we discussed in the room today, do you hold any</b>  14 <b>other affirmative or rebuttal opinions that you</b>  15 <b>plan to testify to at trial that are either not in</b>  16 <b>the reports or that we didn't discuss today?</b>  17 A. No. I don't believe so.  18 MR. SCHEIER: I think we're done.  19 Thank you very much for your time.  20 MR. GOTTO: We'll read and sign.  21 THE VIDEOGRAPHER: Off the record  22 at 4:32 p.m.  23 (Said deposition was so concluded  24 at 4:32 p.m.)  25</p>

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1 DECLARATION UNDER PENALTY OF PERJURY

2 Case Name: Fish, et al. vs. GreatBanc Trust Company

3 Date of Deposition: 08/26/2015

4 Job No.: 10018085

5

6 I, ROBERT REILLY, hereby certify

7 under penalty of perjury under the laws of the State of

8 \_\_\_\_\_ that the foregoing is true and correct.

9 Executed this \_\_\_\_\_ day of

10 \_\_\_\_\_, 2015, at \_\_\_\_\_.

11

12

13 \_\_\_\_\_

14 ROBERT REILLY

15

16 NOTARIZATION (If Required)

17 State of \_\_\_\_\_

18 County of \_\_\_\_\_

19 Subscribed and sworn to (or affirmed) before me on

20 this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_,

21 by \_\_\_\_\_, proved to me on the

22 basis of satisfactory evidence to be the person

23 who appeared before me.

24 Signature: \_\_\_\_\_ (Seal)

25

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1 DEPOSITION ERRATA SHEET

2 Case Name: Fish, et al. vs. GreatBanc Trust Company

3 Name of Witness: Robert Reilly

4 Date of Deposition: 08/26/2015

5 Job No.: 10018085

6 Reason Codes: 1. To clarify the record.

7 2. To conform to the facts.

8 3. To correct transcription errors.

9 Page \_\_\_\_\_ Line \_\_\_\_\_ Reason \_\_\_\_\_

10 From \_\_\_\_\_ to \_\_\_\_\_

11 Page \_\_\_\_\_ Line \_\_\_\_\_ Reason \_\_\_\_\_

12 From \_\_\_\_\_ to \_\_\_\_\_

13 Page \_\_\_\_\_ Line \_\_\_\_\_ Reason \_\_\_\_\_

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26 From \_\_\_\_\_ to \_\_\_\_\_

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1 STATE OF ILLINOIS )

2 ) SS:

3 COUNTY OF C O O K )

4 I, Donna M. Kazaitis, CRR, CLR, RPR, CSR

5 No. 084-003145, do hereby certify:

6 That the foregoing deposition of ROBERT F.

7 REILLY was taken before me at the time and place

8 therein set forth, at which time the witness was

9 put under oath by me;

10 That the testimony of the witness and all

11 objections made at the time of the examination

12 were recorded stenographically by me, were

13 thereafter transcribed under my direction and

14 supervision and that the foregoing is a true

15 record of same.

16 I further certify that I am neither counsel

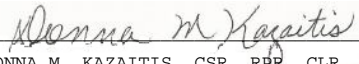
17 for nor related to any party to said action, nor

18 in any way interested in the outcome thereof.

19 IN WITNESS WHEREOF, I have subscribed my name

20 this 10th day of September, 2015.

21

22 

23 DONNA M. KAZAITIS, CSR, RPR, CLR, CRR

24 Certified Shorthand Reporter

25 State of Illinois

Registered Professional Reporter

Certified Livenote Reporter

Certified Realtime Reporter

CSR License No. 084-003145

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20 Page \_\_\_\_\_ Line \_\_\_\_\_ Reason \_\_\_\_\_

21 From \_\_\_\_\_ to \_\_\_\_\_

22 \_\_\_\_\_ Subject to the above changes, I certify that the

23 transcript is true and correct

24 \_\_\_\_\_ No changes have been made. I certify that the

25 transcript is true and correct.

ROBERT REILLY

## Robert Reilly

## Fish, et al. vs. GreatBanc Trust Company

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